FY 2020 BUDGET - DRAFT 5

Last Updated March 12, 2019

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
10 - Administration									
10	Administration	$ 272,028	$ 273,061	$ 237,081	$ 262,035	$ 142,104	$ 264,825	$ 2,790	1.06%
12	Insurance	$ 30,957	$ 23,401	$ 116,742	$ 134,500	$ 52,966	$ 131,340	$ (3,160)	- 2.35%
15	Office Equipt	$ 3,749	$ 3,224	$ 5,717	$ 6,400	$ 3,975	$ 5,400	$ (1,000)	-15.63%
20	Assessing	$ 17,539	$ 20,503	$ 18,107	$ 22,556	$ 6,834	$ 19,875	$ (2,681)	-11.89%
30	Code Enforcement	$ 31,156	$ 31,123	$ 40,031	$ 37,215	$ 22,135	$ 37,810	$ 595	1.60%
50	Municipal Maintenance	$ 53,681	$ 70,278	$ -	$ -	$ -	$ -	$ -	-
60	Grant Writing & Planning	$ 1,425	$ 7,385	$ -	$ 2,000	$ 3,450	$ 2,000	$ -	.00%
70	Heating Assistance	$ 710	$ -	$ 370	$ 1,500	$ -	$ 1,500	$ -	.00%
75	Legal Services	$ 5,984	$ 13,243	$ -	$ 15,000	$ 20,175	$ 23,000	$ 8,000	53.33%
10 - Administration		**$ 417,229**	**$ 442,218**	**$ 418,048**	**$ 481,206**	**$ 251,638**	**$ 485,750**	**$ 4,544**	**.94%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
12 - Maintenance									
10	General Maintenance	$ -	$ -	$ 73,633	$ 87,895	$ 29,565	$ 91,425	$ 3,530	4.02%
20	Building Maintenance	$ -	$ -	$ 24,588	$ 29,520	$ 15,234	$ 37,000	$ 7,480	25.34%
30	Vehicle / Equip. Maintenance	$ -	$ -	$ 18,452	$ 10,000	$ 2,227	$ 6,750	$ (3,250)	-32.50%
40	Interlocal	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
12 - Maintenance		**$ -**	**$ -**	**$ 116,673**	**$ 127,415**	**$ 47,026**	**$ 135,175**	**$ 7,760**	**6.09%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
15 - Boards & Commissions									
10	Board of Appeals	$ -	$ 422	$ 55	$ 100	$ -	$ 100	$ -	0.00%
30	Conservation Committee	$ 1,150	$ 930	$ 372	$ 40,208	$ 30,200	$ 6,050	$ (34,158)	-84.95%
40	Planning Board	$ 2,135	$ 1,662	$ 419	$ 1,804	$ 56	$ 1,700	$ (104)	- 5.76%
50	Trails Commmittee	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
15 - Boards & Commissions		**$ 3,285**	**$ 3,014**	**$ 846**	**$ 42,112**	**$ 30,256**	**$ 7,850**	**$ (34,262)**	**-81.36%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
20 - Town Buildings									
10	Fire Station	$ 8,603	$ 10,639	$ -	$ -	$ -	$ -	$ -	-
20	Gile Hall	$ 21,694	$ 11,928	$ -	$ -	$ -	$ -	$ -	-
30	Library	$ 3,294	$ 3,627	$ -	$ -	$ -	$ -	$ -	-
40	Maintenance	$ 7	$ 1,465	$ -	$ -	$ -	$ -	$ -	-
20 - Town Buildings		**$ 33,598**	**$ 27,659**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**-**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
25 - Community Services									
10	Animal Control	$ 10,131	$ 12,937	$ 10,618	$ 11,595	$ 5,792	$ 12,170	$ 575	4.96%
20	Kennebec Land Trust	$ -	$ 250	$ -	$ 250	$ -	$ 250	$ -	0.00%
25	Kennebec Valley COG	$ 4,325	$ 4,325	$ 4,295	$ 4,325	$ 4,325	$ 4,305	$ (20)	-0.46%
30	Age Friendly	$ -	$ 5,159	$ 219	$ 1,750	$ 8,365	$ 1,750	$ -	0.00%
40	Library	$ 29,429	$ 29,389	$ 29,468	$ 26,455	$ 13,239	$ 35,652	$ 9,197	34.76%
50	Readfield Public Access TV	$ 8,745	$ 6,309	$ 5,638	$ 5,386	$ 1,692	$ 4,410	$ (976)	-18.12%
60	Street Lights	$ 5,724	$ 5,786	$ 5,820	$ 6,200	$ 2,985	$ 6,500	$ 300	4.84%
90	Maranacook Lake Dam	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
25 - Community Services		**$ 58,354**	**$ 64,155**	**$ 56,058**	**$ 55,961**	**$ 36,398**	**$ 65,037**	**$ 9,076**	**$ 0.16**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
30 - Recreation, Parks, & Activities									
	10 Beach	$ 7,476	$ 7,451	$ 9,790	$ 9,660	$ 8,228	$ 9,913	$ 253	2.62%
	20 Recreation Board	$ 5,922	$ 6,124	$ 8,736	$ 11,560	$ 3,763	$ 12,310	$ 750	6.49%
	25 Heritage Days	$ 10,107	$ 102	$ 4,680	$ 5,000	$ -	$ 10,000	$ 5,000	100.00%
	50 Open Space Plan	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
	60 Community Park / Properties	$ 486	$ 1	$ -	$ 2,680	$ 95	$ 2,680	$ -	0.00%
	70 Trails	$ 2,553	$ 2,709	$ 591	$ 1,808	$ 531	$ 2,510	$ 702	38.83%
	80 Mill Stream Dam	$ -	$ -	$ 403	$ 8,000	$ 5,843	$ -	$ (8,000)	-100.00%
30 - Recreation, Parks, & Activities		**$ 26,544**	**$ 16,387**	**$ 24,200**	**$ 38,708**	**$ 18,460**	**$ 37,413**	**$ (1,295)**	**-3.35%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
40 - Protection									
	10 Fire Department	$ 79,210	$ 62,294	$ 70,316	$ 65,600	$ 30,483	$ 67,900	$ 2,300	3.51%
	15 Fire Equipment	$ 19,945	$ 14,424	$ -	$ 8,000	$ 2,316	$ -	$ (8,000)	-100.00%
	20 Ambulance	$ 31,826	$ 23,382	$ 24,032	$ 25,400	$ 12,730	$ 26,750	$ 1,350	5.31%
	30 Water Holes	$ -	$ 1,455	$ -	$ 500	$ -	$ -	$ (500)	-100.00%
	35 Tower Sites	$ 1,465	$ 2,957	$ 38,179	$ 2,400	$ 6,393	$ 2,550	$ 150	6.25%
	40 Dispatching	$ 27,944	$ 25,479	$ 26,018	$ 28,625	$ 14,835	$ 35,000	$ 6,375	22.27%
	50 Physicals	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
	60 Personal Protective Gear	$ 6,175	$ 1,841	$ -	$ 2,000	$ -	$ -	$ (2,000)	-100.00%
	70 Emergency Operations	$ -	$ -	$ -	$ 200	$ -	$ -	$ (200)	-100.00%
40 - Protection		**$ 166,564**	**$ 131,832**	**$ 158,545**	**$ 132,725**	**$ 66,757**	**$ 132,200**	**$ (525)**	**-.40%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
50 - Cemeteries									
	10 Town Cemeteries	$ 28,812	$ 30,916	$ 4,735	$ 15,700	$ 1,141	$ 17,000	$ 1,300	8%
	20 Living Fence	$ 2,720	$ -	$ -	$ -	$ -	$ -	$ -	-
50 - Cemeteries		**$ 31,532**	**$ 30,916**	**$ 4,735**	**$ 15,700**	**$ 1,141**	**$ 17,000**	**$ 1,300**	**8.28%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
60 - Roads & Drainage									
	10 Road Maintenance	$ 226,630	$ 264,486	$ 31,749	$ 147,330	$ 118,156	$ 104,928	$ (42,402)	-28.78%
	20 Road Reconstruction	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
	40 Winter Maintenance	$ 260,422	$ 250,124	$ 253,466	$ 260,600	$ 115,028	$ 265,650	$ 5,050	1.94%
	60 Vehicle Maintenance	$ 29,285	$ 35,431	$ -	$ -	$ -	$ -	$ -	-
	70 Interlocal Work	$ 7,539	$ 1,572	$ -	$ -	$ -	$ -	$ -	-
60 - Roads & Drainage		**$ 523,875**	**$ 551,613**	**$ 285,215**	**$ 407,930**	**$ 233,184**	**$ 370,578**	**$ (37,352)**	**-9.16%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
65 - Capital Improvements									
	1 Admin. Technology	$ -	$ -	$ -	$ 6,000	$ 6,000	$ -	$ (6,000)	-100%
	5 Fire Department	$ -	$ -	$ -	$ -	$ -	$ 10,500	$ 10,500	-
	12 Fire Station Addition	$ -	$ -	$ -	$ -	$ -	$ 650,000	$ 650,000	-
	20 Gile Hall	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
	25 Parks & Recreation	$ 4,474	$ -	$ -	$ -	$ 1,055	$ -	$ -	-
	30 Library Building	$ -	$ -	$ -	$ 5,000	$ 1,989	$ 100,000	$ 95,000	1900%
	40 Cemetery	$ -	$ -	$ -	$ 5,000	$ -	$ 5,000	$ -	0%
	50 Sidewalks	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
	55 Roads	$ -	$ -	$ -	$ 50,000	$ 2,000	$ 230,000	$ 180,000	360%
	65 Equipment	$ 4,000	$ 2,956	$ -	$ 15,000	$ 12,272	$ 15,000	$ -	0%
	66 Capital Leases	$ -	$ -	$ -	$ 19,000	$ 16,138	$ 19,150	$ 150	1%
	70 Transfer Station	$ 14,730	$ 6,934	$ -	$ 51,614	$ 50,232	$ 26,500	$ (25,114)	-49%
	90 Maranacook Lake Dam	$ 7,995	$ 19,315	$ 1,507	$ 300,000	$ 21,829	$ -	$ (300,000)	-100%
65 - Capital Improvements		**$ 31,199**	**$ 29,205**	**$ 1,507**	**$ 451,614**	**$ 111,515**	**$ 1,056,150**	**$ 604,536**	**133.86%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
70 - Solid Waste									
	10 Transfer Station	$ 243,832	$ 256,753	$ 283,562	$ 296,186	$ 143,760	$ 297,500	$ 1,314	0.44%
	50 Backhoe	$ 2,449	$ 6,183	$ 12,012	$ 7,500	$ 323	$ 3,200	$ (4,300)	-57.33%
70 - Solid Waste		**$ 246,281**	**$ 262,936**	**$ 295,574**	**$ 303,686**	**$ 144,083**	**$ 300,700**	**$ (2,986)**	**-.98%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
75 - Education									
	10 RSU #38	$ 3,324,451	$ 3,442,351	$ 3,527,596	$ 3,564,799	$ 1,778,480	$ 3,564,799	**$ -**	**.00%**
	50 Elementary School	$ 1,095	$ -	$ -	$ -	$ -	$ -	**$ -**	-
75 - Education		**$ 3,325,546**	**$ 3,442,351**	**$ 3,527,596**	**$ 3,564,799**	**$ 1,778,480**	**$ 3,564,799**	**$ -**	**.00%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
80 - Regional Organizations									
	10 Cobbossee Watershed District	$ 19,821	$ 20,812	$ 21,436	$ 23,500	$ 14,719	$ 22,852	$ (648)	- 2.76%
	30 Kennebec Valley COG	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
	40 First Park	$ 25,130	$ 24,880	$ 12,224	$ 24,500	$ 12,049	$ 25,000	$ 500	2.04%
80 - Regional Organizations		**$ 44,951**	**$ 45,692**	**$ 33,660**	**$ 48,000**	**$ 26,768**	**$ 47,852**	**$ (148)**	**-.31%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
81 - County Tax									
	20 Kennebec County Tax	$ 256,103	$ 261,281	$ 259,977	$ 270,000	$ 266,694	$ 275,000	$ 5,000	1.85%
81 - County Tax		**$ 256,103**	**$ 261,281**	**$ 259,977**	**$ 270,000**	**$ 266,694**	**$ 275,000**	**$ 5,000**	**1.85%**

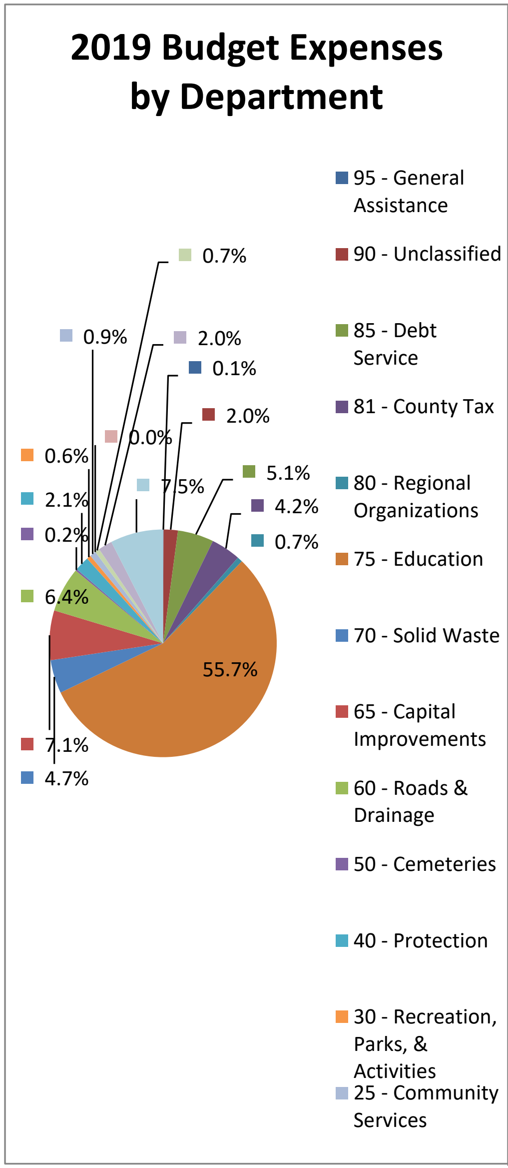
DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
85 - Debt Service									
	10 Fire Truck (2023 payoff)	$ -	$ 68,073	$ 56,857	$ 56,238	$ 54,278	$ 55,583	$ (655)	- 1.16%
	25 2013 Road Bond (2021 payoff)	$ 109,117	$ 109,117	$ 109,117	$ 109,118	$ 109,117	$ 109,117	$ (1)	0.00%
	40 Maranacook Lake Outlet Dam (2C	$ -	$ -	$ -	$ 6,000	$ -	$ 19,973	$ 13,973	232.88%
	70 2008 Road Bond (2019 payoff)	$ 174,934	$ 169,060	$ 162,501	$ 156,600	$ 156,833	$ -	$ (156,600)	-100.00%
	80 2034 Municipal Building Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
85 - Debt Service		**$ 284,051**	**$ 346,250**	**$ 328,475**	**$ 327,956**	**$ 320,228**	**$ 184,673**	**$ (143,283)**	**-43.69%**

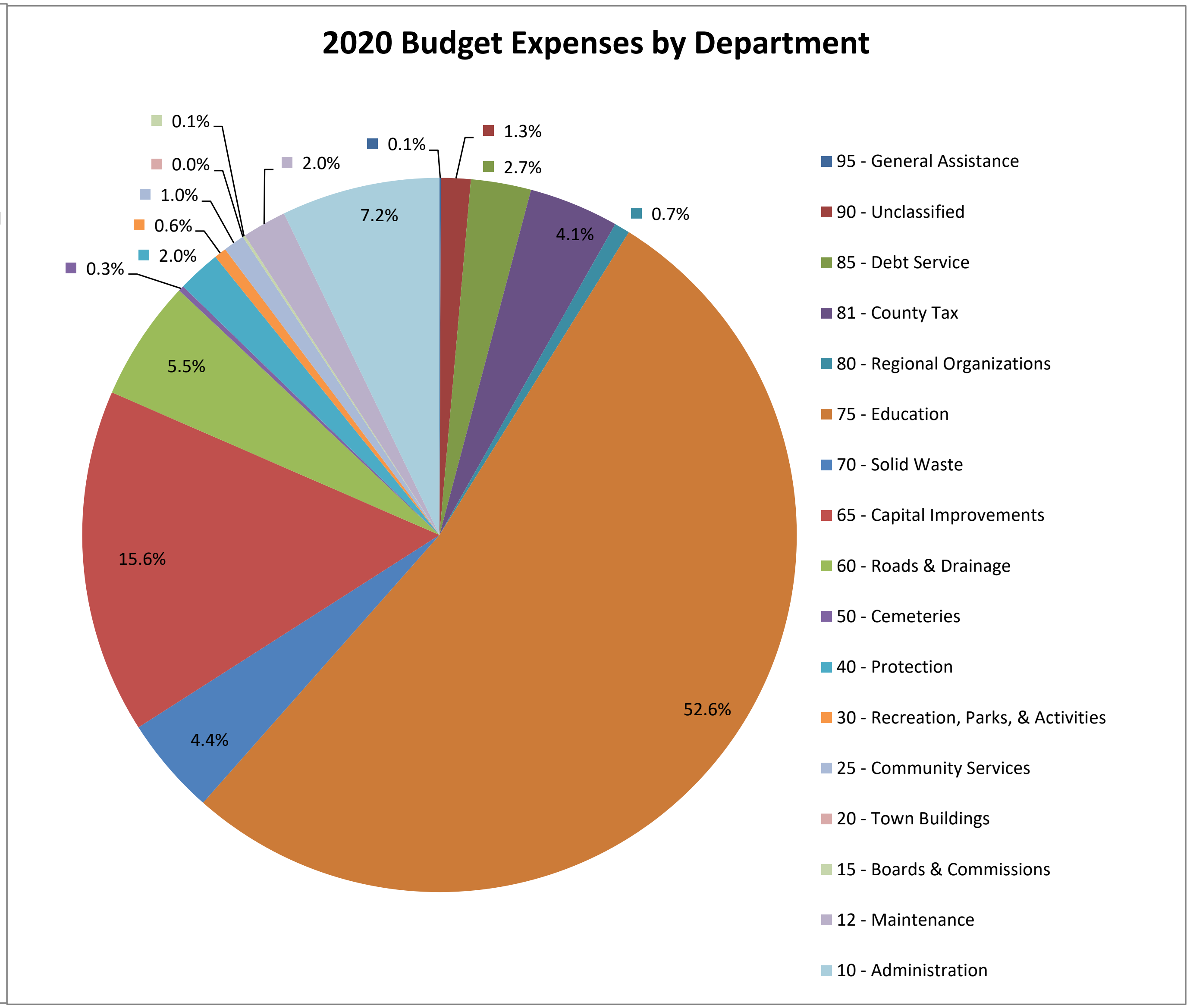
DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
90 - Unclassified									
10	Overlay (Abatement / Overdraft)	$ 14,056	$ 41,804	$ 14,440	$ 20,000	$ 7,977	$ 20,000	$ -	0.00%
15	Local Property Tax Relief	$ -	$ -	$ -	$ 50,000	$ -	$ 10,000	$ (40,000)	-80.00%
20	Non-profit Agencies	$ 6,144	$ 5,832	$ 9,857	$ 14,036	$ 14,036	$ 14,148	$ 112	0.80%
40	Contingency	$ -	$ -	$ -	$ 25,000	$ -	$ 25,000	$ -	0.00%
50	Snowmobiling	$ 1,436	$ 1,489	$ 940	$ 1,377	$ 1,377	$ 1,344	$ (33)	-2.40%
60	Readfield Enterprise Fund	$ -	$ -	$ -	$ 10,000	$ -	$ 10,000	$ -	0.00%
90	Revaluation	$ -	$ -	$ -	$ 10,000	$ -	$ 10,000	$ -	0.00%
90 - Unclassified		**$ 21,636**	**$ 49,125**	**$ 25,237**	**$ 130,413**	**$ 23,390**	**$ 90,492**	**$ (39,921)**	**-30.61%**

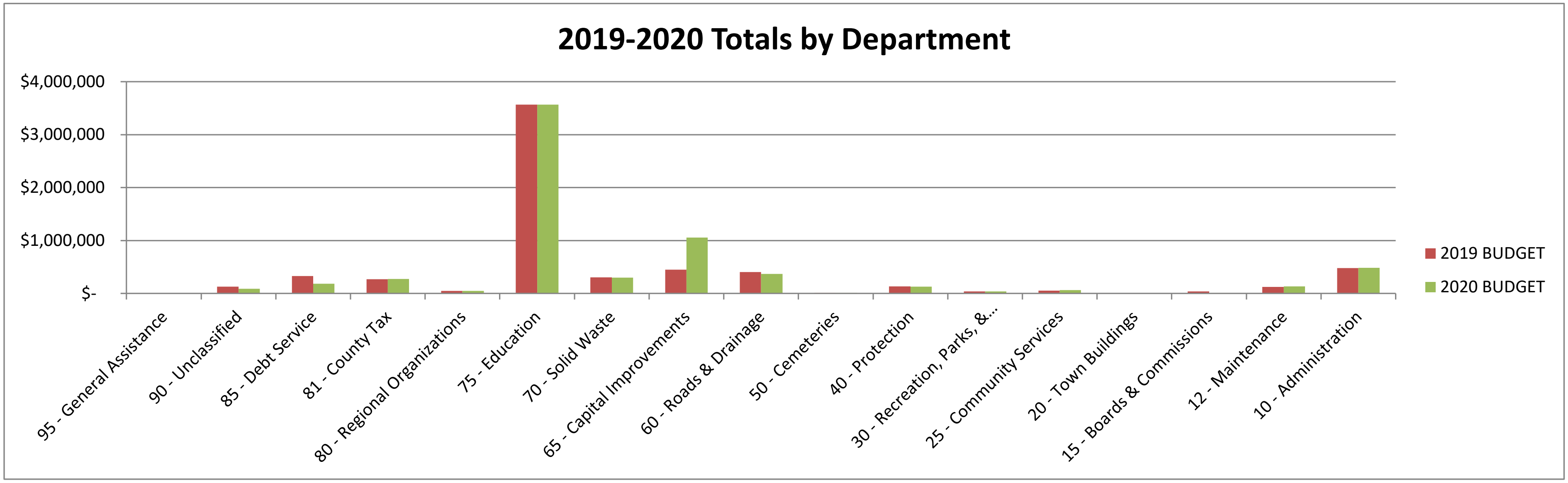
DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
95 - General Assistance									
10	General Assistance	$ 859	$ 288	$ 1,880	$ 4,500	$ 682	$ 4,500	$ -	0.00%
95 - General Assistance		**$ 859**	**$ 288**	**$ 1,880**	**$ 4,500**	**$ 682**	**$ 4,500**	**$ -**	**.00%**
	TOTAL	**$ 5,215,503**	**$ 5,443,641**	**$ 5,538,227**	**$ 6,402,725**	**$ 3,356,700**	**$ 6,775,169**	**$ 372,444**	**5.8%**

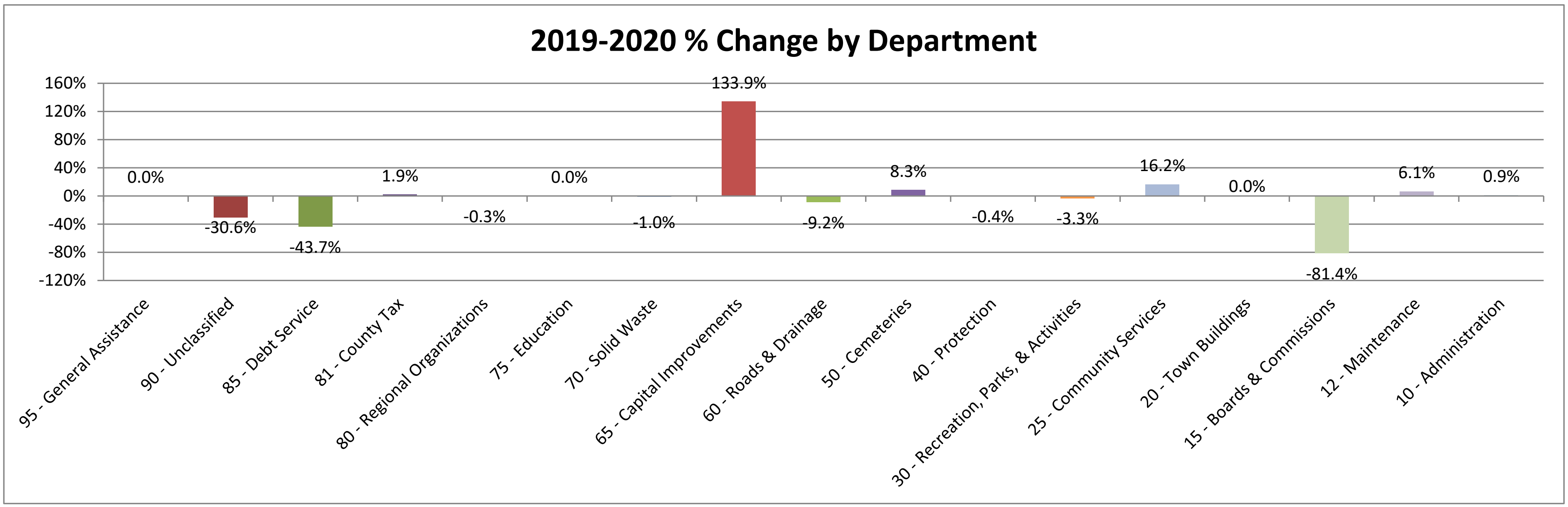
DEPARTMENT SUMMARY - EXPENSE

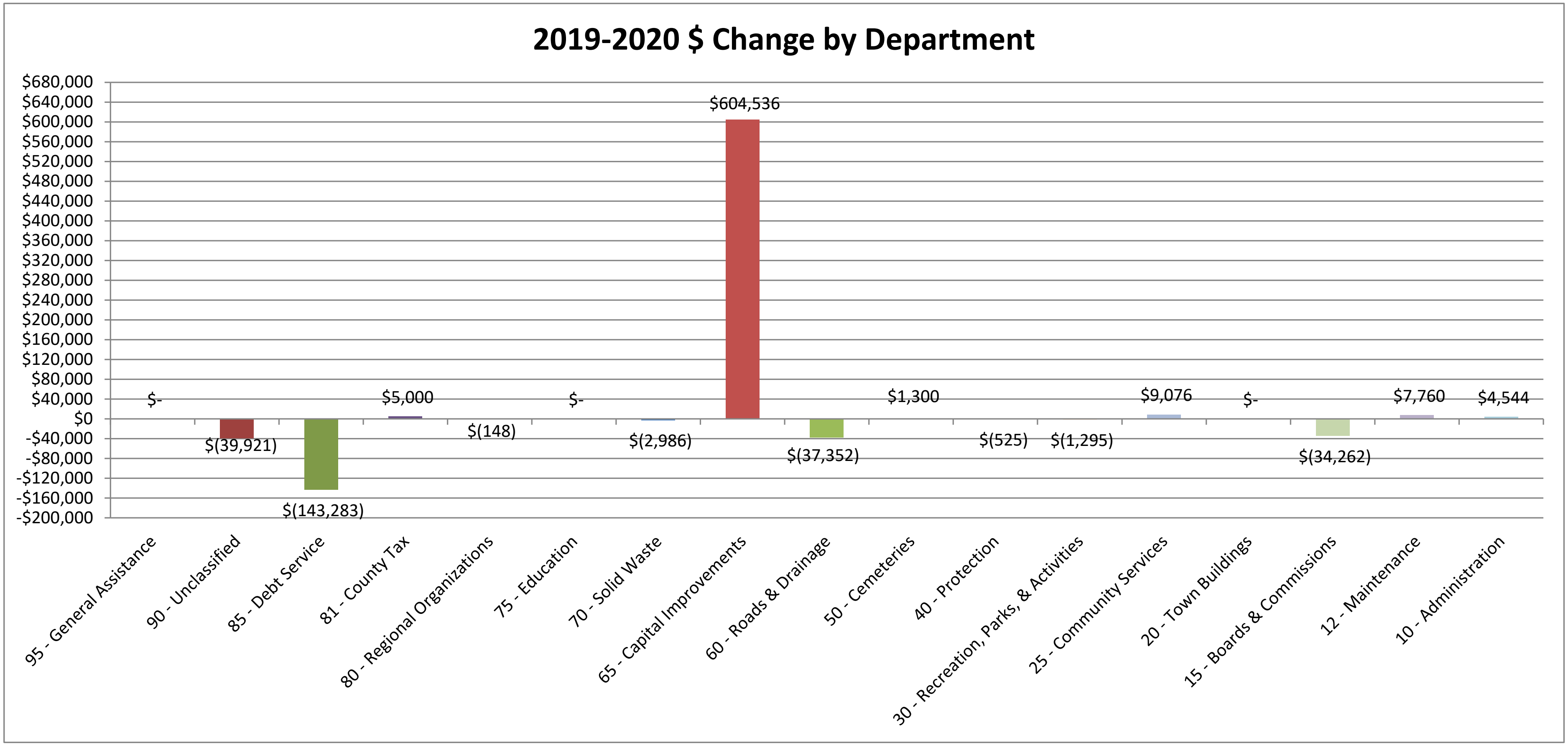
DEPARTMENT	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
95 - General Assistance	$ 859	$ 288	$ 1,880	$ 4,500	$ 682	$ 4,500	$ -	0.0%
90 - Unclassified	$ 21,636	$ 49,125	$ 25,237	$ 130,413	$ 23,390	$ 90,492	$ (39,921)	-30.6%
85 - Debt Service	$ 284,051	$ 346,250	$ 328,475	$ 327,956	$ 320,228	$ 184,673	$ (143,283)	-43.7%
81 - County Tax	$ 256,103	$ 261,281	$ 259,977	$ 270,000	$ 266,694	$ 275,000	$ 5,000	1.9%
80 - Regional Organizations	$ 44,951	$ 45,692	$ 33,660	$ 48,000	$ 26,768	$ 47,852	$ (148)	-0.3%
75 - Education	$ 3,325,546	$ 3,442,351	$ 3,527,596	$ 3,564,799	$ 1,778,480	$ 3,564,799	$ -	0.0%
70 - Solid Waste	$ 246,281	$ 262,936	$ 295,574	$ 303,686	$ 144,083	$ 300,700	$ (2,986)	-1.0%
65 - Capital Improvements	$ 31,199	$ 29,205	$ 1,507	$ 451,614	$ 111,515	$ 1,056,150	$ 604,536	133.9%
60 - Roads & Drainage	$ 523,875	$ 551,613	$ 285,215	$ 407,930	$ 233,184	$ 370,578	$ (37,352)	-9.2%
50 - Cemeteries	$ 31,532	$ 30,916	$ 4,735	$ 15,700	$ 1,141	$ 17,000	$ 1,300	8.3%
40 - Protection	$ 166,564	$ 131,832	$ 158,545	$ 132,725	$ 66,757	$ 132,200	$ (525)	-0.4%
30 - Recreation, Parks, & Activities	$ 26,544	$ 16,387	$ 24,200	$ 38,708	$ 18,460	$ 37,413	$ (1,295)	-3.3%
25 - Community Services	$ 58,354	$ 64,155	$ 56,058	$ 55,961	$ 36,398	$ 65,037	$ 9,076	16.2%
20 - Town Buildings	$ 33,598	$ 27,659	$ -	$ -	$ -	$ -	$ -	-
15 - Boards & Commissions	$ 3,285	$ 3,014	$ 846	$ 42,112	$ 30,256	$ 7,850	$ (34,262)	-81.4%
12 - Maintenance	$ -	$ -	$ 116,673	$ 127,415	$ 47,026	$ 135,175	$ 7,760	6.1%
10 - Administration	$ 417,229	$ 442,218	$ 418,048	$ 481,206	$ 251,638	$ 485,750	$ 4,544	0.9%
TOTAL	**$ 5,471,606**	**$ 5,704,922**	**$ 5,538,227**	**$ 6,402,725**	**$ 3,356,700**	**$ 6,775,169**	**$ 372,444**	**5.8%**


2019 Budget Expenses by Department
0.7%
0.9%
2.0%
0.1%
2.0%
0.0%
0.6%
7.5%
5.1%
2.1%
4.2%
0.2%
0.7%
6.4%
55.7%
7.1%
4.7%
95 - General Assistance
90 - Unclassified
85 - Debt Service
81 - County Tax
80 - Regional Organizations
75 - Education
70 - Solid Waste
65 - Capital Improvements
60 - Roads & Drainage
50 - Cemeteries
40 - Protection
30 - Recreation, Parks, & Activities
25 - Community Services


2020 Budget Expenses by Department
0.1%
0.1%
1.3%
0.0%
2.0%
2.7%
1.0%
0.6%
7.2%
4.1%
0.7%
2.0%
0.3%
5.5%
15.6%
4.4%
52.6%
95 - General Assistance
90 - Unclassified
85 - Debt Service
81 - County Tax
80 - Regional Organizations
75 - Education
70 - Solid Waste
65 - Capital Improvements
60 - Roads & Drainage
50 - Cemeteries
40 - Protection
30 - Recreation, Parks, & Activities
25 - Community Services
20 - Town Buildings
15 - Boards & Commissions
12 - Maintenance
10 - Administration


2019-2020 Totals by Department
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$-
2019 BUDGET
2020 BUDGET
95 - General Assistance
90 - Unclassified
85 - Debt Service
81 - County Tax
80 - Regional Organizations
75 - Education
70 - Solid Waste
65 - Capital Improvements
60 - Roads & Drainage
50 - Cemeteries
40 - Protection
30 - Recreation, Parks, &...
25 - Community Services
20 - Town Buildings
15 - Boards & Commissions
12 - Maintenance
10 - Administration


2019-2020 % Change by Department
160%
120%
80%
40%
0%
-40%
-80%
-120%
0.0%
-30.6%
-43.7%
1.9%
-0.3%
0.0%
-1.0%
133.9%
-9.2%
8.3%
-0.4%
-3.3%
16.2%
0.0%
-81.4%
6.1%
0.9%
95 - General Assistance
90 - Unclassified
85 - Debt Service
81 - County Tax
80 - Regional Organizations
75 - Education
70 - Solid Waste
65 - Capital Improvements
60 - Roads & Drainage
50 - Cemeteries
40 - Protection
30 - Recreation, Parks, & Activities
25 - Community Services
20 - Town Buildings
15 - Boards & Commissions
12 - Maintenance
10 - Administration


2019-2020 $ Change by Department
$680,000
$640,000
$600,000
$560,000
$520,000
$480,000
$440,000
$400,000
$360,000
$320,000
$280,000
$240,000
$200,000
$160,000
$120,000
$80,000
$40,000
$0
-$40,000
-$80,000
-$120,000
-$160,000
-$200,000
$-
$(39,921)
$(143,283)
$5,000
$(148)
$-
$(2,986)
$604,536
$(37,352)
$1,300
$(525)
$(1,295)
$9,076
$-
$(34,262)
$7,760
$4,544
95 - General Assistance
90 - Unclassified
85 - Debt Service
81 - County Tax
80 - Regional Organizations
75 - Education
70 - Solid Waste
65 - Capital Improvements
60 - Roads & Drainage
50 - Cemeteries
40 - Protection
30 - Recreation, Parks, & Activities
25 - Community Services
20 - Town Buildings
15 - Boards & Commissions
12 - Maintenance
10 - Administration

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
10- ADMINISTRATION									
1011	REAL ESTATE PROPERTY TAX	$ 4,364,739	$ 4,462,978	$ 4,504,407	$ 4,582,590	$ 4,590,864	$ 4,560,212	$ (22,378)	-0.5%
1012	PERSONAL PROPERTY TAX	$ 36,855	$ 37,855	$ 42,234	$ 33,458	$ 33,798	$ 33,295	$ (163)	-0.5%
1013	STATE REVENUE SHARING	$ 138,066	$ 135,204	$ 137,773	$ 135,000	$ 75,593	$ 158,500	$ 23,500	17.4%
1014	INTEREST ON TAXES	$ 23,045	$ 26,486	$ 34,139	$ 25,000	$ 16,421	$ 30,000	$ 5,000	20.0%
1021	INVESTMENT INCOME	$ 3,349	$ 4,929	$ 7,484	$ 5,000	$ 5,184	$ 6,000	$ 1,000	20.0%
1031	VETERANS EXEMPTION	$ 3,284	$ 3,607	$ 3,909	$ 4,000	$ 3,890	$ 4,000	$ -	0.0%
1032	HOMESTEAD EXEMPTION	$ 73,154	$ 94,647	$ 138,363	$ 182,337	$ 175,968	$ 181,447	$ (890)	-0.5%
1033	TREE GROWTH REIMBURSEMENT	$ 10,892	$ 9,873	$ 9,358	$ 9,000	$ 9,093	$ 9,000	$ -	0.0%
1034	BETE REIMBURSEMENT	$ 7,780	$ 7,619	$ 8,474	$ 13,896	$ 15,574	$ 13,828	$ (68)	-0.5%
1040	GRANTS/PLANNING	$ -	$ 2,736	$ -	$ -	$ -	$ -	$ -	-
1051	BOAT EXCISE TAXES	$ 8,101	$ 8,298	$ 7,792	$ 8,000	$ 1,323	$ 8,000	$ -	0.0%
1052	MOTOR VEHICLE TAXES	$ 492,728	$ 509,631	$ 541,599	$ 500,000	$ 304,984	$ 525,000	$ 25,000	5.0%
1053	AGENT FEE	$ 10,763	$ 10,601	$ 10,792	$ 10,000	$ 5,379	$ 10,000	$ -	0.0%
1054	NEWSLETTER ADS	$ 200	$ 664	$ -	$ 100	$ 100	$ 100	$ -	0.0%
1060	BUSINESS LICENSE FEES	$ 20	$ 60	$ 80	$ 50	$ 10	$ 50	$ -	0.0%
1065	CERTIFIED COPY FEES	$ 1,505	$ 1,450	$ 1,505	$ 1,400	$ 1,000	$ 1,500	$ 100	7.1%
1080	REFLECTIONS	$ 7	$ -	$ -	$ -	$ -	$ -	$ -	-
1090	OTHER INCOME	$ 7,808	$ 4,890	$ 56,774	$ 2,000	$ 22,425	$ 2,000	$ -	0.0%
1095	Heating Assistance	$ 650	$ 1,300	$ 1,216	$ 1,500	$ 1,750	$ 1,500	$ -	0.0%
3010	PLUMBING FEES	$ 5,838	$ 7,661	$ 4,688	$ 5,000	$ 3,723	$ 6,000	$ 1,000	20.0%
3020	LAND USE FEES	$ 8,330	$ 8,373	$ 6,254	$ 6,000	$ 3,853	$ 7,000	$ 1,000	16.7%
5000	Use of Undesignated Funds	$ 300,183	$ 230,000	$ 217,731	$ 128,000	$ -	$ 195,969	$ 67,969	53.1%
5001	Use of Carry Forward	$ 74,865	$ 227,020	$ 184,818	$ 227,303	$ -	$ 131,560	$ (95,743)	-42.1%
10- ADMINISTRATION		**$ 5,572,162**	**$ 5,795,882**	**$ 5,919,390**	**$ 5,879,635**	**$ 5,270,932**	**$ 5,884,961**	**$ 5,326**	**0.1%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
12 - MAINTENANCE									
4010	FUEL TAX	$ -	$ -	$ 212	$ -	$ 118	$ -	$ -	-
12 - MAINTENANCE		**$ -**	**$ -**	**$ 212**	**$ -**	**$ 118**	**$ -**	**$ -**	**-**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
15 - BOARDS & COMMISSIONS									
3015	Conservation Donations / Grants	$ -	$ 3,503	$ 38	$ 30,517	$ -	$ -	$ (30,517)	-100.0%
3020	STATE PARK FEES	$ 425	$ 556	$ -	$ -	$ -	$ -	$ -	-
3050	Trails Donations	$ 2,850	$ -	$ -	$ -	$ -	$ -	$ -	-
15 - BOARDS & COMMISSIONS		**$ 3,275**	**$ 4,059**	**$ 38**	**$ 30,517**	**$ -**	**$ -**	**$ (30,517)**	**-100.0%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
20 - TOWN BUILDINGS O&M									
2010	GILE HALL DONATIONS	$ 25	$ -	$ -	$ -	$ -	$ -	$ -	-
20 - TOWN BUILDINGS O&M		**$ 25**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**-**

FY 2020 Revenues

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
25 COMMUNITY SERVICES									
1010	ANIMAL CONTROL DOG LICENSE FEE	$ 1,842	$ 2,936	$ 2,837	$ 3,000	$ 728	$ 2,500	$ (500)	-16.7%
1011	Rabies Clinic	$ -	$ -	$ 840	$ -	$ 555	$ -	$ -	-
1012	DOG VACCINATION FUND	$ -	$ -	$ 390	$ -	$ 70		$ -	-
3000	AGE FRIENDLY	$ -	$ 6,000	$ -	$ 1,000	$ 8,000	$ -	$ (1,000)	-100.0%
4001	LIBRARY STATE AID	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
4005	LIBRARY DONATIONS	$ 3,430	$ 3,818	$ 2,003	$ 2,000	$ 25,995	$ 765	$ (1,235)	-61.8%
4010	LIBRARY SALE PROCEEDS	$ 1,463	$ 1,549	$ 1,476	$ 1,500	$ 1,171	$ -	$ (1,500)	-100.0%
4015	Library Front Desk Contributions	$ 501	$ 550	$ 495	$ 375	$ 283	$ 406	$ 31	8.3%
4020	Library Non Res Patrons	$ 125	$ 100	$ 70	$ 50	$ 75	$ 100	$ 50	100.0%
5010	CABLE TV FRANCHISE FEES	$ 26,066	$ 27,480	$ 28,391	$ 27,000	$ 14,857	$ 28,000	$ 1,000	3.7%
25 COMMUNITY SERVICES		**$ 33,427**	**$ 42,433**	**$ 36,502**	**$ 34,925**	**$ 51,734**	**$ 31,771**	**$ (3,154)**	**-9.0%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
30 RECREATION, PARKS,& ACTIVITIES									
1010	BEACH INCOME	$ 7,418	$ 6,145	$ 7,814	$ 9,660	$ 2,958	$ 9,912	$ 252	2.6%
1020	Beach Playground	$ 8	$ -	$ -	$ -	$ -	$ -	$ -	-
2021	REC BOARD - BASEBALL	$ 1,866	$ 2,230	$ 2,420	$ 2,920	$ 76	$ 2,920	$ -	0.0%
2022	REC BOARD - SOCCER	$ 2,083	$ 1,800	$ 2,050	$ 2,100	$ 2,135	$ 2,100	$ -	0.0%
2023	REC BOARD - SWIMMING	$ -	$ -	$ -	$ -	$ -	$ 1,500	$ 1,500	-
2024	REC BOARD - Basketball	$ 3,020	$ 3,640	$ 3,620	$ 3,150	$ 3,055	$ 3,150	$ -	0.0%
2025	REC BOARD - OTHER RECREATION	$ 202	$ -	$ 73	$ -	$ -	$ -	$ -	-
2026	Rec Board - Softball	$ 1,366	$ 1,010	$ 1,215	$ 1,540	$ -	$ 1,540	$ -	0.0%
2027	Rec Board - Interlocal	$ -	$ 2,248	$ -	$ -	$ -	$ -	$ -	-
2073	HD - MERCHANDISE SALES	$ 1,265	$ 600	$ 2,926	$ -	$ 57	$ -	$ -	-
2077	HD OTHER FEES	$ -	$ 50	$ -	$ -	$ -	$ -	$ -	-
7010	Trails	$ -	$ 50	$ 250	$ -	$ 100	$ -	$ -	-
8010	Mill Stream Dam	$ 2,721	$ -	$ -	$ 8,000	$ -	$ -	$ (8,000)	-100.0%
30 RECREATION, PARKS,& ACTIVITIES		**$ 19,949**	**$ 17,773**	**$ 20,368**	**$ 27,370**	**$ 8,381**	**$ 21,122**	**$ (6,248)**	**-22.8%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
40 PROTECTION									
1010	FIRE DEPARTMENT DONATIONS	$ 36	$ 8,289	$ 41	$ -	$ 223	$ -	$ -	-
1025	Adm Asst Regional Employee	$ 6,767	$ -	$ -	$ -	$ 2,520	$ -	$ -	-
1035	FD Burn Permits online	$ 238	$ 258	$ 270	$ -	$ -	$ 150	$ 150	-
3500	Tower Sites	$ 12,338	$ 7,600	$ 17,200	$ 2,600	$ -	$ 3,200	$ 600	23.1%
4050	FD Safety Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
4070	Emergency Operations	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
40 PROTECTION		**$ 19,379**	**$ 16,147**	**$ 17,511**	**$ 2,600**	**$ 2,743**	**$ 3,350**	**$ 750**	**28.8%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
50 CEMETERIES									
5010	Fuel Tax Reimbursement	$ 79	$ -	$ -	$ -	$ -	$ -	$ -	-
5020	Donations	$ -	$ 231	$ 21	$ -	$ 300	$ -	$ -	-
50 CEMETERIES		**$ 79**	**$ 231**	**$ 21**	**$ -**	**$ 300**	**$ -**	**$ -**	**-**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
60 Roads & Drainage									
2010	LOCAL ROAD ASSISTANCE	$ 35,524	$ 35,360	$ 35,924	$ 35,000	$ 35,612	$ 35,000	$ -	0.0%
2020	HIGHWAY INCOME	$ -	$ 92	$ -	$ -	$ -	$ -	$ -	-
2030	STREET SIGNS	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
4010	Fuel Tax Reimbursement	$ 166	$ -	$ -	$ -	$ -	$ -	$ -	-
6040	Sale of Equipment	$ -	$ 6,556	$ -	$ -	$ -	$ -	$ -	-
7010	Interlocal	$ 8,970	$ 2,248	$ -	$ -	$ -	$ -	$ -	-
60 Roads & Drainage		**$ 44,660**	**$ 44,256**	**$ 35,924**	**$ 35,000**	**$ 35,612**	**$ 35,000**	**$ -**	**0.0%**

DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
65 CAPITAL IMPROVEMENTS									
6520	Gile Hall	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
6512	Municipal Building (FD + Lib.) Bond	$ -	$ -	$ -	$ -	$ -	$ 575,000	$ 575,000	-
6525	Ballfields	$ -	$ 7	$ 1	$ -	$ -	$ -	$ -	-
6550	Sidewalks	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
6570	Transfer Station (Fayette & Wayne)	$ 19,000	$ -	$ 18,578	$ 9,022	$ 4,674	$ 11,846	$ 2,824	31.3%
6590	Maranacook Lake Dam	$ -	$ -	$ -	$ 177,000	$ 160,000	$ -	$ (177,000)	-100.0%
65 CAPITAL IMPROVEMENTS		**$ 19,000**	**$ 7**	**$ 18,579**	**$ 186,022**	**$ 164,674**	**$ 586,846**	**$ 400,824**	**215.5%**

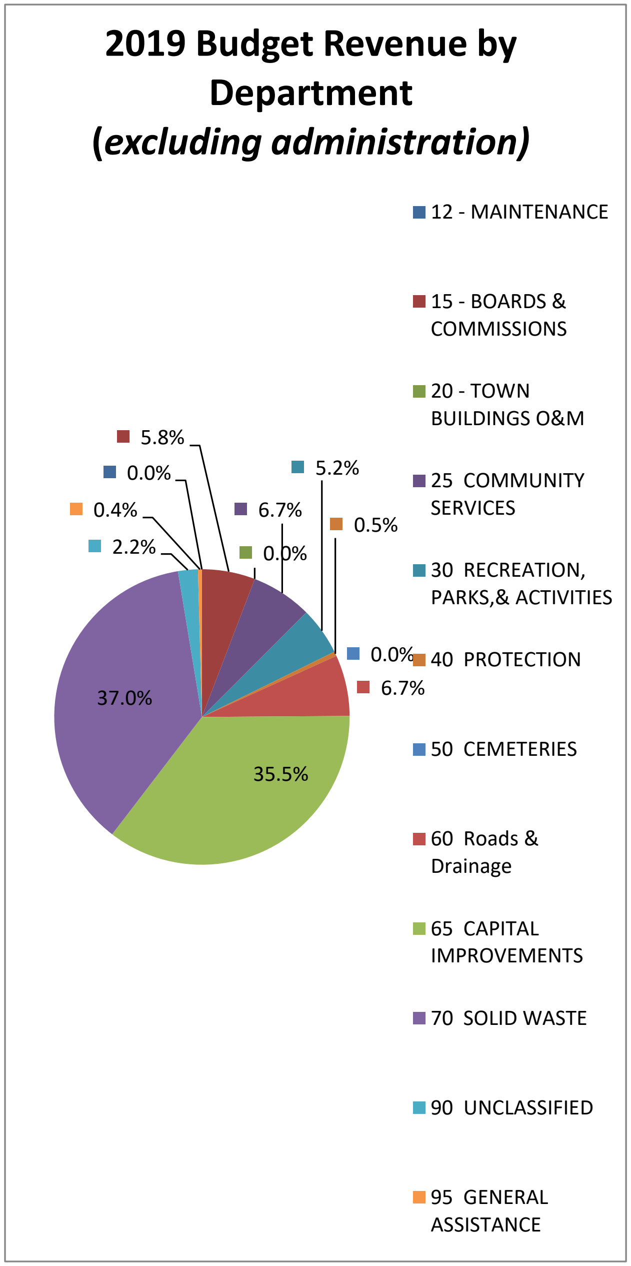
DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
70 SOLID WASTE									
7010	TRANSFER STATION FEES	$ 30,155	$ 34,381	$ 35,161	$ 33,000	$ 20,250	$ 34,000	$ 1,000	3.0%
7021	TS RECYCLE/COMPOST	$ -	$ -	$ 16	$ -	$ 48	$ 1,000	$ 1,000	-
7023	TS RECYCLABLES - METAL	$ 6,845	$ 7,946	$ 16,272	$ 10,000	$ 6,267	$ 10,000	$ -	0.0%
7025	TS RECYCLABLES - OTHER	$ 380	$ 80	$ 40	$ -	$ 663	$ -	$ -	-
7026	TS Single Sort Recycling	$ -	$ 1,591	$ 1,538	$ -	$ -	$ -	$ -	-
7030	TS BACKHOE	$ 2,048	$ 5,677	$ -	$ -	$ -	$ -	$ -	-
7040	Commercial Haulers Permits	$ 375	$ 1,031	$ 450	$ 450	$ 150	$ 450	$ -	0.0%
7050	TS GRANTS	$ 20	$ 7	$ -	$ -	$ -	$ -	$ -	-
7079	TS REVENUES - FAYETTE SHARE	$ -	$ 34,634	$ 59,431	$ 68,806	$ 34,926	$ 67,752	$ (1,054)	-1.5%
7090	TS REVENUES - WAYNES SHARE	$ 101,242	$ 99,294	$ 82,054	$ 81,573	$ 46,612	$ 80,323	$ (1,250)	-1.5%
70 SOLID WASTE		**$ 141,065**	**$ 184,641**	**$ 194,962**	**$ 193,829**	**$ 108,916**	**$ 193,525**	**$ (304)**	**-0.2%**

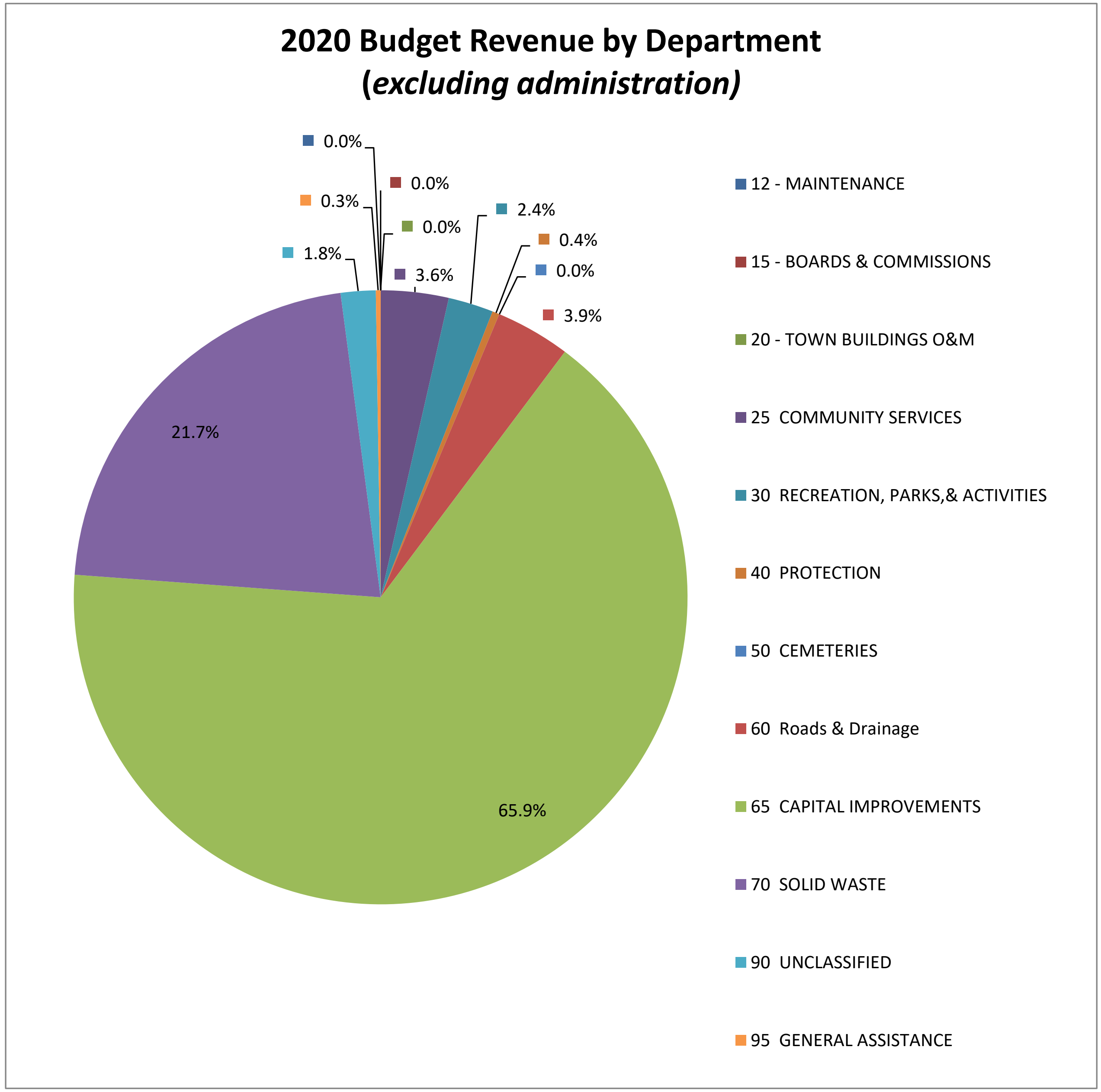
DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
90 UNCLASSIFIED									
1250	First Park Revenue	$ 10,503	$ 11,084	$ -	$ 10,000	$ 15,112	$ 15,000	$ 5,000	50.0%
3010	Snowmobile Fees	$ 1,490	$ 940	$ 1,377	$ 1,377	$ -	$ 1,344	$ (33)	-2.4%
4010	Readfield Enterprise Fund	$ 7,127	$ 27,556	$ 389	$ -	$ -	$ -	$ -	-
90 UNCLASSIFIED		**$ 19,120**	**$ 39,580**	**$ 1,766**	**$ 11,377**	**$ 15,112**	**$ 16,344**	**$ 4,967**	**43.7%**

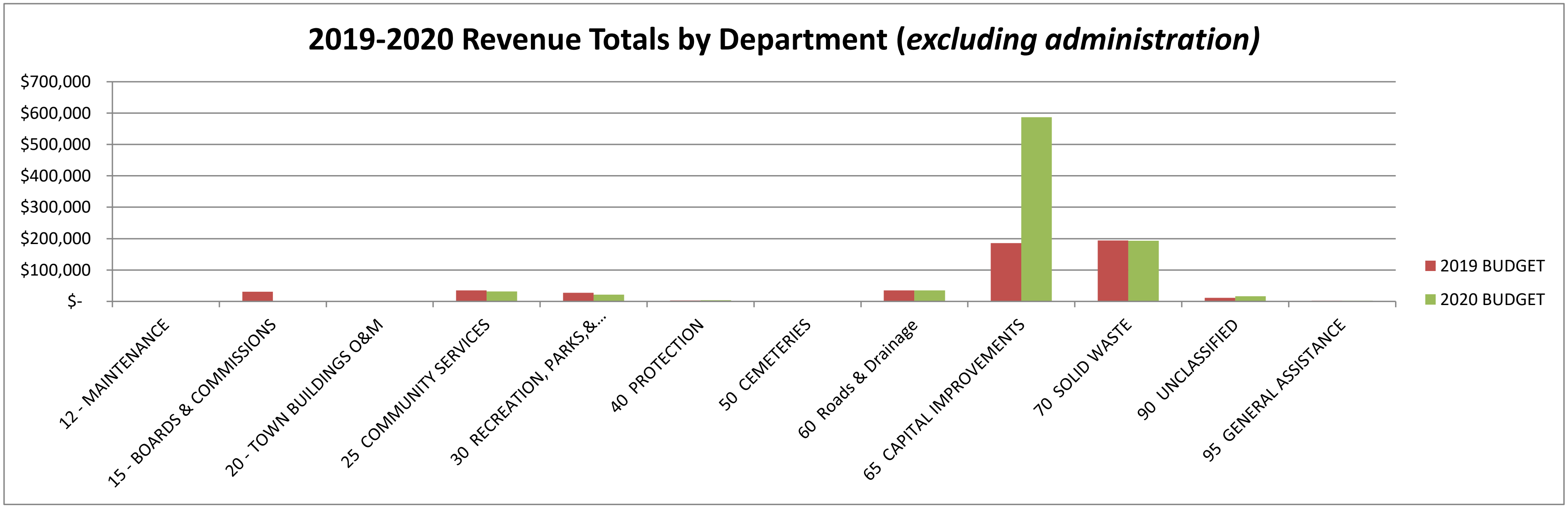
DEPARTMENT	DIVISION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
95 GENERAL ASSISTANCE									
1010	GENERAL ASSIST-STATE REVENUE	$ 269	$ -	$ 1,316	$ 2,250	$ -	$ 2,250	$ -	0.0%
95 GENERAL ASSISTANCE		**$ 269**	**$ -**	**$ 1,316**	**$ 2,250**	**$ -**	**$ 2,250**	**$ -**	**0.0%**

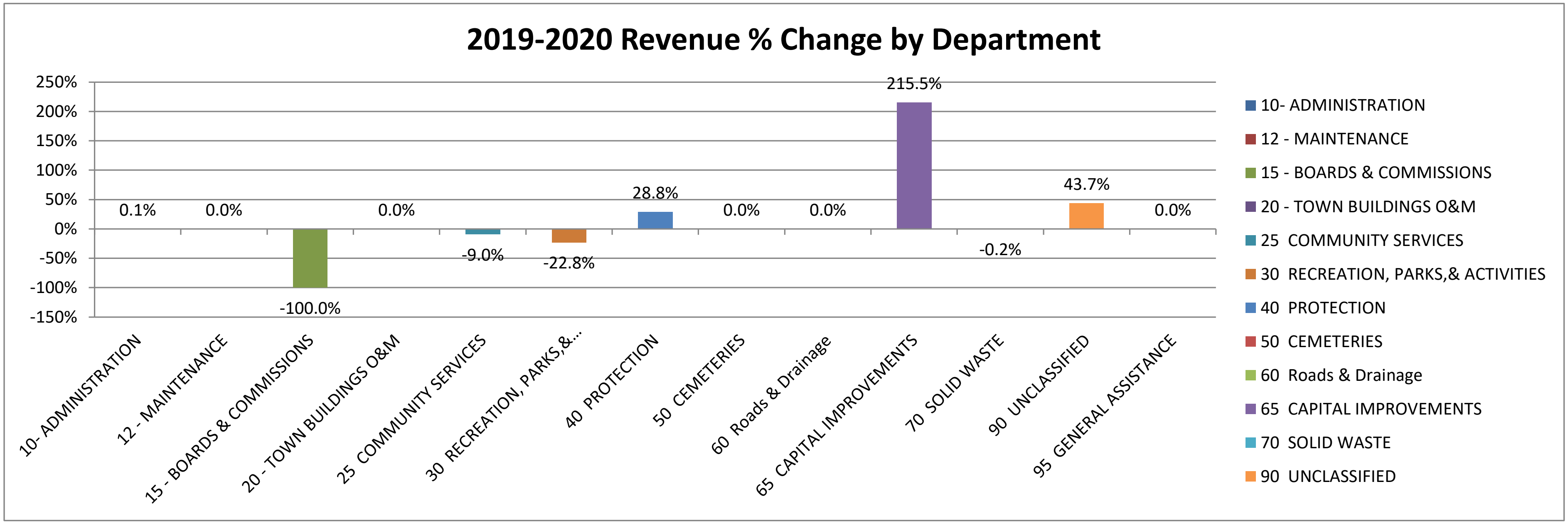
		2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 $	2019-2020 %
TOTAL		**$ 5,872,410**	**$ 6,145,009**	**$ 6,246,589**	**$ 6,403,525**	**$ 5,658,522**	**$ 6,775,169**	**$ 9,630**	**5.8%**

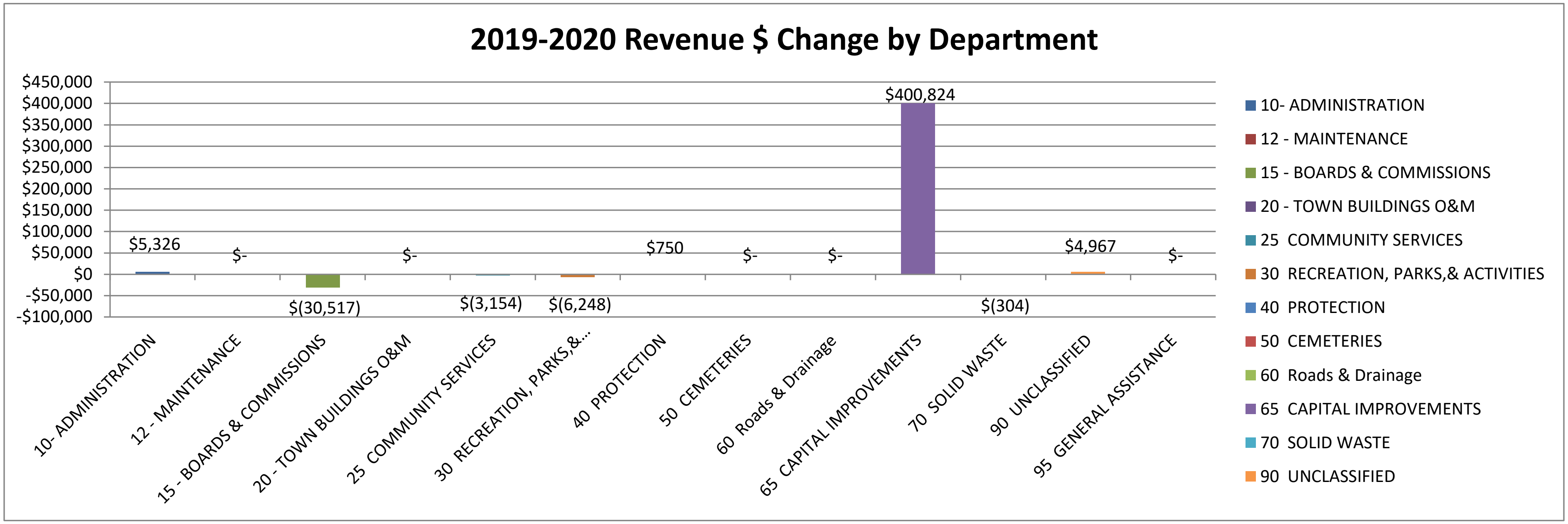
DEPARTMENT SUMMARY - REVENUE								
DEPARTMENT	**2016 ACTUAL**	**2017 ACTUAL**	**2018 ACTUAL**	**2019 BUDGET**	**2019 YTD => Dec.**	**2020 BUDGET**	**2019-2020 $**	**2019-2020 %**
10- ADMINISTRATION	$ 5,572,162	$ 5,795,882	$ 5,919,390	$ 5,879,635	$ 5,270,932	$ 5,884,961	$ 5,326	0.1%
12 - MAINTENANCE	$ -	$ -	$ 212	$ -	$ 118	$ -	$ -	-
15 - BOARDS & COMMISSIONS	$ 3,275	$ 4,059	$ 38	$ 30,517	$ -	$ -	$ (30,517)	-100.0%
20 - TOWN BUILDINGS O&M	$ 25	$ -	$ -	$ -	$ -	$ -	$ -	-
25 COMMUNITY SERVICES	$ 33,427	$ 42,433	$ 36,502	$ 34,925	$ 51,734	$ 31,771	$ (3,154)	-9.0%
30 RECREATION, PARKS,& ACTIVITIES	$ 19,949	$ 17,773	$ 20,368	$ 27,370	$ 8,381	$ 21,122	$ (6,248)	-22.8%
40 PROTECTION	$ 19,379	$ 16,147	$ 17,511	$ 2,600	$ 2,743	$ 3,350	$ 750	28.8%
50 CEMETERIES	$ 79	$ 231	$ 21	$ -	$ 300	$ -	$ -	-
60 Roads & Drainage	$ 44,660	$ 44,256	$ 35,924	$ 35,000	$ 35,612	$ 35,000	$ -	0.0%
65 CAPITAL IMPROVEMENTS	$ 19,000	$ 7	$ 18,579	$ 186,022	$ 164,674	$ 586,846	$ 400,824	215.5%
70 SOLID WASTE	$ 141,065	$ 184,641	$ 194,962	$ 193,829	$ 108,916	$ 193,525	$ (304)	-0.2%
90 UNCLASSIFIED	$ 19,120	$ 39,580	$ 1,766	$ 11,377	$ 15,112	$ 16,344	$ 4,967	43.7%
95 GENERAL ASSISTANCE	$ 269	$ -	$ 1,316	$ 2,250	$ -	$ 2,250	$ -	0.0%
TOTAL	**$ 5,872,410**	**$ 6,145,009**	**$ 6,246,589**	**$ 6,403,525**	**$ 5,658,522**	**$ 6,775,169**	**$ 371,644**	**5.8%**


2019 Budget Revenue by Department
(*excluding administration)*
5.8%
0.0%
5.2%
0.4%
6.7%
0.5%
2.2%
0.0%
0.0%
6.7%
37.0%
35.5%
12 - MAINTENANCE
15 - BOARDS & COMMISSIONS
20 - TOWN BUILDINGS O&M
25 COMMUNITY SERVICES
30 RECREATION, PARKS,& ACTIVITIES
40 PROTECTION
50 CEMETERIES
60 Roads & Drainage
65 CAPITAL IMPROVEMENTS
70 SOLID WASTE
90 UNCLASSIFIED
95 GENERAL ASSISTANCE


2020 Budget Revenue by Department
(*excluding administration)*
0.0%
0.0%
0.3%
2.4%
0.0%
0.4%
1.8%
0.0%
3.6%
3.9%
21.7%
65.9%
12 - MAINTENANCE
15 - BOARDS & COMMISSIONS
20 - TOWN BUILDINGS O&M
25 COMMUNITY SERVICES
30 RECREATION, PARKS,& ACTIVITIES
40 PROTECTION
50 CEMETERIES
60 Roads & Drainage
65 CAPITAL IMPROVEMENTS
70 SOLID WASTE
90 UNCLASSIFIED
95 GENERAL ASSISTANCE


2019-2020 Revenue Totals by Department (*excluding administration)*
$700,000
$600,000
$500,000
$400,000
$300,000
$200,000
$100,000
$-
12 - MAINTENANCE
15 - BOARDS & COMMISSIONS
20 - TOWN BUILDINGS O&M
25 COMMUNITY SERVICES
30 RECREATION, PARKS,&...
40 PROTECTION
50 CEMETERIES
60 Roads & Drainage
65 CAPITAL IMPROVEMENTS
70 SOLID WASTE
90 UNCLASSIFIED
95 GENERAL ASSISTANCE
2019 BUDGET
2020 BUDGET


2019-2020 Revenue % Change by Department
250%
200%
150%
100%
50%
0%
-50%
-100%
-150%
0.1%
0.0%
-100.0%
0.0%
-9.0%
-22.8%
28.8%
0.0%
0.0%
215.5%
-0.2%
43.7%
0.0%
10- ADMINISTRATION
12 - MAINTENANCE
15 - BOARDS & COMMISSIONS
20 - TOWN BUILDINGS O&M
25 COMMUNITY SERVICES
30 RECREATION, PARKS,&...
40 PROTECTION
50 CEMETERIES
60 Roads & Drainage
65 CAPITAL IMPROVEMENTS
70 SOLID WASTE
90 UNCLASSIFIED
95 GENERAL ASSISTANCE
10- ADMINISTRATION
12 - MAINTENANCE
15 - BOARDS & COMMISSIONS
20 - TOWN BUILDINGS O&M
25 COMMUNITY SERVICES
30 RECREATION, PARKS,& ACTIVITIES
40 PROTECTION
50 CEMETERIES
60 Roads & Drainage
65 CAPITAL IMPROVEMENTS
70 SOLID WASTE
90 UNCLASSIFIED


2019-2020 Revenue $ Change by Department
$450,000
$400,000
$350,000
$300,000
$250,000
$200,000
$150,000
$100,000
$50,000
$0
-$50,000
-$100,000
$5,326
$-
$(30,517)
$-
$(3,154)
$(6,248)
$750
$-
$-
$400,824
$(304)
$4,967
$-
10- ADMINISTRATION
12 - MAINTENANCE
15 - BOARDS & COMMISSIONS
20 - TOWN BUILDINGS O&M
25 COMMUNITY SERVICES
30 RECREATION, PARKS,&...
40 PROTECTION
50 CEMETERIES
60 Roads & Drainage
65 CAPITAL IMPROVEMENTS
70 SOLID WASTE
90 UNCLASSIFIED
95 GENERAL ASSISTANCE
10- ADMINISTRATION
12 - MAINTENANCE
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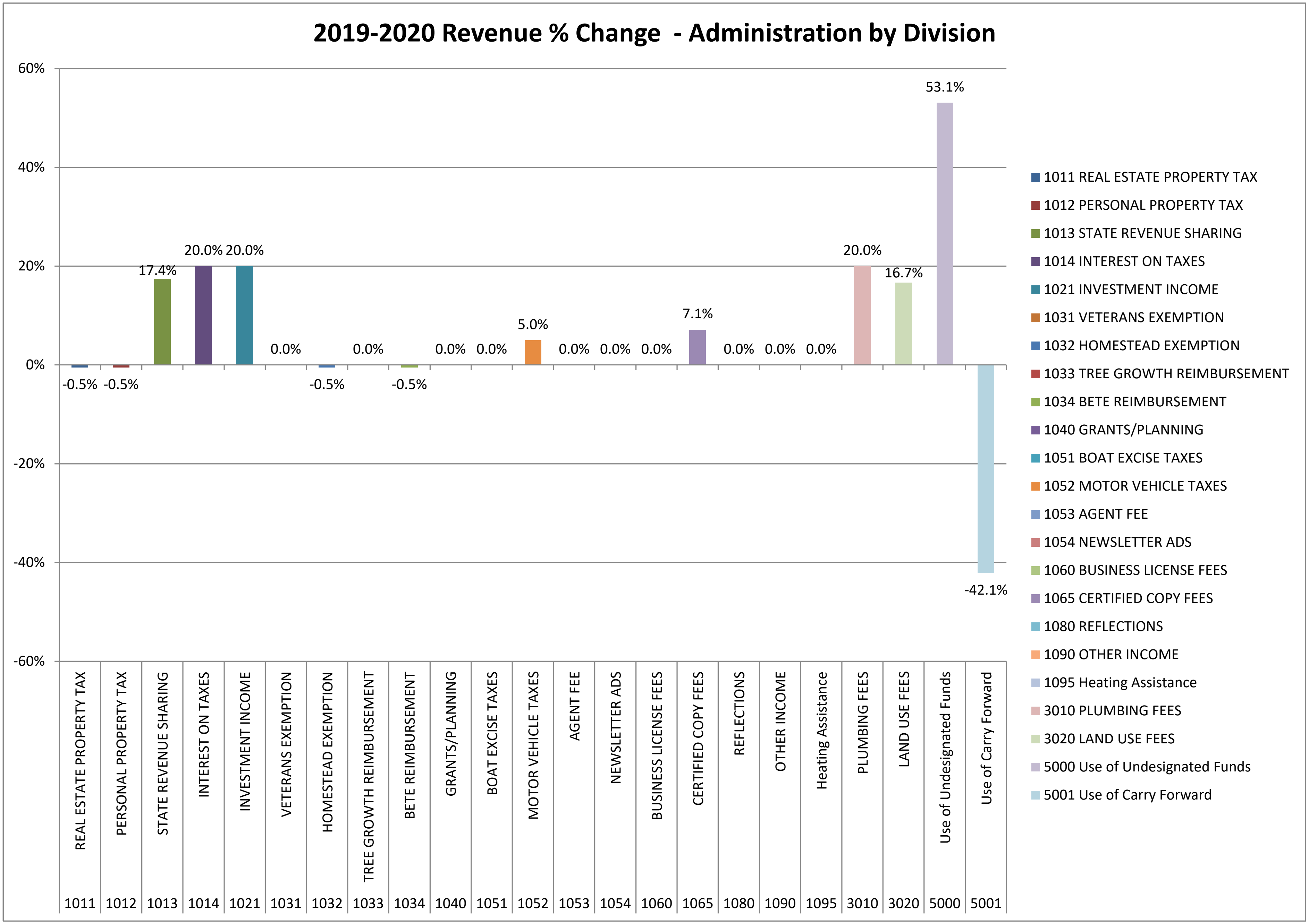
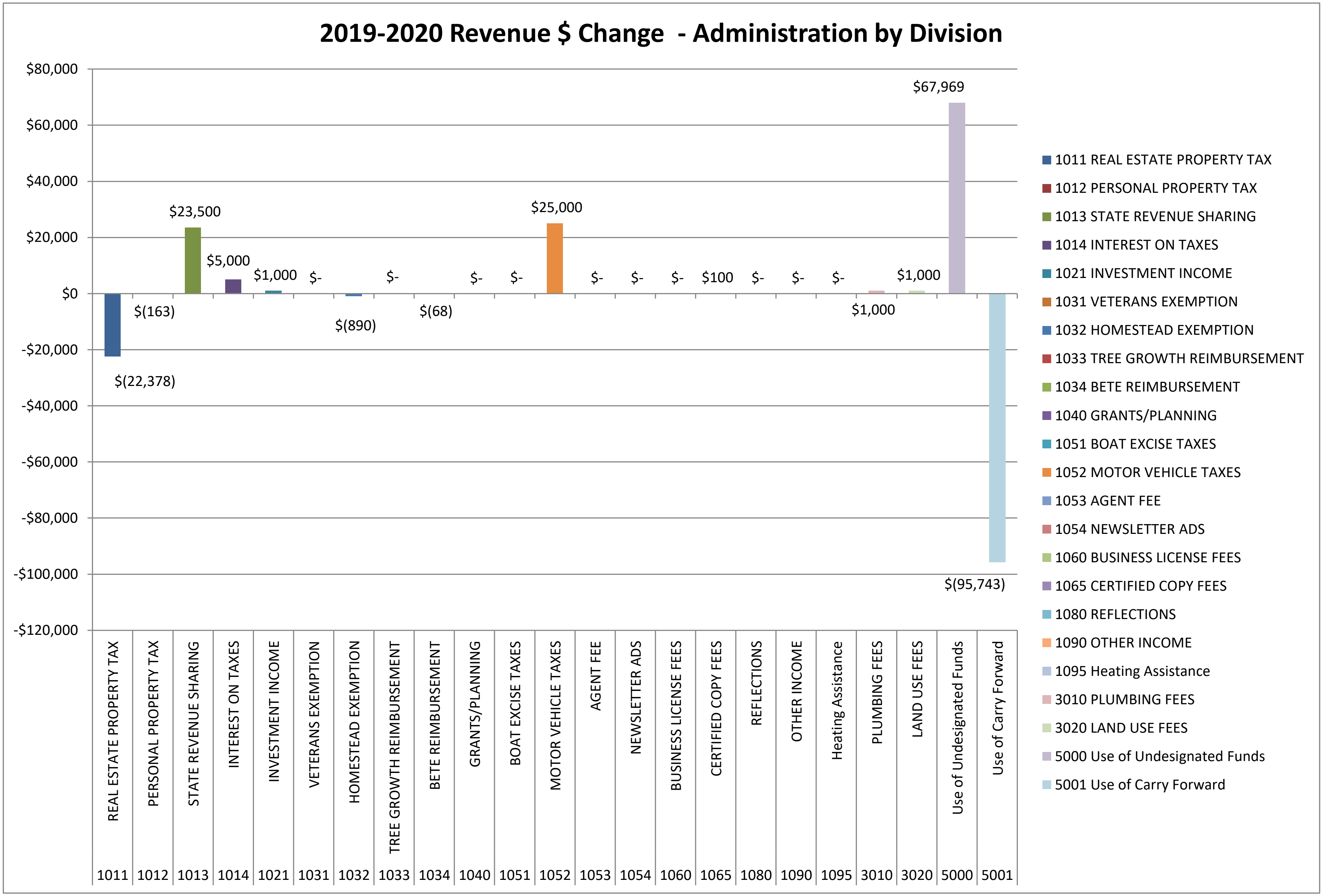
40 PROTECTION
50 CEMETERIES
60 Roads & Drainage
65 CAPITAL IMPROVEMENTS
70 SOLID WASTE
90 UNCLASSIFIED


2019-2020 Revenue % Change - Administration by Division
60%
40%
20%
0%
-20%
-40%
-60%
-0.5% -0.5% 17.4% 20.0% 20.0% 0.0% -0.5% 0.0% -0.5% 0.0% 0.0% 5.0% 0.0% 0.0% 0.0% 7.1% 0.0% 0.0% 0.0% 20.0% 16.7% 53.1% -42.1%
REAL ESTATE PROPERTY TAX 1011
PERSONAL PROPERTY TAX 1012
STATE REVENUE SHARING 1013
INTEREST ON TAXES 1014
INVESTMENT INCOME 1021
VETERANS EXEMPTION 1031
HOMESTEAD EXEMPTION 1032
TREE GROWTH REIMBURSEMENT 1033
BETE REIMBURSEMENT 1034
GRANTS/PLANNING 1040
BOAT EXCISE TAXES 1051
MOTOR VEHICLE TAXES 1052
AGENT FEE 1053
NEWSLETTER ADS 1054
BUSINESS LICENSE FEES 1060
CERTIFIED COPY FEES 1065
REFLECTIONS 1080
OTHER INCOME 1090
Heating Assistance 1095
PLUMBING FEES 3010
LAND USE FEES 3020
Use of Undesignated Funds 5000
Use of Carry Forward 5001
1011 REAL ESTATE PROPERTY TAX
1012 PERSONAL PROPERTY TAX
1013 STATE REVENUE SHARING
1014 INTEREST ON TAXES
1021 INVESTMENT INCOME
1031 VETERANS EXEMPTION
1032 HOMESTEAD EXEMPTION
1033 TREE GROWTH REIMBURSEMENT
1034 BETE REIMBURSEMENT
1040 GRANTS/PLANNING
1051 BOAT EXCISE TAXES
1052 MOTOR VEHICLE TAXES
1053 AGENT FEE
1054 NEWSLETTER ADS
1060 BUSINESS LICENSE FEES
1065 CERTIFIED COPY FEES
1080 REFLECTIONS
1090 OTHER INCOME
1095 Heating Assistance
3010 PLUMBING FEES
3020 LAND USE FEES
5000 Use of Undesignated Funds
5001 Use of Carry Forward


2019-2020 Revenue $ Change - Administration by Division
$80,000
$60,000
$40,000
$20,000
$0
-$20,000
-$40,000
-$60,000
-$80,000
-$100,000
-$120,000
$(22,378)
$(163)
$23,500
$5,000
$1,000
$-
$(890)
$-
$(68)
$-
$-
$25,000
$-
$-
$-
$100
$-
$-
$-
$1,000
$1,000
$67,969
$(95,743)
REAL ESTATE PROPERTY TAX
PERSONAL PROPERTY TAX
STATE REVENUE SHARING
INTEREST ON TAXES
INVESTMENT INCOME
VETERANS EXEMPTION
HOMESTEAD EXEMPTION
TREE GROWTH REIMBURSEMENT
BETE REIMBURSEMENT
GRANTS/PLANNING
BOAT EXCISE TAXES
MOTOR VEHICLE TAXES
AGENT FEE
NEWSLETTER ADS
BUSINESS LICENSE FEES
CERTIFIED COPY FEES
REFLECTIONS
OTHER INCOME
Heating Assistance
PLUMBING FEES
LAND USE FEES
Use of Undesignated Funds
Use of Carry Forward
1011 1012 1013 1014 1021 1031 1032 1033 1034 1040 1051 1052 1053 1054 1060 1065 1080 1090 1095 3010 3020 5000 5001
1011 REAL ESTATE PROPERTY TAX
1012 PERSONAL PROPERTY TAX
1013 STATE REVENUE SHARING
1014 INTEREST ON TAXES
1021 INVESTMENT INCOME
1031 VETERANS EXEMPTION
1032 HOMESTEAD EXEMPTION
1033 TREE GROWTH REIMBURSEMENT
1034 BETE REIMBURSEMENT
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1052 MOTOR VEHICLE TAXES
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1080 REFLECTIONS
1090 OTHER INCOME
1095 Heating Assistance
3010 PLUMBING FEES
3020 LAND USE FEES
5000 Use of Undesignated Funds
5001 Use of Carry Forward

Pre Commitment - ESTIMATE
Town of Readfield
FY 2020 MUNICIPAL TAX RATE CALCULATION FORM

1.	Local Taxable Real Estate Valuation	$235,740,954	
2.	Local Taxable Personal Property Valuation	$1,721,195	
3.	Total Taxable Valuation (Line 1 plus line 2)		$237,462,149
4. a)	Total of Homestead Exemption Valuation	$15,007,900	
4. b)	Homestead exemption reimbursement value	$9,379,938	
5. a)	Total of BETE Exempt Property	$1,429,651	
5. b)	BETE exemption reimbursement value	$714,826	
6.	Valuation Base (Line 3 plus lines 4b and 5b)		$247,556,912

APPROPRIATIONS

7.	County Tax	$275,000	
8.	Municipal Appropriation	$2,915,370	
9.	TIF Financing Plan Amounts	$0	
10.	**School/Educational Appropriations** (Adjusted to Municipal Fiscal Year)	$3,564,799	
11.	Total Appropriations (Add lines 7 through 10)		$6,755,169

ALLOWABLE DEDUCTIONS

12.	State Municipal Revenue Sharing	$158,500	
13.	Other Revenues: (Revenues not accounted for in Municipal Appropriation which are to be used to reduce the commitment such as Tree Growth and Veterans reimbursement, trust fund income, etc.)	$1,827,887	
14.	Total Deductions (Line 12 plus line 13)		**$1,986,387**
15.	Net to be raised by local property tax rate (Line 11 minus line 14)		**$4,768,782**

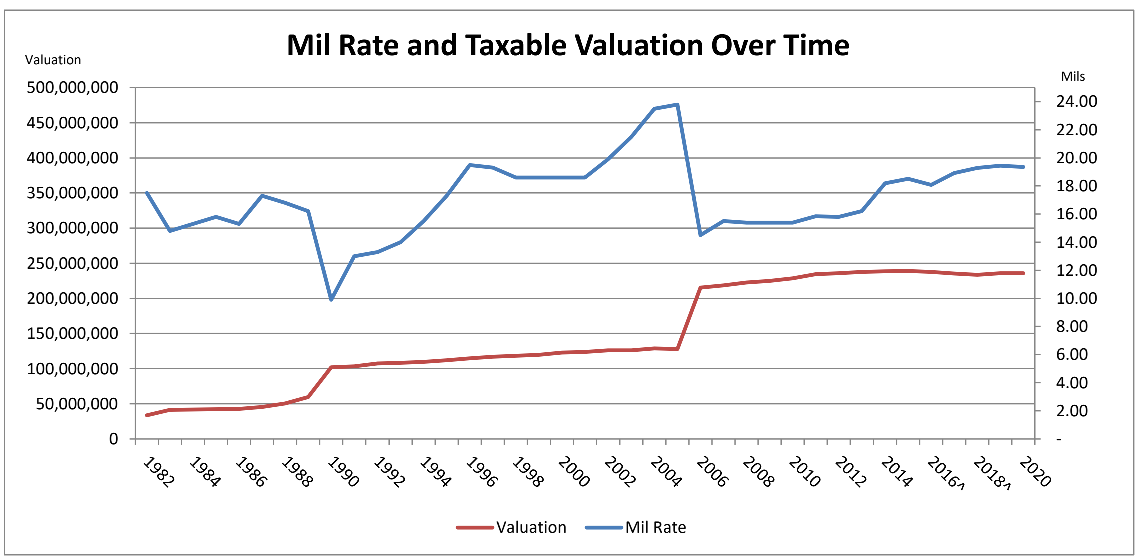
16.	$4,768,782.00 (Amount from line 15)	×	1.05	=	$5,007,221.10	Maximum Allowable Tax
17.	$4,768,782.00 (Amount from line 15)	÷	$247,556,912 (Amount from line 5)	=	0.01926	Minimum Tax Rate
18.	$5,007,221.10 (Amount from line 16)	÷	$247,556,912 (Amount from line 6)	=	0.02023	Maximum Tax Rate
19.	$237,462,149 (Amount from line 3)	×	**19.34416600** (MILL RATE)	=	**$4,593,507.23**	***MIL RATE TO BE DETERMINED***
20.	$4,768,782.00 (Amount from line 15)	×	0.05	=	$238,439.10	Maximum Overlay
21.	$9,379,938 (Amount from line 4b)	×	0.01934 (Selected Rate)	=	**$181,447.07** (Enter on line 8, Assessment Warrant)	Homestead Reimbursement
22.	$714,826 (Amount from line 5b)	×	0.01934 (Selected Rate)	=	**$13,827.70** (Enter on line 9, Assessment Warrant)	BETE Reimbursement
23.	$4,788,782.00 (Line 19 plus line 21 & 22)	–	$4,768,782.00 (Amount from line 15)	=	**$20,000.00** (Enter on line 5, Assessment Warrant)	Overlay

(If Line 22 exceeds Line 20 select a lower tax rate.)

Taxable Valuation and Mil Rate Over Time										
Fiscal Year		Mil Rate		Taxable Valuation		CPI	General Tax Information			
	FY	Mil Rate	% Change *	Valuation	% Change *	CPI % Change	Interest	Commit. Date	Notes	
1981	**1982**	17.50		33,525,000		8.9%				
1982	**1983**	14.80	-18.2%	41,411,207	19.0%	3.8%			Revaluation	
1983	**1984**	15.30	3.3%	41,847,108	1.0%	3.8%				
1984	**1985**	15.80	3.2%	42,237,514	0.9%	3.9%				
1985	**1986**	15.30	-3.3%	42,801,844	1.3%	3.8%				
1986	**1987**	17.30	11.6%	45,425,772	5.8%	1.1%	13.50%			
1987	**1988**	16.80	-3.0%	50,623,696	10.3%	4.4%	11%			
1988	**1989**	16.20	-3.7%	59,762,345	15.3%	4.4%	11%			
1989	**1990**	9.90	-63.6%	101,779,380	41.3%	4.6%	12%		Revaluation	
1990	**1991**	13.00	23.8%	103,218,225	1.4%	6.1%	12%			
1991	**1992**	13.30	2.3%	107,159,315	3.7%	3.1%	12%			
1992	**1993**	14.00	5.0%	108,440,600	1.2%	2.9%	12%			
1993	**1994**	15.50	9.7%	109,711,840	1.2%	2.7%	10%	9/20/1993		
1994	**1995**	17.30	10.4%	111,963,640	2.0%	2.7%	10%	9/6/1994		
1995	**1996**	19.50	11.3%	114,804,040	2.5%	2.5%	10.75%	9/7/1995		
1996	**1997**	19.30	-1.0%	116,831,218	1.7%	3.3%	10.75%	9/3/1996		
1997	**1998**	18.60	-3.8%	118,260,542	1.2%	1.7%	10.50%	9/8/1997		
1998	**1999**	18.60	0.0%	119,793,570	1.3%	1.6%	10.75%	9/8/1998		
1999	**2000**	18.60	0.0%	123,049,000	2.6%	2.7%	10%	9/7/1999		
2000	**2001**	18.60	0.0%	123,652,330	0.5%	3.4%	10.75%	9/18/2000		
2001	**2002**	19.90	6.5%	126,062,740	1.9%	1.6%	11.50%	8/20/2001		
2002	**2003**	21.50	7.4%	126,102,370	0.0%	2.4%	8.75%	8/21/2002		
2003	**2004**	23.50	8.5%	128,931,635	2.2%	1.9%	7%	8/19/2003		
2004	**2005**	23.80	1.3%	127,886,052	-0.8%	3.3%	6.50%	9/15/2004		
2005	**2006**	14.50	-64.1%	215,140,662	40.6%	3.4%	7%	9/8/2005	Revaluation	
2006	**2007**	15.50	6.5%	218,471,667	1.5%	2.5%	7%	8/24/2006		
2007	**2008**	15.40	-0.6%	222,832,062	2.0%	4.1%	10%	7/23/2007		
2008	**2009**	15.40	0.0%	225,088,075	1.0%	0.1%	8%	7/17/2008		
2009	**2010**	15.40	0.0%	228,590,495	1.5%	2.7%	6%	8/11/2009		
2010	**2011**	15.85	2.8%	234,687,157	2.6%	1.5%	4%	8/19/2010		
2011	**2012**	15.80	-0.3%	235,984,354	0.5%	3.0%	4%	9/30/2011		
2012	**2013**	16.20	2.5%	237,595,654	0.7%	1.7%	4%	7/17/2012		
2013	**2014**	18.20	11.0%	238,389,551	0.3%	1.5%	4%	7/30/2013		
2014	**2015**	18.50	1.6%	238,928,998	0.2%	0.8%	4%	7/28/2014		
2015	**2016^**	18.08	-2.3%	237,490,554	-0.6%	0.7%	4%	9/2/2015		
2016	**2017^**	18.93	4.5%	235,540,554	-0.8%	2.1%	7%	8/2/2016		
2017	**2018^**	19.29	1.9%	233,406,854	-0.9%	2.1%	7%	8/25/2017		
2018	**2019**	19.44	0.8%	235,740,954	1.0%	1.9%	8%			
2019	**2020**	19.34	-0.5%	235,740,954	1.0%	2.0%				
	AVERAGE	17.17	3.3%		1.9%	2.8%	8.6%			

* *Excludes Revaluation Years*

^ *Decrease in valuation in these years is the result of changes to the State Homestead Exemption Formula*



Committed and Unassigned Fund Balances and Use of Funds by Fiscal Year

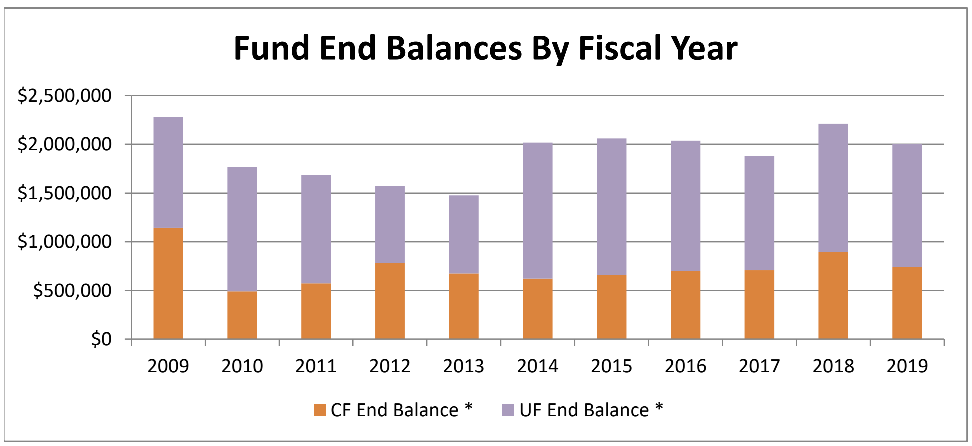
Fiscal Year		Committed Fund Balances: Initial Balance	Committed Fund Balances: Use of Funds	Committed Fund Balances: New Funds	Committed Fund Balances: CF End Balance *	Unassigned Fund Balances: Initial Balance	Unassigned Fund Balances: Use of Funds	Unassigned Fund Balances: New Funds	Unassigned Fund Balances: UF End Balance *	Combined Fund Balance
2008	**2009**				$ 1,144,584				$ 1,134,437	$ 2,279,021
2009	**2010**	$ 1,144,584	$ 1,162,880	$ 509,667	$ 491,371	$ 1,134,437	$ -	$ 142,238	$ 1,276,675	$ 1,768,046
2010	**2011**	$ 491,371	$ 491,371	$ 572,447	$ 572,447	$ 1,276,675	$ 285,322	$ 120,103	$ 1,111,456	$ 1,683,903
2011	**2012**	$ 572,447	$ 76,694	$ 287,821	$ 783,574	$ 1,111,456	$ 260,000	$ (62,763)	$ 788,693	$ 1,572,267
2012	**2013**	$ 783,574	$ 395,057	$ 286,506	$ 675,023	$ 788,693	$ 250,000	$ 262,477	$ 801,170	$ 1,476,193
2013	**2014**	$ 675,023	$ 134,437	$ 82,033	$ 622,619	$ 801,170	$ -	$ 593,078	$ 1,394,248	$ 2,016,867
2014	**2015**	$ 622,619	$ 160,844	$ 195,182	$ 656,957	$ 1,394,248	$ 113,421	$ 121,785	$ 1,402,612	$ 2,059,569
2015	**2016**	$ 656,957	$ 74,865	$ 117,867	$ 699,959	$ 1,402,612	$ 300,183	$ 233,373	$ 1,335,802	$ 2,035,761
2016	**2017**	$ 699,959	$ 227,020	$ 233,843	$ 706,782	$ 1,335,802	$ 230,000	$ 65,702	$ 1,171,504	$ 1,878,286
2017	**2018**	$ 706,782	$ 184,818	$ 372,840	$ 894,804	$ 1,171,504	$ 217,731	$ 360,899	$ 1,314,672	$ 2,209,476
2018	**2019**	$ 894,804	$ 227,303	$ 75,000	$ 742,501	$ 1,314,672	$ 128,000	$ 75,000	$ 1,261,672	$ 2,004,173
2019	**2020**	$ 742,501	$ 131,560	$ 75,000	$ 685,941	$ 1,261,672	$ 195,969	$ 75,000	$ 1,140,703	$ 1,826,644
AVERAGE		$ 706,654	$ 356,593	$ 293,075	$ 643,136	$ 1,129,899	$ 172,704	$ 201,470	$ 1,158,665	$ 1,801,801

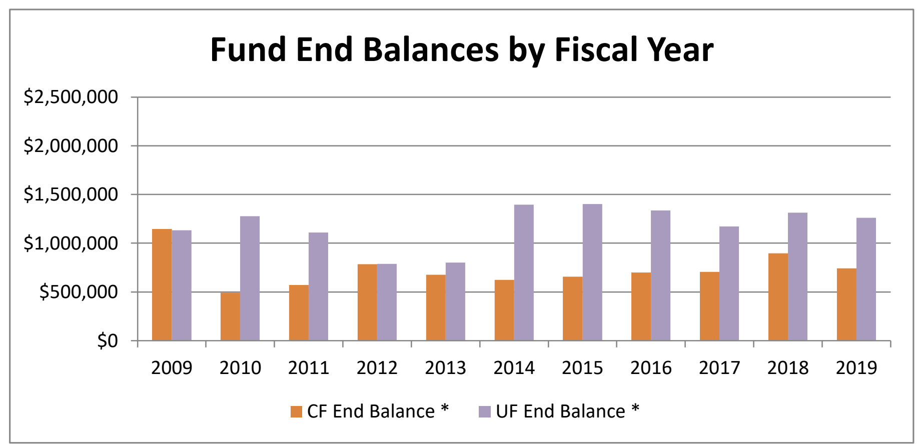
UF Minimum Allowable Balance	$ 1,131,453
Budgeted UF Ending Balance	$ 1,140,703
Defecit / Surplus	$ 9,249.78

* *Audited End Balances were used through FY16*

Draft Audit (green)

Estimated Values (yellow)

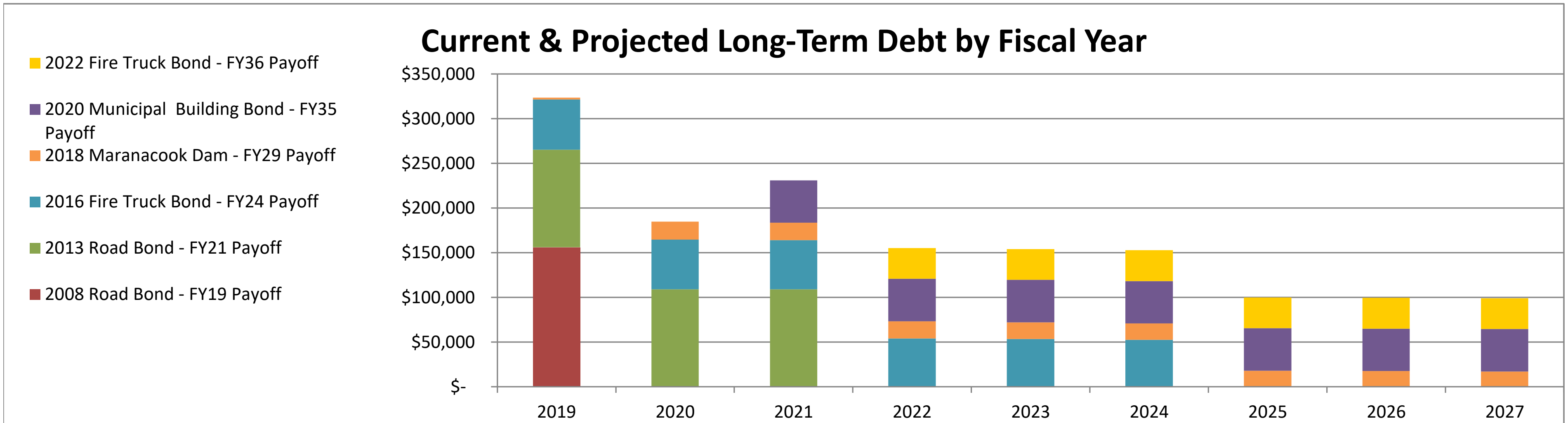




Please note the difference in scale between the two graphs above

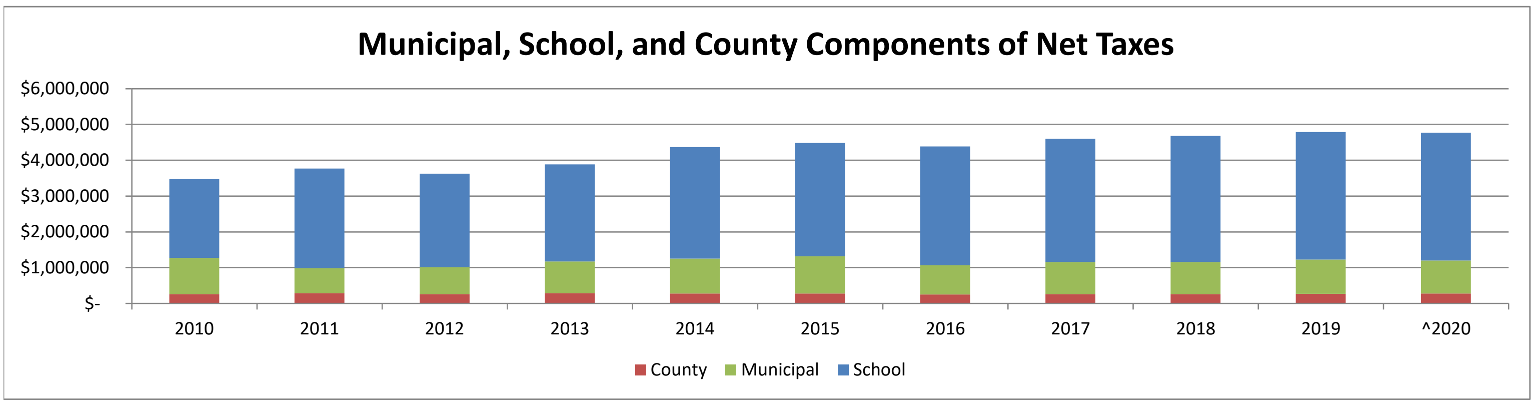
Long-Term Debt by Fiscal Year

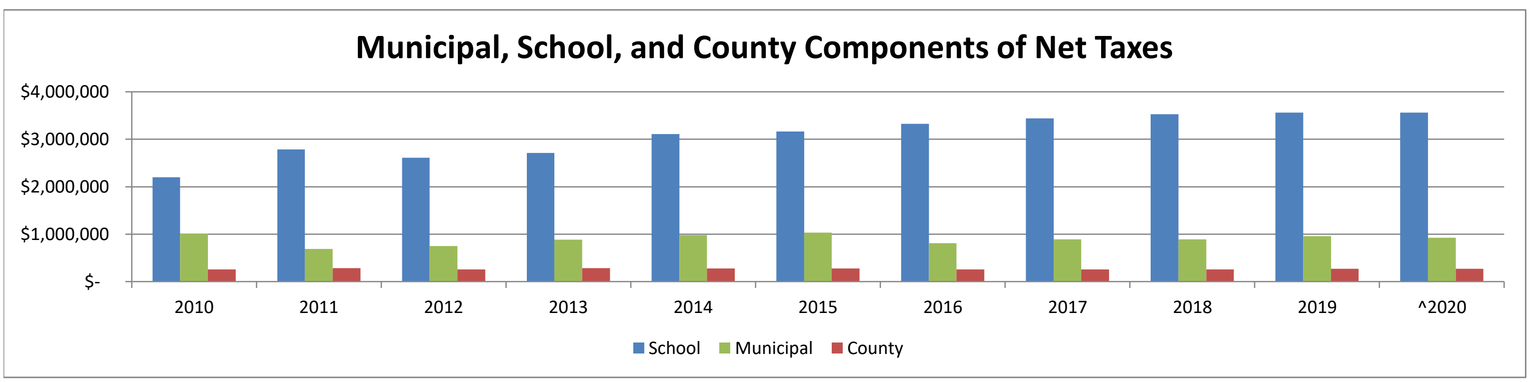
		2019	2020	2021	2022	2023	2024	2025	2026	2027
BONDS:	2008 Road Bond - FY19 Payoff	$ 156,165								
	2013 Road Bond - FY21 Payoff	$ 109,117	$ 109,117	$ 109,117						
	2016 Fire Truck Bond - FY24 Payoff	$ 56,238	$ 55,583	$ 54,884	$ 54,132	$ 53,324	$ 52,453			
	2018 Maranacook Dam - FY29 Payoff	$ 2,075	$ 19,973	$ 19,614	$ 19,242	$ 18,857	$ 18,459	$ 18,046	$ 17,617	$ 17,172
	2020 Municipal Building Bond - FY35 Payoff		$ -	$ 47,443	$ 47,443	$ 47,443	$ 47,443	$ 47,443	$ 47,443	$ 47,443
	2022 Fire Truck Bond - FY36 Payoff				$ 34,500	$ 34,500	$ 34,500	$ 34,500	$ 34,500	$ 34,500
	TOTAL	$ 323,595	$ 184,673	$ 231,058	$ 155,317	$ 154,124	$ 152,855	$ 99,989	$ 99,560	$ 99,115



Municipal, School, and County Components of Net Property Taxes Over Time												
Fiscal Year		Base Numbers		School Taxes			County Taxes			Municipal Taxes		
	FY	**Mil Rate**	**Net Property Tax Raised**	**School**	**%**	**Mils**	**County**	**%**	**Mils**	**Municipal**	**%**	**Mils**
2009	**2010**	15.40	$ 3,475,047	$ 2,200,058	63.3%	**9.75**	$ 258,197	7.4%	**1.14**	$ 1,016,792	29.3%	**4.51**
2010	**2011**	15.85	$ 3,769,981	$ 2,788,184	74.0%	**11.72**	$ 289,515	7.7%	**1.22**	$ 692,282	18.4%	**2.91**
2011	**2012**	15.80	$ 3,623,419	$ 2,609,446	72.0%	**11.38**	$ 262,678	7.2%	**1.15**	$ 751,295	20.7%	**3.28**
2012	**2013**	16.20	$ 3,886,229	$ 2,715,243	69.9%	**11.32**	$ 286,596	7.4%	**1.19**	$ 884,390	22.8%	**3.69**
2013	**2014**	18.20	$ 4,370,522	$ 3,112,703	71.2%	**12.96**	$ 276,805	6.3%	**1.15**	$ 981,014	22.4%	**4.09**
2014	**2015**	18.50	$ 4,480,695	$ 3,163,541	70.6%	**13.06**	$ 282,293	6.3%	**1.17**	$ 1,034,861	23.1%	**4.27**
2015	**2016**	18.08	$ 4,390,618	$ 3,324,451	75.7%	**13.69**	$ 256,103	5.8%	**1.05**	$ 810,064	18.4%	**3.34**
2016	**2017**	18.93	$ 4,597,839	$ 3,442,351	74.9%	**14.17**	$ 261,281	5.7%	**1.08**	$ 894,207	19.4%	**3.68**
2017	**2018**	19.29	$ 4,682,269	$ 3,527,596	75.3%	**14.53**	$ 259,977	5.6%	**1.07**	$ 894,696	19.1%	**3.69**
2018	**2019**	19.44	$ 4,792,282	$ 3,564,799	74.4%	**14.46**	$ 270,000	5.6%	**1.10**	$ 957,483	20.0%	**3.88**
2019	**^2020**	19.34	$ 4,768,782	$ 3,564,799	74.8%	**14.46**	$ 275,000	5.77%	**1.12**	$ 928,983	19.48%	**3.77**
AVERAGE			$ 4,257,971	$ 3,092,106	72.4%	**12.86**	$ 270,768	6.4%	**1.13**	$ 895,097	21.2%	**3.74**

^ *numbers are estimates*





Budget Sheet Summary Revision History

1	Changed all header information, rows, columns, etc. on all sheets to reflect FY20	2-Jan
2	Ran through all budget sheets looking for any errors with formulas, links, and general information	3-Jan
3	Added Building and Fire Truck Bonds to Debt Service ($300,000 each)	3-Jan
4	Revised past year revenues and expenditures to reflect actual amounts	17-Jan
5	Adjusted Building Bond to $500,000	17-Jan
6	Entered all current budget estimates	17-Jan
7	Set mil rate flat at 19.44	17-Jan
8	Updated fund balances based on draft audit	4-Feb
9	Set all YTD values to end on 12/31 (6 months of activity from 7/1)	11-Feb
10	Adjusted Revenues and expenditures to match trio	12-Feb
11	Adjusted State Revenue Sharing (15% increase)	12-Feb
12	Updated UF and DF spreadsheet to reflect revised use of funds amounts	12-Feb
13	Removed all supplemental Assessing wages, added $2,500 for GIS software maintenance	12-Feb
14	Added swim program to recreation budget (exp. and rev.)	12-Feb
15	increased road maintenance expenditures by about $46,000 for tree work, ditch work, and crack sealing	12-Feb
16	Dropped $6,000 from capital for computers & increased admin operating for computers to $3,000	13-Feb
17	Added $5,000 in offsetting CF revenue for Heritage Days	13-Feb
18	Added $25,000 to Cap. Road expenses and offsetting use of designated funds - Readfield Corner parking	13-Feb
19	Reduced use of Undesignated Fund to offset net impact of changes 16 and 17 above	13-Feb
20	Updated the School, County, Municipal ratios spreadsheet	13-Feb
21	Updated mil rate sheet w/ current CPI values	13-Feb
22	Increased Rev and Exp for Sand and Salt shed by $35,000 (to a total of $50,000)	26-Feb
23	Reduced revenue for enterprise fund to $0 - was double counted with use of fund balance	26-Feb
24	Updated use of desiignated funds to $106,560 (added another $5,000 for HD, total of $10,000)	27-Feb
25	Increased use of undesignated funds by $5,000	27-Feb
26	Increased KRDA expense by $500 to $25,000	4-Mar
27	Increased FD project cost to $650,000 and adjusted bonding to $550,000 and reserve savings to $50,000	11-Mar
28	Increased use of designated funds by $25,000 for FD project (from FD project reserve)	11-Mar
29	Added $25,000 in donations to revenue for FD project	11-Mar
30	Increased use of undesignated fund to $191,857	11-Mar
31	Adjusted mil rate to 19.34 to match mil-rate reduction to estimated increase in state revenue sharing	11-Mar
32	Moved FD donations into capital revenue line for building projects	12-Mar
33	Increased donations line by $112 to account for Maranacook Lake Assn. increase	12-Mar
34	Added $4,000 to dispatch to account for increased cost	12-Mar
35	Increased use of Undesignated Fund balance by $4,112 to offset changes 33 and 34	12-Mar
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What's it gonna cost me if I'm a resident ?

HOME VALUE
$ 200,000

YEAR	TAX RATE	HOMESTEAD	TAX	ANNUAL DIFFERENCE?
2020	19.34	$ 20,000	$ 3,482	$ (17.25)
2019	19.44	$ 20,000	$ 3,499	$ 27
2018	19.29	$ 20,000	$ 3,472	$ (29.85)
2017	18.93	$ 15,000	$ 3,502	$ 66.85
2016	18.08	$ 10,000	$ 3,435	$ (79.80)
2015	18.5	$ 10,000	$ 3,515	$ 57.00
2014	18.2	$ 10,000	$ 3,458	

What's it cost me if I'm not?

HOME VALUE
$ 200,000

YEAR	TAX RATE	HOMESTEAD	TAX	ANNUAL DIFFERENCE?
2020	19.34	$ -	$ 3,869	$ (19.17)
2019	19.44	$ -	$ 3,888	$ 30.00
2018	19.29	$ -	$ 3,858	$ 72.00
2017	18.93	$ -	$ 3,786	$ 170.00
2016	18.08	$ -	$ 3,616	$ (84.00)
2015	18.50	$ -	$ 3,700	$ 60.00
2014	18.20	$ -	$ 3,640	

What's the value of the Homestead Exemption

YEAR	TAX RATE	HOMESTEAD	VALUE
2020	$ 19.34	$ 20,000	$ 386.88
2019	$ 19.44	$ 20,000	$ 388.80
2018	$ 19.29	$ 20,000	$ 385.80
2017	$ 18.93	$ 15,000	$ 283.95
2016	$ 18.08	$ 10,000	$ 180.80
2015	$ 18.50	$ 10,000	$ 185.00
2014	$ 18.20	$ 10,000	$ 182.00

What's the Value of a Mil?

YEAR	AMT TO RAISE	VALUE OF 1 MIL	TAX IMPACT OF $100,000
2020	$ 4,593,507	$ 237,462.15	0.42 Mils