

# **FY 2019 DRAFT BUDGET**

Last Updated 03/13/2018

## FY 2019 Expenses

| DEPARTMENT                 | DIVISION                 | 2015 ACTUAL       | 2016 ACTUAL       | 2017 ACTUAL       | 2018 BUDGET       | 2018 YTD          | 2019 BUDGET       | 2018-2019 \$     | 2018-2019 %  |
|----------------------------|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| <b>10 - Administration</b> |                          |                   |                   |                   |                   |                   |                   |                  |              |
| 10                         | Administration           | \$ 292,477        | \$ 272,028        | \$ 273,061        | \$ 244,945        | \$ 156,927        | \$ 262,035        | \$ 17,090        | 6.98%        |
| 12                         | Insurance                | \$ 24,102         | \$ 30,957         | \$ 23,401         | \$ 128,130        | \$ 74,793         | \$ 134,500        | \$ 6,370         | 4.97%        |
| 15                         | Office Equipt            | \$ 2,509          | \$ 3,749          | \$ 3,224          | \$ 3,350          | \$ 1,520          | \$ 6,400          | \$ 3,050         | 91.04%       |
| 20                         | Assessing                | \$ 26,199         | \$ 17,539         | \$ 20,503         | \$ 24,655         | \$ 16,577         | \$ 22,556         | \$ (2,099)       | - 8.51%      |
| 30                         | Code Enforcement         | \$ 28,281         | \$ 31,156         | \$ 31,123         | \$ 36,505         | \$ 28,322         | \$ 37,215         | \$ 710           | 1.94%        |
| 50                         | Municipal Maintenance    | \$ 61,008         | \$ 53,681         | \$ 70,278         | \$ -              | \$ -              | \$ -              | \$ -             | -            |
| 60                         | Grant Writing & Planning | \$ -              | \$ 1,425          | \$ 7,385          | \$ 4,000          | \$ -              | \$ 2,000          | \$ (2,000)       | -50.00%      |
| 70                         | Heating Assistance       | \$ 1,452          | \$ 710            | \$ -              | \$ 1,500          | \$ -              | \$ 1,500          | \$ -             | .00%         |
| 75                         | Legal Services           | \$ 6,572          | \$ 5,984          | \$ 13,243         | \$ 15,000         | \$ 12,376         | \$ 15,000         | \$ -             | .00%         |
| <b>10 - Administration</b> |                          | <b>\$ 442,600</b> | <b>\$ 417,229</b> | <b>\$ 442,218</b> | <b>\$ 458,085</b> | <b>\$ 290,515</b> | <b>\$ 481,206</b> | <b>\$ 23,121</b> | <b>5.05%</b> |

| DEPARTMENT              | DIVISION                     | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET       | 2018 YTD         | 2019 BUDGET       | 2018-2019 \$       | 2018-2019 %    |
|-------------------------|------------------------------|-------------|-------------|-------------|-------------------|------------------|-------------------|--------------------|----------------|
| <b>12 - Maintenance</b> |                              |             |             |             |                   |                  |                   |                    |                |
| 10                      | General Maintenance          | \$ -        | \$ -        | \$ -        | \$ 83,775         | \$ 49,658        | \$ 87,895         | \$ 4,120           | 4.92%          |
| 20                      | Building Maintenance         | \$ -        | \$ -        | \$ -        | \$ 29,470         | \$ 14,865        | \$ 29,520         | \$ 50              | 0.17%          |
| 30                      | Vehicle / Equip. Maintenance | \$ -        | \$ -        | \$ -        | \$ 46,600         | \$ 16,081        | \$ 10,000         | \$ (36,600)        | -78.54%        |
| 40                      | Interlocal                   | \$ -        | \$ -        | \$ -        | \$ 10,000         | \$ -             | \$ -              | \$ (10,000)        | -100.00%       |
| <b>12 - Maintenance</b> |                              | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 169,845</b> | <b>\$ 80,604</b> | <b>\$ 127,415</b> | <b>\$ (42,430)</b> | <b>-24.98%</b> |

| DEPARTMENT                           | DIVISION               | 2015 ACTUAL     | 2016 ACTUAL     | 2017 ACTUAL     | 2018 BUDGET     | 2018 YTD      | 2019 BUDGET      | 2018-2019 \$     | 2018-2019 %    |
|--------------------------------------|------------------------|-----------------|-----------------|-----------------|-----------------|---------------|------------------|------------------|----------------|
| <b>15 - Boards &amp; Commissions</b> |                        |                 |                 |                 |                 |               |                  |                  |                |
| 10                                   | Board of Appeals       | \$ 3            | \$ -            | \$ 422          | \$ 100          | \$ -          | \$ 100           | \$ -             | 0.00%          |
| 30                                   | Conservation Committee | \$ 3,426        | \$ 1,150        | \$ 930          | \$ 7,750        | \$ 372        | \$ 40,208        | \$ 32,458        | 418.81%        |
| 40                                   | Planning Board         | \$ 819          | \$ 2,135        | \$ 1,662        | \$ 1,450        | \$ 268        | \$ 1,804         | \$ 354           | 24.41%         |
| 50                                   | Trails Committee       | \$ 4,487        | \$ -            | \$ -            | \$ -            | \$ -          | \$ -             | \$ -             | -              |
| <b>15 - Boards &amp; Commissions</b> |                        | <b>\$ 8,735</b> | <b>\$ 3,285</b> | <b>\$ 3,014</b> | <b>\$ 9,300</b> | <b>\$ 640</b> | <b>\$ 42,112</b> | <b>\$ 32,812</b> | <b>352.82%</b> |

| DEPARTMENT                 | DIVISION     | 2015 ACTUAL      | 2016 ACTUAL      | 2017 ACTUAL      | 2018 BUDGET | 2018 YTD    | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|----------------------------|--------------|------------------|------------------|------------------|-------------|-------------|-------------|--------------|-------------|
| <b>20 - Town Buildings</b> |              |                  |                  |                  |             |             |             |              |             |
| 10                         | Fire Station | \$ 7,863         | \$ 8,603         | \$ 10,639        | \$ -        | \$ -        | \$ -        | \$ -         | -           |
| 20                         | Gile Hall    | \$ 17,860        | \$ 21,694        | \$ 11,928        | \$ -        | \$ -        | \$ -        | \$ -         | -           |
| 30                         | Library      | \$ 9,509         | \$ 3,294         | \$ 3,627         | \$ -        | \$ -        | \$ -        | \$ -         | -           |
| 40                         | Maintenance  | \$ 578           | \$ 7             | \$ 1,465         | \$ -        | \$ -        | \$ -        | \$ -         | -           |
| <b>20 - Town Buildings</b> |              | <b>\$ 35,810</b> | <b>\$ 33,598</b> | <b>\$ 27,659</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b>  | <b>-</b>    |

| DEPARTMENT                     | DIVISION                   | 2015 ACTUAL      | 2016 ACTUAL      | 2017 ACTUAL      | 2018 BUDGET      | 2018 YTD         | 2019 BUDGET      | 2018-2019 \$      | 2018-2019 %    |
|--------------------------------|----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|----------------|
| <b>25 - Community Services</b> |                            |                  |                  |                  |                  |                  |                  |                   |                |
| 10                             | Animal Control             | \$ 13,622        | \$ 10,131        | \$ 12,937        | \$ 11,420        | \$ 7,272         | \$ 11,595        | \$ 175            | 1.53%          |
| 20                             | Kennebec Land Trust        | \$ -             | \$ -             | \$ 250           | \$ 250           | \$ -             | \$ 250           | \$ -              | 0.00%          |
| 25                             | Kennebec Valley COG        | \$ -             | \$ 4,325         | \$ 4,325         | \$ 4,295         | \$ 4,295         | \$ 4,325         | \$ 30             | 0.70%          |
| 30                             | Age Friendly               | \$ -             | \$ -             | \$ 5,159         | \$ 2,000         | \$ 93            | \$ 1,750         | \$ (250)          | -12.50%        |
| 40                             | Library                    | \$ 27,822        | \$ 29,429        | \$ 29,389        | \$ 26,090        | \$ 17,556        | \$ 26,455        | \$ 365            | 1.40%          |
| 50                             | Readfield Public Access TV | \$ 5,176         | \$ 8,745         | \$ 6,309         | \$ 6,830         | \$ 3,431         | \$ 5,386         | \$ (1,444)        | -21.14%        |
| 60                             | Street Lights              | \$ 5,761         | \$ 5,724         | \$ 5,786         | \$ 6,000         | \$ 3,843         | \$ 6,200         | \$ 200            | 3.33%          |
| 90                             | Maranacook Lake Dam        | \$ -             | \$ -             | \$ -             | \$ 250           | \$ -             | \$ -             | \$ (250)          | -100.00%       |
| <b>25 - Community Services</b> |                            | <b>\$ 52,381</b> | <b>\$ 58,354</b> | <b>\$ 64,155</b> | <b>\$ 57,135</b> | <b>\$ 36,490</b> | <b>\$ 55,961</b> | <b>\$ (1,174)</b> | <b>-(0.02)</b> |

FY 2019 Expenses

| DEPARTMENT                                      | DIVISION                       | 2015 ACTUAL      | 2016 ACTUAL      | 2017 ACTUAL      | 2018 BUDGET      | 2018 YTD         | 2019 BUDGET      | 2018-2019 \$      | 2018-2019 %   |
|-------------------------------------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|---------------|
| <b>30 - Recreation, Parks, &amp; Activities</b> |                                |                  |                  |                  |                  |                  |                  |                   |               |
|                                                 | 10 Beach                       | \$ 7,023         | \$ 7,476         | \$ 7,451         | \$ 9,142         | \$ 6,159         | \$ 9,685         | \$ 543            | 5.94%         |
|                                                 | 20 Recreation Board            | \$ 6,505         | \$ 5,922         | \$ 6,124         | \$ 10,561        | \$ 3,862         | \$ 11,560        | \$ 999            | 9.46%         |
|                                                 | 25 Heritage Days               | \$ -             | \$ 10,107        | \$ 102           | \$ 10,000        | \$ 4,680         | \$ 5,000         | \$ (5,000)        | -50.00%       |
|                                                 | 50 Open Space Plan             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -              | -             |
|                                                 | 60 Community Park / Properties | \$ 126           | \$ 486           | \$ 1             | \$ -             | \$ -             | \$ 2,680         | \$ 2,680          | -             |
|                                                 | 70 Trails                      | \$ -             | \$ 2,553         | \$ 2,709         | \$ 2,483         | \$ 795           | \$ 1,808         | \$ (675)          | -27.18%       |
|                                                 | 80 Mill Stream Dam             | \$ -             | \$ -             | \$ -             | \$ 8,300         | \$ 403           | \$ 8,000         | \$ (300)          | -3.61%        |
| <b>30 - Recreation, Parks, &amp; Activities</b> |                                | <b>\$ 13,654</b> | <b>\$ 26,544</b> | <b>\$ 16,387</b> | <b>\$ 40,486</b> | <b>\$ 15,899</b> | <b>\$ 38,733</b> | <b>\$ (1,753)</b> | <b>-4.33%</b> |

| DEPARTMENT             | DIVISION                    | 2015 ACTUAL       | 2016 ACTUAL       | 2017 ACTUAL       | 2018 BUDGET       | 2018 YTD         | 2019 BUDGET       | 2018-2019 \$       | 2018-2019 %    |
|------------------------|-----------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|--------------------|----------------|
| <b>40 - Protection</b> |                             |                   |                   |                   |                   |                  |                   |                    |                |
|                        | 10 Fire Department          | \$ 55,552         | \$ 79,210         | \$ 62,294         | \$ 87,650         | \$ 32,447        | \$ 65,600         | \$ (22,050)        | -25.16%        |
|                        | 15 Fire Equipment           | \$ 30,506         | \$ 19,945         | \$ 14,424         | \$ 8,000          | \$ -             | \$ 8,000          | \$ -               | 0.00%          |
|                        | 20 Ambulance                | \$ 10,392         | \$ 31,826         | \$ 23,382         | \$ 25,400         | \$ 12,016        | \$ 25,400         | \$ -               | 0.00%          |
|                        | 30 Water Holes              | \$ 30             | \$ -              | \$ 1,455          | \$ 500            | \$ -             | \$ 500            | \$ -               | 0.00%          |
|                        | 35 Tower Sites              | \$ 1,279          | \$ 1,465          | \$ 2,957          | \$ 27,000         | \$ 7,200         | \$ 2,400          | \$ (24,600)        | -91.11%        |
|                        | 40 Dispatching              | \$ 25,066         | \$ 27,944         | \$ 25,479         | \$ 30,200         | \$ 22,268        | \$ 28,625         | \$ (1,575)         | - 5.22%        |
|                        | 50 Physicals                | \$ -              | \$ -              | \$ -              | \$ 125            | \$ -             | \$ -              | \$ (125)           | -100.00%       |
|                        | 60 Personal Protective Gear | \$ -              | \$ 6,175          | \$ 1,841          | \$ 2,000          | \$ -             | \$ 2,000          | \$ -               | 0.00%          |
|                        | 70 Emergency Operations     | \$ 161            | \$ -              | \$ -              | \$ -              | \$ -             | \$ 200            | \$ 200             | -              |
| <b>40 - Protection</b> |                             | <b>\$ 122,986</b> | <b>\$ 166,564</b> | <b>\$ 131,832</b> | <b>\$ 180,875</b> | <b>\$ 73,931</b> | <b>\$ 132,725</b> | <b>\$ (48,150)</b> | <b>-26.62%</b> |

| DEPARTMENT             | DIVISION           | 2015 ACTUAL      | 2016 ACTUAL      | 2017 ACTUAL      | 2018 BUDGET      | 2018 YTD        | 2019 BUDGET      | 2018-2019 \$  | 2018-2019 %  |
|------------------------|--------------------|------------------|------------------|------------------|------------------|-----------------|------------------|---------------|--------------|
| <b>50 - Cemeteries</b> |                    |                  |                  |                  |                  |                 |                  |               |              |
|                        | 10 Town Cemeteries | \$ 28,086        | \$ 28,812        | \$ 30,916        | \$ 16,050        | \$ 1,835        | \$ 16,500        | \$ 450        | 3%           |
|                        | 20 Living Fence    | \$ 232           | \$ 2,720         | \$ -             | \$ -             | \$ -            | \$ -             | \$ -          | -            |
| <b>50 - Cemeteries</b> |                    | <b>\$ 28,318</b> | <b>\$ 31,532</b> | <b>\$ 30,916</b> | <b>\$ 16,050</b> | <b>\$ 1,835</b> | <b>\$ 16,500</b> | <b>\$ 450</b> | <b>2.80%</b> |

| DEPARTMENT                       | DIVISION               | 2015 ACTUAL       | 2016 ACTUAL       | 2017 ACTUAL       | 2018 BUDGET       | 2018 YTD          | 2019 BUDGET       | 2018-2019 \$     | 2018-2019 %  |
|----------------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| <b>60 - Roads &amp; Drainage</b> |                        |                   |                   |                   |                   |                   |                   |                  |              |
|                                  | 10 Road Maintenance    | \$ 267,380        | \$ 226,630        | \$ 264,486        | \$ 117,500        | \$ 18,772         | \$ 147,330        | \$ 29,830        | 25.39%       |
|                                  | 20 Road Reconstruction | \$ 7,313          | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | -            |
|                                  | 40 Winter Maintenance  | \$ 255,819        | \$ 260,422        | \$ 250,124        | \$ 256,450        | \$ 174,792        | \$ 260,600        | \$ 4,150         | 1.62%        |
|                                  | 60 Vehicle Maintenance | \$ 14,212         | \$ 29,285         | \$ 35,431         | \$ -              | \$ -              | \$ -              | \$ -             | -            |
|                                  | 70 Interlocal Work     | \$ 2,389          | \$ 7,539          | \$ 1,572          | \$ 10,000         | \$ -              | \$ -              | \$ (10,000)      | -100.00%     |
| <b>60 - Roads &amp; Drainage</b> |                        | <b>\$ 547,113</b> | <b>\$ 523,875</b> | <b>\$ 551,613</b> | <b>\$ 383,950</b> | <b>\$ 193,564</b> | <b>\$ 407,930</b> | <b>\$ 23,980</b> | <b>6.25%</b> |

## FY 2019 Expenses

| DEPARTMENT                       | DIVISION                    | 2015 ACTUAL      | 2016 ACTUAL      | 2017 ACTUAL      | 2018 BUDGET       | 2018 YTD        | 2019 BUDGET       | 2018-2019 \$      | 2018-2019 %   |
|----------------------------------|-----------------------------|------------------|------------------|------------------|-------------------|-----------------|-------------------|-------------------|---------------|
| <b>65 - Capital Improvements</b> |                             |                  |                  |                  |                   |                 |                   |                   |               |
|                                  | 1 Admin. Technology         | \$ 1,778         | \$ -             | \$ -             | \$ -              | \$ -            | \$ 6,000          | \$ 6,000          | -             |
|                                  | 10 Fire Station Improvement | \$ -             | \$ -             | \$ -             | \$ -              | \$ -            | \$ -              | \$ -              | -             |
|                                  | 20 Gile Hall                | \$ -             | \$ -             | \$ -             | \$ 24,000         | \$ -            | \$ -              | \$ (24,000)       | -100%         |
|                                  | 25 Parks & Recreation       | \$ 12,918        | \$ 4,474         | \$ -             | \$ 7,762          | \$ 4,766        | \$ -              | \$ (7,762)        | -100%         |
|                                  | 30 Library Building         | \$ -             | \$ -             | \$ -             | \$ -              | \$ -            | \$ 5,000          | \$ 5,000          | -             |
|                                  | 40 Cemetery                 | \$ 1,100         | \$ -             | \$ -             | \$ -              | \$ -            | \$ 5,000          | \$ 5,000          | -             |
|                                  | 50 Sidewalks                | \$ -             | \$ -             | \$ -             | \$ 45,000         | \$ -            | \$ -              | \$ (45,000)       | -             |
|                                  | 55 Roads                    | \$ -             | \$ -             | \$ -             | \$ 15,000         | \$ -            | \$ 50,000         | \$ 35,000         | -             |
|                                  | 65 Equipment                | \$ -             | \$ 4,000         | \$ 2,956         | \$ 5,000          | \$ -            | \$ 15,000         | \$ 10,000         | 200%          |
|                                  | 66 Capital Leases           | \$ -             | \$ -             | \$ -             | \$ -              | \$ -            | \$ 19,000         | \$ 19,000         | -             |
|                                  | 70 Transfer Station         | \$ 1,665         | \$ 14,730        | \$ 6,934         | \$ 39,050         | \$ 3,500        | \$ 51,614         | \$ 12,564         | 32%           |
|                                  | 90 Maranacook Lake Dam      | \$ 5,330         | \$ 7,995         | \$ 19,315        | \$ 125,000        | \$ 1,066        | \$ 300,000        | \$ 175,000        | 140%          |
| <b>65 - Capital Improvements</b> |                             | <b>\$ 22,791</b> | <b>\$ 31,199</b> | <b>\$ 29,205</b> | <b>\$ 260,812</b> | <b>\$ 9,332</b> | <b>\$ 451,614</b> | <b>\$ 190,802</b> | <b>73.16%</b> |

| DEPARTMENT              | DIVISION            | 2015 ACTUAL       | 2016 ACTUAL       | 2017 ACTUAL       | 2018 BUDGET       | 2018 YTD          | 2019 BUDGET       | 2018-2019 \$     | 2018-2019 %  |
|-------------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| <b>70 - Solid Waste</b> |                     |                   |                   |                   |                   |                   |                   |                  |              |
|                         | 10 Transfer Station | \$ 226,267        | \$ 243,832        | \$ 256,753        | \$ 277,376        | \$ 169,247        | \$ 296,186        | \$ 18,810        | 6.78%        |
|                         | 50 Backhoe          | \$ 1,274          | \$ 2,449          | \$ 6,183          | \$ 5,200          | \$ 11,823         | \$ 7,500          | \$ 2,300         | 44.23%       |
| <b>70 - Solid Waste</b> |                     | <b>\$ 227,541</b> | <b>\$ 246,281</b> | <b>\$ 262,936</b> | <b>\$ 282,576</b> | <b>\$ 181,070</b> | <b>\$ 303,686</b> | <b>\$ 21,110</b> | <b>7.47%</b> |

| DEPARTMENT            | DIVISION             | 2015 ACTUAL         | 2016 ACTUAL         | 2017 ACTUAL         | 2018 BUDGET         | 2018 YTD            | 2019 BUDGET         | 2018-2019 \$ | 2018-2019 % |
|-----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------|-------------|
| <b>75 - Education</b> |                      |                     |                     |                     |                     |                     |                     |              |             |
|                       | 10 RSU #38           | \$ 3,163,541        | \$ 3,324,451        | \$ 3,442,351        | \$ 3,527,596        | \$ 2,351,731        | \$ 3,527,596        | \$ -         | .00%        |
|                       | 50 Elementary School | \$ -                | \$ 1,095            | \$ -                | \$ -                | \$ -                | \$ -                | \$ -         | .00%        |
| <b>75 - Education</b> |                      | <b>\$ 3,163,541</b> | <b>\$ 3,325,546</b> | <b>\$ 3,442,351</b> | <b>\$ 3,527,596</b> | <b>\$ 2,351,731</b> | <b>\$ 3,527,596</b> | <b>\$ -</b>  | <b>.00%</b> |

| DEPARTMENT                         | DIVISION                        | 2015 ACTUAL      | 2016 ACTUAL      | 2017 ACTUAL      | 2018 BUDGET      | 2018 YTD         | 2019 BUDGET      | 2018-2019 \$  | 2018-2019 % |
|------------------------------------|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| <b>80 - Regional Organizations</b> |                                 |                  |                  |                  |                  |                  |                  |               |             |
|                                    | 10 Cobbossee Watershed District | \$ 18,877        | \$ 19,821        | \$ 20,812        | \$ 22,000        | \$ 14,291        | \$ 23,500        | \$ 1,500      | 6.82%       |
|                                    | 30 Kennebec Valley COG          | \$ 4,345         | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -          | -           |
|                                    | 40 First Park                   | \$ 25,844        | \$ 25,130        | \$ 24,880        | \$ 25,600        | \$ 12,224        | \$ 24,500        | \$ (1,100)    | -4.30%      |
| <b>80 - Regional Organizations</b> |                                 | <b>\$ 49,066</b> | <b>\$ 44,951</b> | <b>\$ 45,692</b> | <b>\$ 47,600</b> | <b>\$ 26,515</b> | <b>\$ 48,000</b> | <b>\$ 400</b> | <b>.84%</b> |

| DEPARTMENT             | DIVISION               | 2015 ACTUAL       | 2016 ACTUAL       | 2017 ACTUAL       | 2018 BUDGET       | 2018 YTD          | 2019 BUDGET       | 2018-2019 \$ | 2018-2019 % |
|------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|-------------|
| <b>81 - County Tax</b> |                        |                   |                   |                   |                   |                   |                   |              |             |
|                        | 20 Kennebec County Tax | \$ 277,640        | \$ 256,103        | \$ 261,281        | \$ 270,000        | \$ 259,977        | \$ 270,000        | \$ -         | 0.00%       |
| <b>81 - County Tax</b> |                        | <b>\$ 277,640</b> | <b>\$ 256,103</b> | <b>\$ 261,281</b> | <b>\$ 270,000</b> | <b>\$ 259,977</b> | <b>\$ 270,000</b> | <b>\$ -</b>  | <b>.00%</b> |

| DEPARTMENT               | DIVISION                        | 2015 ACTUAL       | 2016 ACTUAL       | 2017 ACTUAL       | 2018 BUDGET       | 2018 YTD          | 2019 BUDGET       | 2018-2019 \$     | 2018-2019 %  |
|--------------------------|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| <b>85 - Debt Service</b> |                                 |                   |                   |                   |                   |                   |                   |                  |              |
|                          | 10 Fire Truck (2023 payoff)     | \$ 34,720         | \$ -              | \$ 68,073         | \$ 56,857         | \$ 54,579         | \$ 56,238         | \$ (619)         | - 1.09%      |
|                          | 25 2013 Road Bond (2021 payoff) | \$ 109,117        | \$ 109,117        | \$ 109,117        | \$ 109,117        | \$ 109,117        | \$ 109,118        | \$ 1             | 0.00%        |
|                          | 40 Maranacook Lake Outlet Dam   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ 20,000         | \$ 20,000        | -            |
|                          | 60 2004 Road Bond               | \$ 30,547         | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | -            |
|                          | 70 2008 Road Bond (2019 payoff) | \$ 181,065        | \$ 174,934        | \$ 169,060        | \$ 162,850        | \$ 162,501        | \$ 156,600        | \$ (6,250)       | -3.84%       |
| <b>85 - Debt Service</b> |                                 | <b>\$ 355,448</b> | <b>\$ 284,051</b> | <b>\$ 346,250</b> | <b>\$ 328,824</b> | <b>\$ 326,197</b> | <b>\$ 341,956</b> | <b>\$ 13,132</b> | <b>3.99%</b> |

FY 2019 Expenses

| DEPARTMENT        | DIVISION                     | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD  | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|-------------------|------------------------------|-------------|-------------|-------------|-------------|-----------|-------------|--------------|-------------|
| 90 - Unclassified |                              |             |             |             |             |           |             |              |             |
|                   | 10 Abatements / Overlay      | \$ 14,656   | \$ 14,056   | \$ 41,804   | \$ 15,000   | \$ 14,440 | \$ 20,000   | \$ 5,000     | 33.33%      |
|                   | 15 Local Property Tax Relief | \$ -        | \$ -        | \$ -        | \$ -        | \$ -      | \$ 50,000   | \$ 50,000    | -           |
|                   | 20 Non-profit Agencies       | \$ 7,143    | \$ 6,144    | \$ 5,832    | \$ 10,832   | \$ 9,857  | \$ 14,036   | \$ 3,204     | 29.58%      |
|                   | 40 Contingency               | \$ -        | \$ -        | \$ -        | \$ 25,000   | \$ -      | \$ 25,000   | \$ -         | 0.00%       |
|                   | 50 Snowmobiling              | \$ 1,231    | \$ 1,436    | \$ 1,489    | \$ 940      | \$ 940    | \$ 1,377    | \$ 437       | 46.49%      |
|                   | 60 Readfield Enterprise Fund | \$ -        | \$ -        | \$ -        | \$ 10,000   | \$ -      | \$ 10,000   | \$ -         | 0.00%       |
|                   | 90 Revaluation               | \$ -        | \$ -        | \$ -        | \$ 10,000   | \$ -      | \$ 10,000   | \$ -         | 0.00%       |
| 90 - Unclassified |                              | \$ 23,030   | \$ 21,636   | \$ 49,125   | \$ 71,772   | \$ 25,237 | \$ 130,413  | \$ 58,641    | 81.70%      |

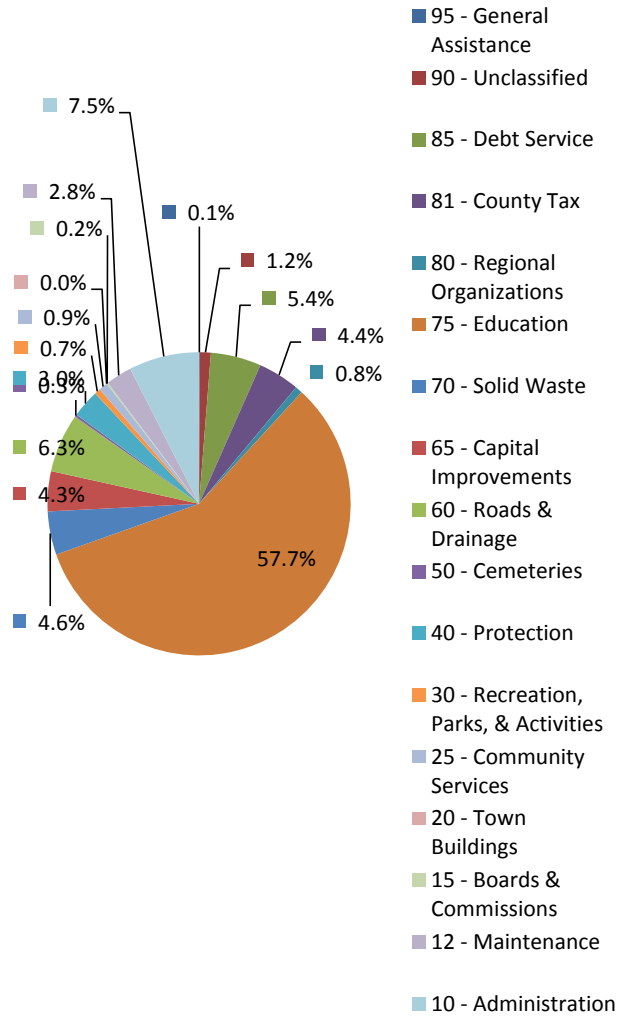
| DEPARTMENT              | DIVISION              | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|-------------------------|-----------------------|-------------|-------------|-------------|-------------|----------|-------------|--------------|-------------|
| 95 - General Assistance |                       |             |             |             |             |          |             |              |             |
|                         | 10 General Assistance | \$ 1,441    | \$ 859      | \$ 288      | \$ 4,650    | \$ 1,880 | \$ 4,500    | \$ (150)     | -3.23%      |
| 95 - General Assistance |                       | \$ 1,441    | \$ 859      | \$ 288      | \$ 4,650    | \$ 1,880 | \$ 4,500    | \$ (150)     | -3.23%      |

|       |    |           |    |           |    |           |    |           |    |           |    |           |    |         |      |
|-------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|---------|------|
| TOTAL | \$ | 5,094,456 | \$ | 5,215,503 | \$ | 5,443,641 | \$ | 5,839,556 | \$ | 3,615,440 | \$ | 6,380,347 | \$ | 270,791 | 9.3% |
|-------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|---------|------|

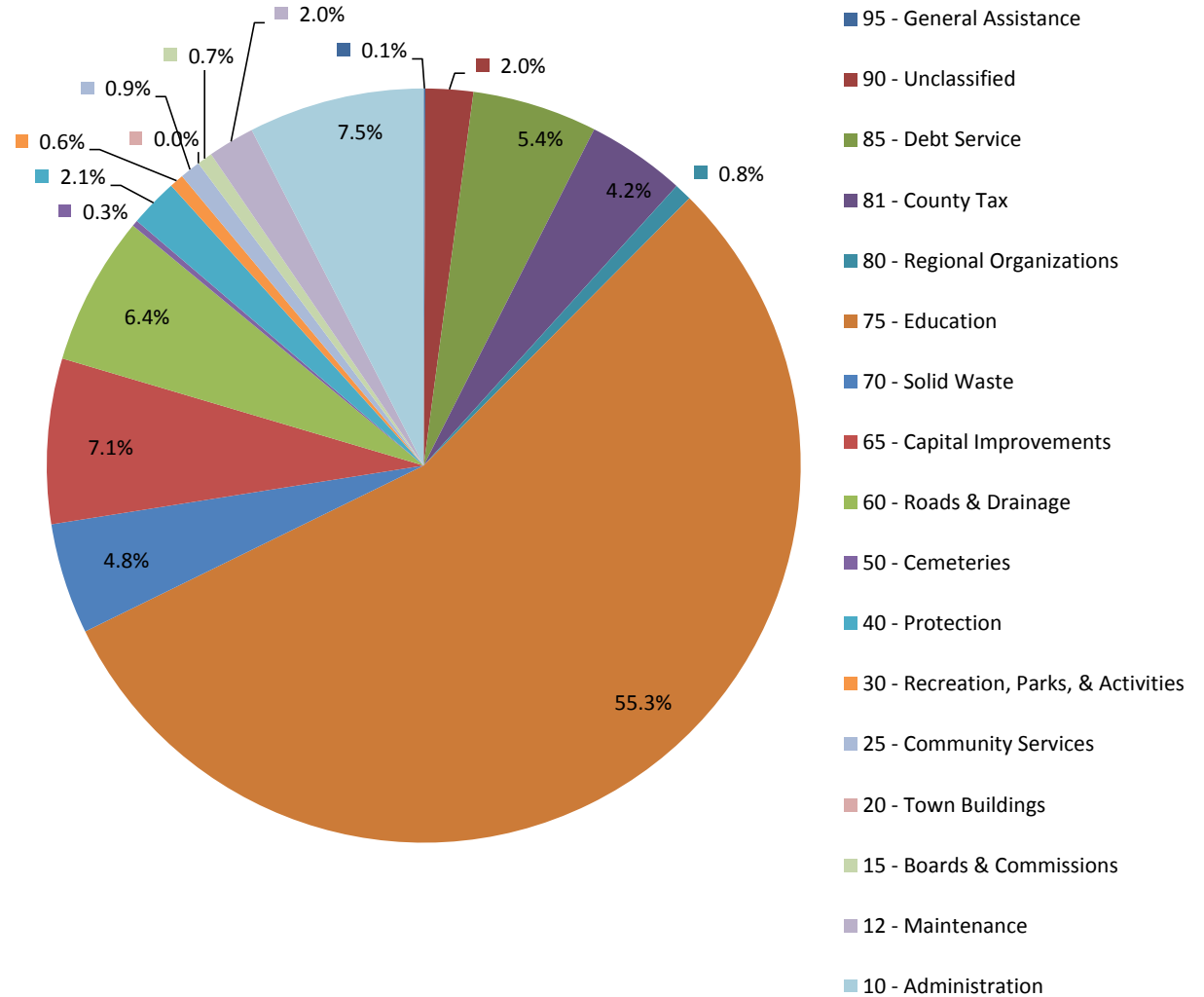
| DEPARTMENT SUMMARY                   |              |              |              |              |              |              |              |             |  |
|--------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-------------|--|
| DEPARTMENT                           | 2015 ACTUAL  | 2016 ACTUAL  | 2017 ACTUAL  | 2018 BUDGET  | 2018 YTD     | 2019 BUDGET  | 2018-2019 \$ | 2018-2019 % |  |
| 95 - General Assistance              | \$ 1,441     | \$ 859       | \$ 288       | \$ 4,650     | \$ 1,880     | \$ 4,500     | \$ (150)     | -3.2%       |  |
| 90 - Unclassified                    | \$ 23,030    | \$ 21,636    | \$ 49,125    | \$ 71,772    | \$ 25,237    | \$ 130,413   | \$ 58,641    | 81.7%       |  |
| 85 - Debt Service                    | \$ 355,448   | \$ 284,051   | \$ 346,250   | \$ 328,824   | \$ 326,197   | \$ 341,956   | \$ 13,132    | 4.0%        |  |
| 81 - County Tax                      | \$ 277,640   | \$ 256,103   | \$ 261,281   | \$ 270,000   | \$ 259,977   | \$ 270,000   | \$ -         | 0.0%        |  |
| 80 - Regional Organizations          | \$ 49,066    | \$ 44,951    | \$ 45,692    | \$ 47,600    | \$ 26,515    | \$ 48,000    | \$ 400       | 0.8%        |  |
| 75 - Education                       | \$ 3,163,541 | \$ 3,325,546 | \$ 3,442,351 | \$ 3,527,596 | \$ 2,351,731 | \$ 3,527,596 | \$ -         | 0.0%        |  |
| 70 - Solid Waste                     | \$ 227,541   | \$ 246,281   | \$ 262,936   | \$ 282,576   | \$ 181,070   | \$ 303,686   | \$ 21,110    | 7.5%        |  |
| 65 - Capital Improvements            | \$ 22,791    | \$ 31,199    | \$ 29,205    | \$ 260,812   | \$ 9,332     | \$ 451,614   | \$ 190,802   | 73.2%       |  |
| 60 - Roads & Drainage                | \$ 547,113   | \$ 523,875   | \$ 551,613   | \$ 383,950   | \$ 193,564   | \$ 407,930   | \$ 23,980    | 6.2%        |  |
| 50 - Cemeteries                      | \$ 28,318    | \$ 31,532    | \$ 30,916    | \$ 16,050    | \$ 1,835     | \$ 16,500    | \$ 450       | 2.8%        |  |
| 40 - Protection                      | \$ 122,986   | \$ 166,564   | \$ 131,832   | \$ 180,875   | \$ 73,931    | \$ 132,725   | \$ (48,150)  | -26.6%      |  |
| 30 - Recreation, Parks, & Activities | \$ 13,654    | \$ 26,544    | \$ 16,387    | \$ 40,486    | \$ 15,899    | \$ 38,733    | \$ (1,753)   | -4.3%       |  |
| 25 - Community Services              | \$ 52,381    | \$ 58,354    | \$ 64,155    | \$ 57,135    | \$ 36,490    | \$ 55,961    | \$ (1,174)   | -2.1%       |  |
| 20 - Town Buildings                  | \$ 35,810    | \$ 33,598    | \$ 27,659    | \$ -         | \$ -         | \$ -         | \$ -         | -           |  |
| 15 - Boards & Commissions            | \$ 8,735     | \$ 3,285     | \$ 3,014     | \$ 9,300     | \$ 640       | \$ 42,112    | \$ 32,812    | 352.8%      |  |
| 12 - Maintenance                     | \$ -         | \$ -         | \$ -         | \$ 169,845   | \$ 80,604    | \$ 127,415   | \$ (42,430)  | -25.0%      |  |
| 10 - Administration                  | \$ 442,600   | \$ 417,229   | \$ 442,218   | \$ 458,085   | \$ 290,515   | \$ 481,206   | \$ 23,121    | 5.0%        |  |

|       |    |           |    |           |    |           |    |           |    |           |    |           |    |         |      |
|-------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|---------|------|
| TOTAL | \$ | 5,372,096 | \$ | 5,471,606 | \$ | 5,704,922 | \$ | 6,109,556 | \$ | 3,875,417 | \$ | 6,380,347 | \$ | 270,791 | 4.4% |
|-------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|---------|------|

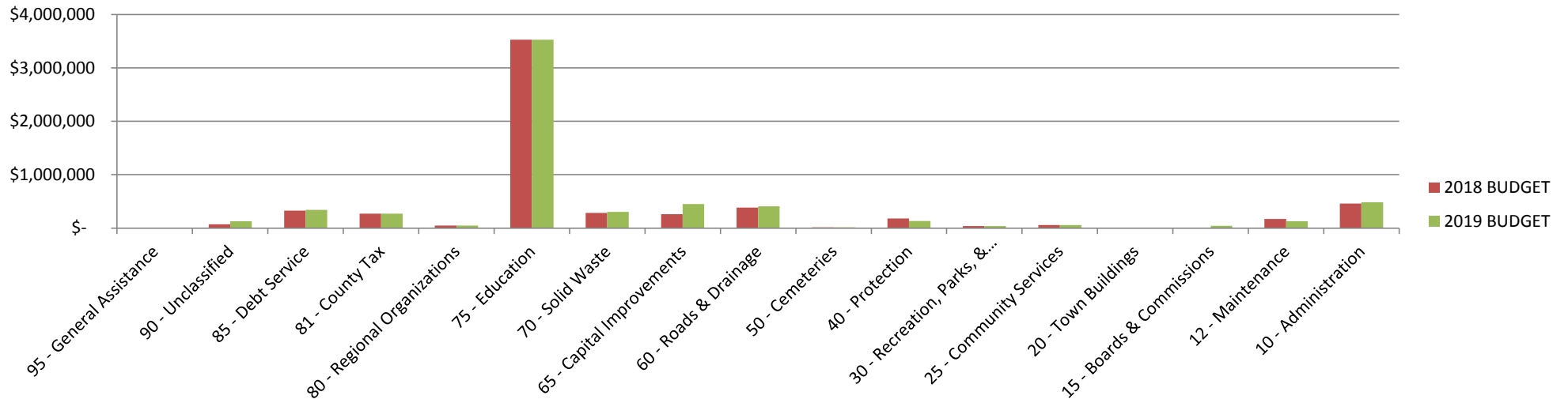
## 2018 Budget Expenses by Department



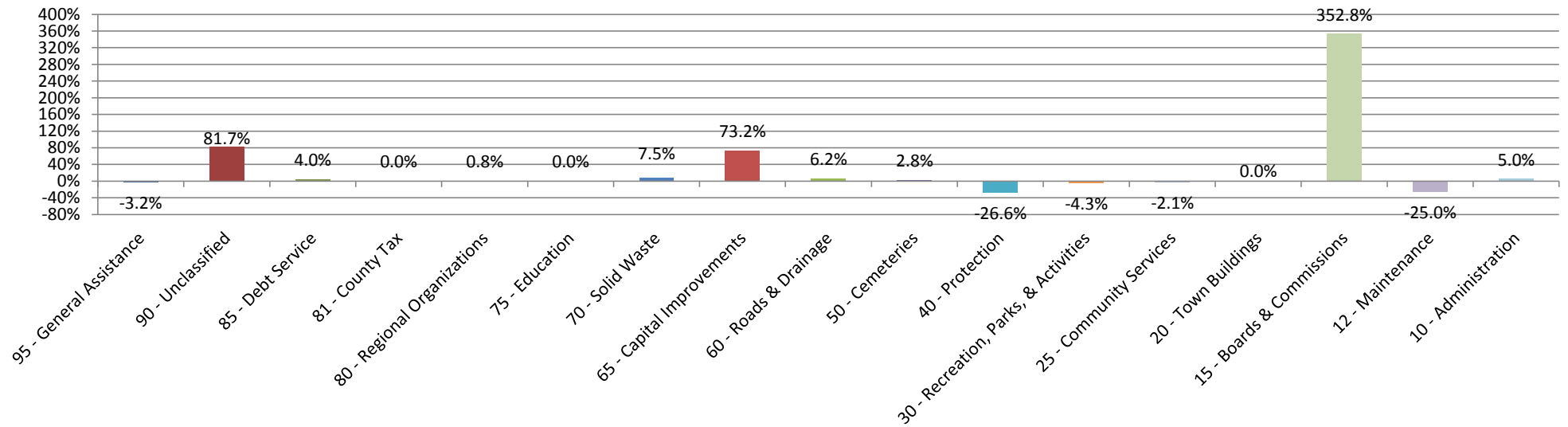
## 2019 Budget Expenses by Department



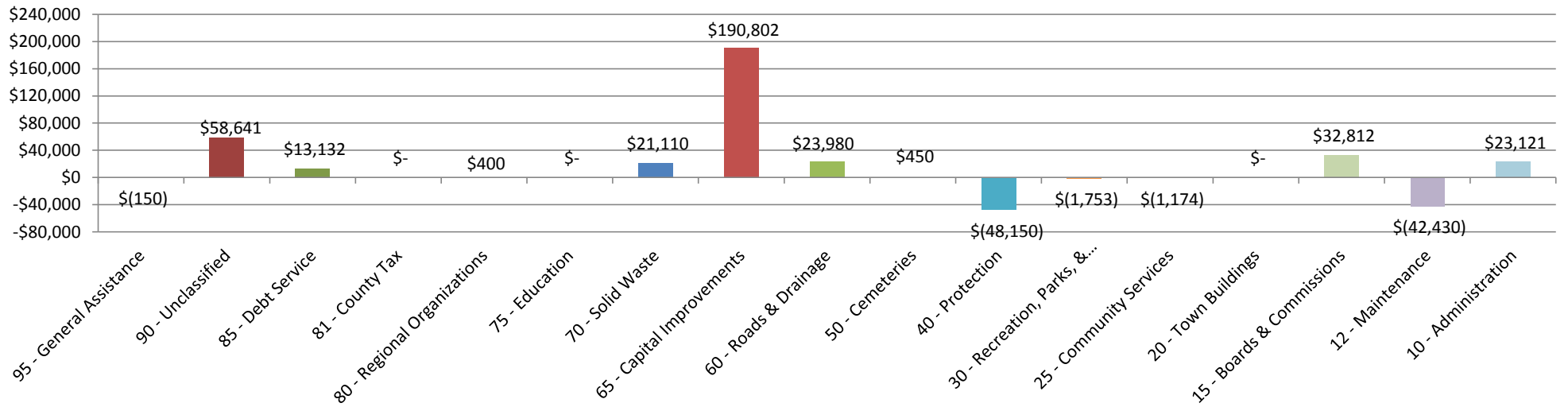
### 2018-2019 Totals by Department



### 2018-2019 % Change by Department



## 2018-2019 \$ Change by Department



## FY 2019 Revenues

| DEPARTMENT                | DIVISION                  | 2015 ACTUAL         | 2016 ACTUAL         | 2017 ACTUAL         | 2018 BUDGET         | 2018 YTD            | 2019 BUDGET         | 2018-2019 \$     | 2018-2019 % |
|---------------------------|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------|-------------|
| <b>10- ADMINISTRATION</b> |                           |                     |                     |                     |                     |                     |                     |                  |             |
| 1011                      | REAL ESTATE PROPERTY TAX  | \$ 4,401,599        | \$ 4,364,739        | \$ 4,462,978        | \$ 4,502,418        | \$ 4,504,407        | \$ 4,555,216        | \$ 52,798        | 1.2%        |
| 1012                      | PERSONAL PROPERTY TAX     | \$ 43,648           | \$ 36,855           | \$ 37,855           | \$ 42,234           | \$ 42,234           | \$ 42,517           | \$ -             | 0.7%        |
| 1013                      | STATE REVENUE SHARING     | \$ 114,861          | \$ 138,066          | \$ 135,204          | \$ 135,000          | \$ 93,736           | \$ 135,000          | \$ -             | 0.0%        |
| 1014                      | INTEREST ON TAXES         | \$ 20,971           | \$ 23,045           | \$ 26,486           | \$ 20,000           | \$ 24,657           | \$ 25,000           | \$ 5,000         | 25.0%       |
| 1021                      | INVESTMENT INCOME         | \$ 3,605            | \$ 3,349            | \$ 4,929            | \$ 3,000            | \$ 4,305            | \$ 5,000            | \$ 2,000         | 66.7%       |
| 1031                      | VETERANS EXEMPTION        | \$ 3,830            | \$ 3,284            | \$ 3,607            | \$ 3,200            | \$ 3,909            | \$ 4,000            | \$ 800           | 25.0%       |
| 1032                      | HOMESTEAD EXEMPTION       | \$ 77,252           | \$ 73,154           | \$ 94,647           | \$ 145,330          | \$ 138,363          | \$ 182,878          | \$ 37,548        | 25.8%       |
| 1033                      | TREE GROWTH REIMBURSEMENT | \$ 9,948            | \$ 10,892           | \$ 9,873            | \$ 9,800            | \$ 9,358            | \$ 9,000            | \$ (800)         | -8.2%       |
| 1034                      | BETE REIMBURSEMENT        | \$ 4,158            | \$ 7,780            | \$ 7,619            | \$ 8,436            | \$ 8,436            | \$ 8,493            | \$ -             | 0.7%        |
| 1040                      | GRANTS/PLANNING           | \$ -                | \$ -                | \$ 2,736            | \$ -                | \$ -                | \$ -                | \$ -             | -           |
| 1051                      | BOAT EXCISE TAXES         | \$ 7,945            | \$ 8,101            | \$ 8,298            | \$ 7,500            | \$ 1,191            | \$ 8,000            | \$ 500           | 6.7%        |
| 1052                      | MOTOR VEHICLE TAXES       | \$ 466,037          | \$ 492,728          | \$ 509,631          | \$ 460,000          | \$ 328,167          | \$ 500,000          | \$ 40,000        | 8.7%        |
| 1053                      | AGENT FEE                 | \$ 10,441           | \$ 10,763           | \$ 10,601           | \$ 9,500            | \$ 6,379            | \$ 10,000           | \$ 500           | 5.3%        |
| 1054                      | NEWSLETTER ADS            | \$ 204              | \$ 200              | \$ 664              | \$ 250              | \$ -                | \$ 100              | \$ (150)         | -60.0%      |
| 1060                      | BUSINESS LICENSE FEES     | \$ 10               | \$ 20               | \$ 60               | \$ -                | \$ 80               | \$ 50               | \$ 50            | -           |
| 1065                      | CERTIFIED COPY FEES       | \$ 1,224            | \$ 1,505            | \$ 1,450            | \$ 1,300            | \$ 1,327            | \$ 1,400            | \$ 100           | 7.7%        |
| 1080                      | REFLECTIONS               | \$ 4                | \$ 7                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | -           |
| 1090                      | OTHER INCOME              | \$ 14,262           | \$ 7,808            | \$ 4,890            | \$ 500              | \$ 57,502           | \$ 2,000            | \$ 1,500         | 300.0%      |
| 1095                      | Heating Assistance        | \$ 847              | \$ 650              | \$ 1,300            | \$ 1,500            | \$ 675              | \$ 1,500            | \$ -             | 0.0%        |
| 3010                      | PLUMBING FEES             | \$ 4,078            | \$ 5,838            | \$ 7,661            | \$ 5,000            | \$ 2,678            | \$ 5,000            | \$ -             | 0.0%        |
| 3020                      | LAND USE FEES             | \$ 5,415            | \$ 8,330            | \$ 8,373            | \$ 6,000            | \$ 3,418            | \$ 6,000            | \$ -             | 0.0%        |
| 5000                      | Use of Undesignated Funds | \$ 133,210          | \$ 300,183          | \$ 230,000          | \$ 217,731          | \$ 217,731          | \$ 128,000          | \$ (89,731)      | -41.2%      |
| 5001                      | Use of Carry Forward      | \$ 125,080          | \$ 74,865           | \$ 227,020          | \$ 184,818          | \$ 184,818          | \$ 227,003          | \$ 42,185        | 22.8%       |
| <b>10- ADMINISTRATION</b> |                           | <b>\$ 5,448,629</b> | <b>\$ 5,572,162</b> | <b>\$ 5,795,882</b> | <b>\$ 5,763,517</b> | <b>\$ 5,633,371</b> | <b>\$ 5,856,157</b> | <b>\$ 92,301</b> | <b>1.6%</b> |

| DEPARTMENT              | DIVISION | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD      | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|-------------------------|----------|-------------|-------------|-------------|-------------|---------------|-------------|--------------|-------------|
| <b>12 - MAINTENANCE</b> |          |             |             |             |             |               |             |              |             |
| 4010                    | FUEL TAX | \$ -        | \$ -        | \$ -        | \$ -        | \$ 212        | \$ -        | \$ -         | -           |
| <b>12 - MAINTENANCE</b> |          | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 212</b> | <b>\$ -</b> | <b>\$ -</b>  | <b>-</b>    |

| DEPARTMENT                           | DIVISION                        | 2015 ACTUAL   | 2016 ACTUAL     | 2017 ACTUAL     | 2018 BUDGET | 2018 YTD    | 2019 BUDGET      | 2018-2019 \$     | 2018-2019 % |
|--------------------------------------|---------------------------------|---------------|-----------------|-----------------|-------------|-------------|------------------|------------------|-------------|
| <b>15 - BOARDS &amp; COMMISSIONS</b> |                                 |               |                 |                 |             |             |                  |                  |             |
| 3015                                 | Conservation Donations / Grants | \$ 4          | \$ -            | \$ 3,503        | \$ -        | \$ -        | \$ 30,517        | \$ 30,517        | -           |
| 3020                                 | STATE PARK FEES                 | \$ 597        | \$ 425          | \$ 556          | \$ -        | \$ -        | \$ -             | \$ -             | -           |
| 3050                                 | Trails Donations                | \$ 125        | \$ 2,850        | \$ -            | \$ -        | \$ -        | \$ -             | \$ -             | -           |
| <b>15 - BOARDS &amp; COMMISSIONS</b> |                                 | <b>\$ 726</b> | <b>\$ 3,275</b> | <b>\$ 4,059</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 30,517</b> | <b>\$ 30,517</b> | <b>-</b>    |

| DEPARTMENT                         | DIVISION            | 2015 ACTUAL   | 2016 ACTUAL  | 2017 ACTUAL | 2018 BUDGET | 2018 YTD    | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|------------------------------------|---------------------|---------------|--------------|-------------|-------------|-------------|-------------|--------------|-------------|
| <b>20 - TOWN BUILDINGS O&amp;M</b> |                     |               |              |             |             |             |             |              |             |
| 2010                               | GILE HALL DONATIONS | \$ 919        | \$ 25        | \$ -        | \$ -        | \$ -        | \$ -        | \$ -         | -           |
| <b>20 - TOWN BUILDINGS O&amp;M</b> |                     | <b>\$ 919</b> | <b>\$ 25</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b>  | <b>-</b>    |

## FY 2019 Revenues

| DEPARTMENT | DIVISION                              | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD  | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|------------|---------------------------------------|-------------|-------------|-------------|-------------|-----------|-------------|--------------|-------------|
| 25         | COMMUNITY SERVICES                    |             |             |             |             |           |             |              |             |
|            | 1010 ANIMAL CONTROL DOG LICENSE FEE   | \$ 1,804    | \$ 1,842    | \$ 2,936    | \$ 1,500    | \$ 2,202  | \$ 3,000    | \$ 1,500     | 100.0%      |
|            | 1012 DOG VACCINATION FUND             | \$ -        | \$ -        | \$ -        | \$ -        | \$ 20     | \$ -        | \$ -         | -           |
|            | 3000 AGE FRIENDLY                     | \$ -        | \$ -        | \$ 6,000    | \$ -        | \$ -      | \$ 1,000    | \$ 1,000     | -           |
|            | 4001 LIBRARY STATE AID                | \$ 27       | \$ -        | \$ -        | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 4005 LIBRARY DONATIONS                | \$ 1,008    | \$ 3,430    | \$ 3,818    | \$ 655      | \$ 1,438  | \$ 2,000    | \$ 1,345     | 205.3%      |
|            | 4010 LIBRARY SALE PROCEEDS            | \$ 1,655    | \$ 1,463    | \$ 1,549    | \$ 1,000    | \$ 1,372  | \$ 1,500    | \$ 500       | 50.0%       |
|            | 4015 Library Front Desk Contributions | \$ 281      | \$ 501      | \$ 550      | \$ 375      | \$ 318    | \$ 375      | \$ -         | 0.0%        |
|            | 4020 Library Non Res Patrons          | \$ 75       | \$ 125      | \$ 100      | \$ 50       | \$ 25     | \$ 50       | \$ -         | 0.0%        |
|            | 5010 CABLE TV FRANCHISE FEES          | \$ 25,981   | \$ 26,066   | \$ 27,480   | \$ 26,000   | \$ 28,391 | \$ 27,000   | \$ 1,000     | 3.8%        |
| 25         | COMMUNITY SERVICES                    | \$ 30,831   | \$ 33,427   | \$ 42,433   | \$ 29,580   | \$ 33,766 | \$ 34,925   | \$ 5,345     | 18.1%       |

| DEPARTMENT | DIVISION                          | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD  | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|------------|-----------------------------------|-------------|-------------|-------------|-------------|-----------|-------------|--------------|-------------|
| 30         | RECREATION, PARKS,& ACTIVITIES    |             |             |             |             |           |             |              |             |
|            | 1010 BEACH INCOME                 | \$ 7,085    | \$ 7,418    | \$ 6,145    | \$ 9,142    | \$ 2,634  | \$ 9,660    | \$ 518       | 5.7%        |
|            | 1020 Beach Playground             | \$ -        | \$ 8        | \$ -        | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 2021 REC BOARD - BASEBALL         | \$ 2,723    | \$ 1,866    | \$ 2,230    | \$ 2,966    | \$ 30     | \$ 2,920    | \$ (46)      | -1.6%       |
|            | 2022 REC BOARD - SOCCER           | \$ 2,200    | \$ 2,083    | \$ 1,800    | \$ 2,125    | \$ 2,025  | \$ 2,100    | \$ (25)      | -1.2%       |
|            | 2023 REC BOARD - SWIMMING         | \$ 35       | \$ -        | \$ -        | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 2024 REC BOARD - Basketball       | \$ 1,764    | \$ 3,020    | \$ 3,640    | \$ 3,330    | \$ 3,620  | \$ 3,150    | \$ (180)     | -5.4%       |
|            | 2025 REC BOARD - OTHER RECREATION | \$ 299      | \$ 202      | \$ -        | \$ 600      | \$ 73     | \$ -        | \$ (600)     | -100.0%     |
|            | 2026 Rec Board - Softball         | \$ 900      | \$ 1,366    | \$ 1,010    | \$ 1,540    | \$ -      | \$ 1,540    | \$ -         | 0.0%        |
|            | 2027 Rec Board - Interlocal       | \$ -        | \$ -        | \$ 2,248    | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 2073 HD - MERCHANDISE SALES       | \$ 12       | \$ 1,265    | \$ 600      | \$ -        | \$ 2,888  | \$ -        | \$ -         | -           |
|            | 2077 HD OTHER FEES                | \$ -        | \$ -        | \$ 50       | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 7010 Trails                       | \$ -        | \$ -        | \$ 50       | \$ -        | \$ 250    | \$ -        | \$ -         | -           |
|            | 8010 Mill Stream Dam              | \$ -        | \$ 2,721    | \$ -        | \$ -        | \$ -      | \$ 8,000    | \$ 8,000     | -           |
| 30         | RECREATION, PARKS,& ACTIVITIES    | \$ 15,018   | \$ 19,949   | \$ 17,773   | \$ 19,703   | \$ 11,520 | \$ 27,370   | \$ 7,667     | 38.9%       |

| DEPARTMENT | DIVISION                        | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD  | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|------------|---------------------------------|-------------|-------------|-------------|-------------|-----------|-------------|--------------|-------------|
| 40         | PROTECTION                      |             |             |             |             |           |             |              |             |
|            | 1010 FIRE DEPARTMENT DONATIONS  | \$ 4,260    | \$ 36       | \$ 8,289    | \$ -        | \$ 41     | \$ -        | \$ -         | -           |
|            | 1025 Adm Asst Regional Employee | \$ 3,244    | \$ 6,767    | \$ -        | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 1035 FD Burn Permits online     | \$ -        | \$ 238      | \$ 258      | \$ -        | \$ 270    | \$ -        | \$ -         | -           |
|            | 3500 Tower Sites                | \$ 2,000    | \$ 12,338   | \$ 7,600    | \$ 15,000   | \$ 17,200 | \$ 2,600    | \$ (12,400)  | -82.7%      |
|            | 4050 FD Safety Grant            | \$ 8,675    | \$ -        | \$ -        | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 4070 Emergency Operations       | \$ -        | \$ -        | \$ -        | \$ -        | \$ -      | \$ -        | \$ -         | -           |
| 40         | PROTECTION                      | \$ 18,179   | \$ 19,379   | \$ 16,147   | \$ 15,000   | \$ 17,511 | \$ 2,600    | \$ (12,400)  | -82.7%      |

| DEPARTMENT | DIVISION                    | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|------------|-----------------------------|-------------|-------------|-------------|-------------|----------|-------------|--------------|-------------|
| 50         | CEMETERIES                  |             |             |             |             |          |             |              |             |
|            | 5010 Fuel Tax Reimbursement | \$ -        | \$ 79       | \$ -        | \$ -        | \$ -     | \$ -        | \$ -         | -           |
|            | 5020 Donations              | \$ 200      | \$ -        | \$ 231      | \$ -        | \$ 21    | \$ -        | \$ -         | -           |
| 50         | CEMETERIES                  | \$ 200      | \$ 79       | \$ 231      | \$ -        | \$ 21    | \$ -        | \$ -         | -           |

FY 2019 Revenues

| DEPARTMENT | DIVISION                    | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD  | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|------------|-----------------------------|-------------|-------------|-------------|-------------|-----------|-------------|--------------|-------------|
| 60         | Roads & Drainage            |             |             |             |             |           |             |              |             |
|            | 2010 LOCAL ROAD ASSISTANCE  | \$ 35,160   | \$ 35,524   | \$ 35,360   | \$ 35,000   | \$ 35,924 | \$ 35,000   | \$ -         | 0.0%        |
|            | 2020 HIGHWAY INCOME         | \$ -        | \$ -        | \$ 92       | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 2030 STREET SIGNS           | \$ -        | \$ -        | \$ -        | \$ -        | \$ 100    | \$ -        | \$ -         | -           |
|            | 4010 Fuel Tax Reimbursement | \$ -        | \$ 166      | \$ -        | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 6040 Sale of Equipment      | \$ 600      | \$ -        | \$ 6,556    | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 7010 Interlocal             | \$ 4,066    | \$ 8,970    | \$ 2,248    | \$ 10,000   | \$ -      | \$ -        | \$ (10,000)  | -100.0%     |
| 60         | Roads & Drainage            | \$ 39,826   | \$ 44,660   | \$ 44,256   | \$ 45,000   | \$ 36,024 | \$ 35,000   | \$ (10,000)  | -22.2%      |

| DEPARTMENT | DIVISION                                | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD  | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|------------|-----------------------------------------|-------------|-------------|-------------|-------------|-----------|-------------|--------------|-------------|
| 65         | CAPITAL IMPROVEMENTS                    |             |             |             |             |           |             |              |             |
|            | 6520 Gile Hall                          | \$ -        | \$ -        | \$ -        | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 6525 Ballfields                         | \$ -        | \$ -        | \$ 7        | \$ -        | \$ 1      | \$ -        | \$ -         | -           |
|            | 6550 Sidewalks                          | \$ -        | \$ -        | \$ -        | \$ -        | \$ -      | \$ -        | \$ -         | -           |
|            | 6570 Transfer Station (Fayette & Wayne) | \$ -        | \$ 19,000   | \$ -        | \$ 10,975   | \$ 14,921 | \$ 9,022    | \$ (1,953)   | -17.8%      |
|            | 6590 Maranacook Lake Dam                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -      | \$ 177,300  | \$ 177,300   | -           |
| 65         | CAPITAL IMPROVEMENTS                    | \$ -        | \$ 19,000   | \$ 7        | \$ 10,975   | \$ 14,922 | \$ 186,322  | \$ 175,347   | -           |

| DEPARTMENT | DIVISION                         | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD   | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|------------|----------------------------------|-------------|-------------|-------------|-------------|------------|-------------|--------------|-------------|
| 70         | SOLID WASTE                      |             |             |             |             |            |             |              |             |
|            | 7010 TRANSFER STATION FEES       | \$ 20,972   | \$ 30,155   | \$ 34,381   | \$ 35,000   | \$ 23,180  | \$ 33,000   | \$ (2,000)   | -5.7%       |
|            | 7020 TS REDEMPTIONS              | \$ 1,445    | \$ 1,408    | \$ 185      | \$ -        | \$ -       | \$ -        | \$ -         | -           |
|            | 7023 TS RECYCLABLES - METAL      | \$ 19,049   | \$ 6,845    | \$ 7,946    | \$ 8,000    | \$ 9,718   | \$ 10,000   | \$ 2,000     | 25.0%       |
|            | 7025 TS RECYCLABLES - OTHER      | \$ 904      | \$ 380      | \$ 80       | \$ 500      | \$ 24      | \$ -        | \$ (500)     | -100.0%     |
|            | 7026 TS Single Sort Recycling    | \$ -        | \$ -        | \$ 1,591    | \$ 500      | \$ 1,538   | \$ -        | \$ (500)     | -100.0%     |
|            | 7030 TS BACKHOE                  | \$ 3,812    | \$ 2,048    | \$ 5,677    | \$ -        | \$ -       | \$ -        | \$ -         | -           |
|            | 7040 Commercial Haulers Permits  | \$ 300      | \$ 375      | \$ 1,031    | \$ 450      | \$ 450     | \$ 450      | \$ -         | 0.0%        |
|            | 7050 TS GRANTS                   | \$ -        | \$ 20       | \$ 7        | \$ -        | \$ 969     | \$ -        | \$ -         | -           |
|            | 7079 TS REVENUES - FAYETTE SHARE | \$ -        | \$ -        | \$ 34,634   | \$ 63,412   | \$ 35,695  | \$ 68,806   | \$ 5,394     | -           |
|            | 7090 TS REVENUES - WAYNES SHARE  | \$ 101,716  | \$ 101,242  | \$ 99,294   | \$ 73,774   | \$ 54,440  | \$ 81,573   | \$ 7,799     | 10.6%       |
| 70         | SOLID WASTE                      | \$ 148,198  | \$ 142,473  | \$ 184,826  | \$ 181,636  | \$ 126,014 | \$ 193,829  | \$ 12,193    | 6.7%        |

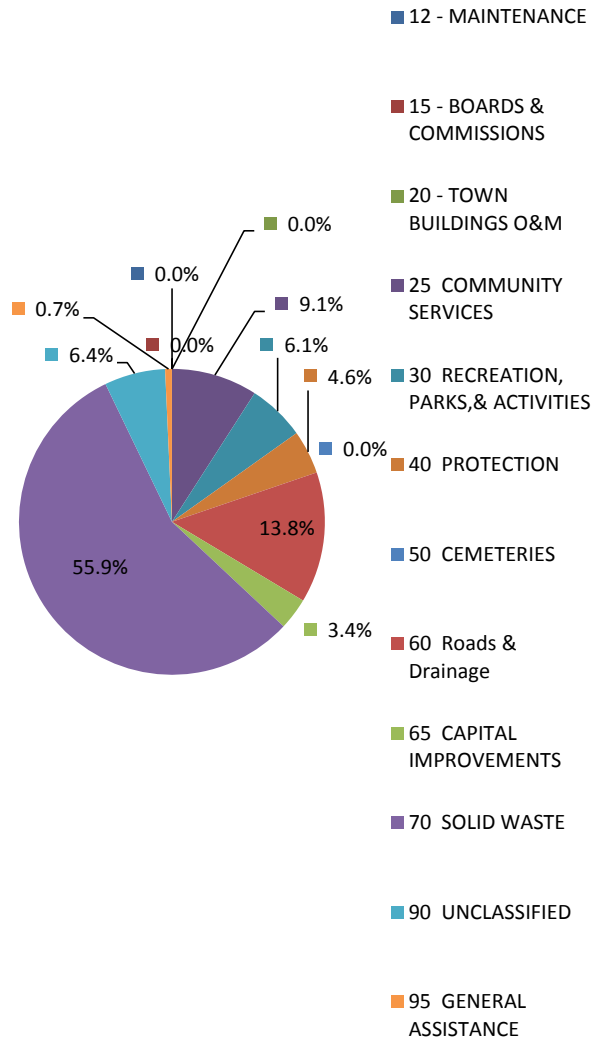
| DEPARTMENT | DIVISION                       | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|------------|--------------------------------|-------------|-------------|-------------|-------------|----------|-------------|--------------|-------------|
| 90         | UNCLASSIFIED                   |             |             |             |             |          |             |              |             |
|            | 1250 First Park Revenue        | \$ 10,298   | \$ 10,503   | \$ 11,084   | \$ 10,000   | \$ -     | \$ 10,000   | \$ -         | 0.0%        |
|            | 3010 Snowmobile Fees           | \$ 1,437    | \$ 1,490    | \$ 940      | \$ 940      | \$ 1,377 | \$ 1,377    | \$ 437       | 46.5%       |
|            | 4010 Readfield Enterprise Fund | \$ 8,466    | \$ 7,127    | \$ 27,556   | \$ 10,000   | \$ 389   | \$ -        | \$ (10,000)  | -100.0%     |
| 90         | UNCLASSIFIED                   | \$ 20,201   | \$ 19,120   | \$ 39,580   | \$ 20,940   | \$ 1,766 | \$ 11,377   | \$ (9,563)   | -45.7%      |

| DEPARTMENT | DIVISION                          | 2015 ACTUAL | 2016 ACTUAL | 2017 ACTUAL | 2018 BUDGET | 2018 YTD | 2019 BUDGET | 2018-2019 \$ | 2018-2019 % |
|------------|-----------------------------------|-------------|-------------|-------------|-------------|----------|-------------|--------------|-------------|
| 95         | GENERAL ASSISTANCE                |             |             |             |             |          |             |              |             |
|            | 1010 GENERAL ASSIST-STATE REVENUE | \$ 269      | \$ 269      | \$ -        | \$ 2,325    | \$ -     | \$ 2,250    | \$ (75)      | -3.2%       |
| 95         | GENERAL ASSISTANCE                | \$ 269      | \$ 269      | \$ -        | \$ 2,325    | \$ -     | \$ 2,250    | \$ (75)      | -3.2%       |

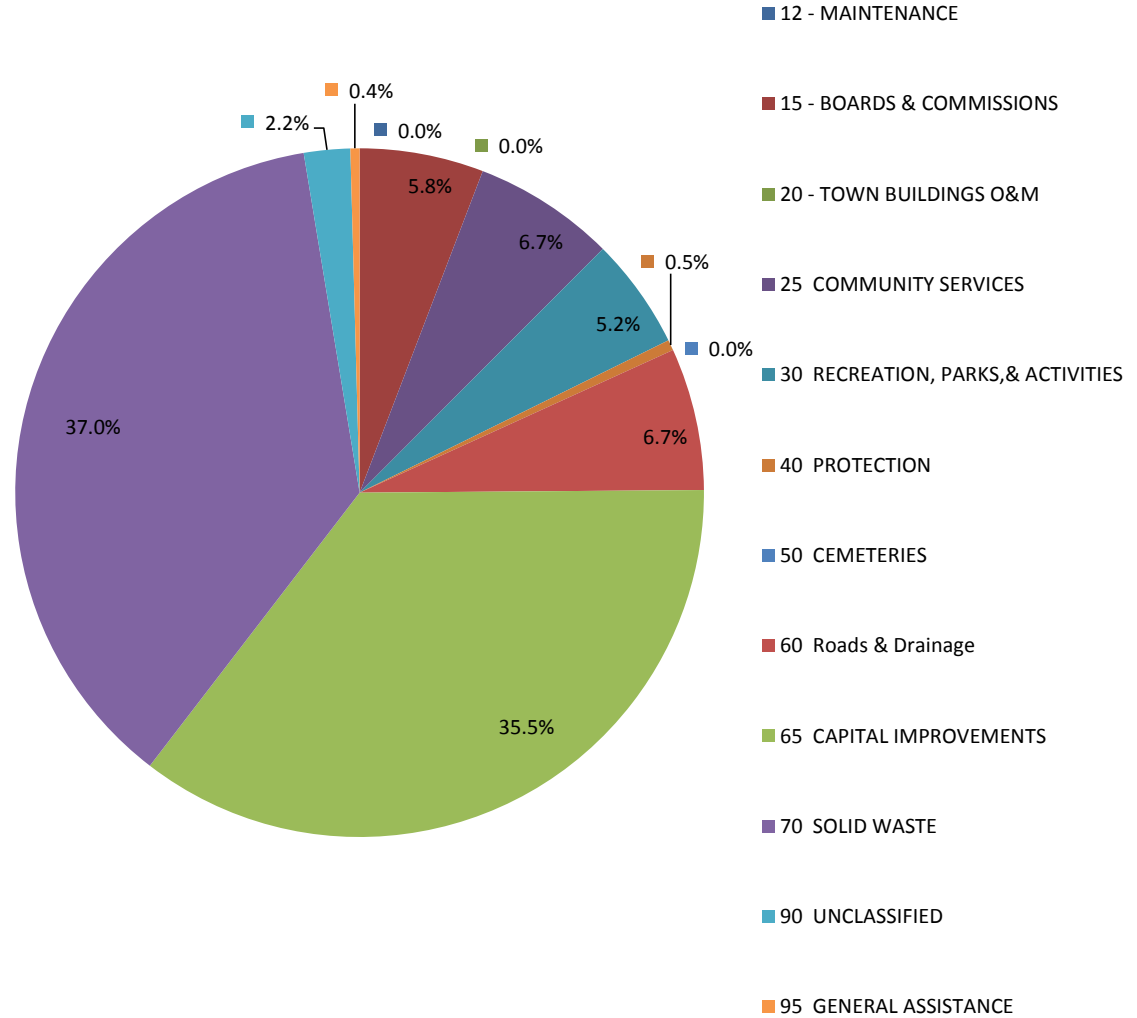
## FY 2019 Revenues

| DEPARTMENT SUMMARY                |              |              |              |              |              |              |              |             |  |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-------------|--|
| DEPARTMENT                        | 2015 ACTUAL  | 2016 ACTUAL  | 2017 ACTUAL  | 2018 BUDGET  | 2018 YTD     | 2019 BUDGET  | 2018-2019 \$ | 2018-2019 % |  |
| 10- ADMINISTRATION                | \$ 5,448,629 | \$ 5,572,162 | \$ 5,795,882 | \$ 5,763,517 | \$ 5,633,371 | \$ 5,856,157 | \$ 92,301    | 1.6%        |  |
| 12 - MAINTENANCE                  | \$ -         | \$ -         | \$ -         | \$ -         | \$ 212       | \$ -         | \$ -         | -           |  |
| 15 - BOARDS & COMMISSIONS         | \$ 726       | \$ 3,275     | \$ 4,059     | \$ -         | \$ -         | \$ 30,517    | \$ 30,517    | -           |  |
| 20 - TOWN BUILDINGS O&M           | \$ 919       | \$ 25        | \$ -         | \$ -         | \$ -         | \$ -         | \$ -         | -           |  |
| 25 COMMUNITY SERVICES             | \$ 30,831    | \$ 33,427    | \$ 42,433    | \$ 29,580    | \$ 33,766    | \$ 34,925    | \$ 5,345     | 18.1%       |  |
| 30 RECREATION, PARKS,& ACTIVITIES | \$ 15,018    | \$ 19,949    | \$ 17,773    | \$ 19,703    | \$ 11,520    | \$ 27,370    | \$ 7,667     | 38.9%       |  |
| 40 PROTECTION                     | \$ 18,179    | \$ 19,379    | \$ 16,147    | \$ 15,000    | \$ 17,511    | \$ 2,600     | \$ (12,400)  | -82.7%      |  |
| 50 CEMETERIES                     | \$ 200       | \$ 79        | \$ 231       | \$ -         | \$ 21        | \$ -         | \$ -         | -           |  |
| 60 Roads & Drainage               | \$ 39,826    | \$ 44,660    | \$ 44,256    | \$ 45,000    | \$ 36,024    | \$ 35,000    | \$ (10,000)  | -22.2%      |  |
| 65 CAPITAL IMPROVEMENTS           | \$ -         | \$ 19,000    | \$ 7         | \$ 10,975    | \$ 14,922    | \$ 186,322   | \$ 175,347   | -           |  |
| 70 SOLID WASTE                    | \$ 148,198   | \$ 142,473   | \$ 184,826   | \$ 181,636   | \$ 126,014   | \$ 193,829   | \$ 12,193    | 6.7%        |  |
| 90 UNCLASSIFIED                   | \$ 20,201    | \$ 19,120    | \$ 39,580    | \$ 20,940    | \$ 1,766     | \$ 11,377    | \$ (9,563)   | -45.7%      |  |
| 95 GENERAL ASSISTANCE             | \$ 269       | \$ 269       | \$ -         | \$ 2,325     | \$ -         | \$ 2,250     | \$ (75)      | -3.2%       |  |
|                                   |              |              |              |              |              |              |              |             |  |
|                                   |              |              |              |              |              |              |              |             |  |
| TOTAL                             | \$ 5,722,996 | \$ 5,873,818 | \$ 6,145,194 | \$ 6,088,676 | \$ 5,875,127 | \$ 6,380,347 | \$ 291,332   | 4.8%        |  |

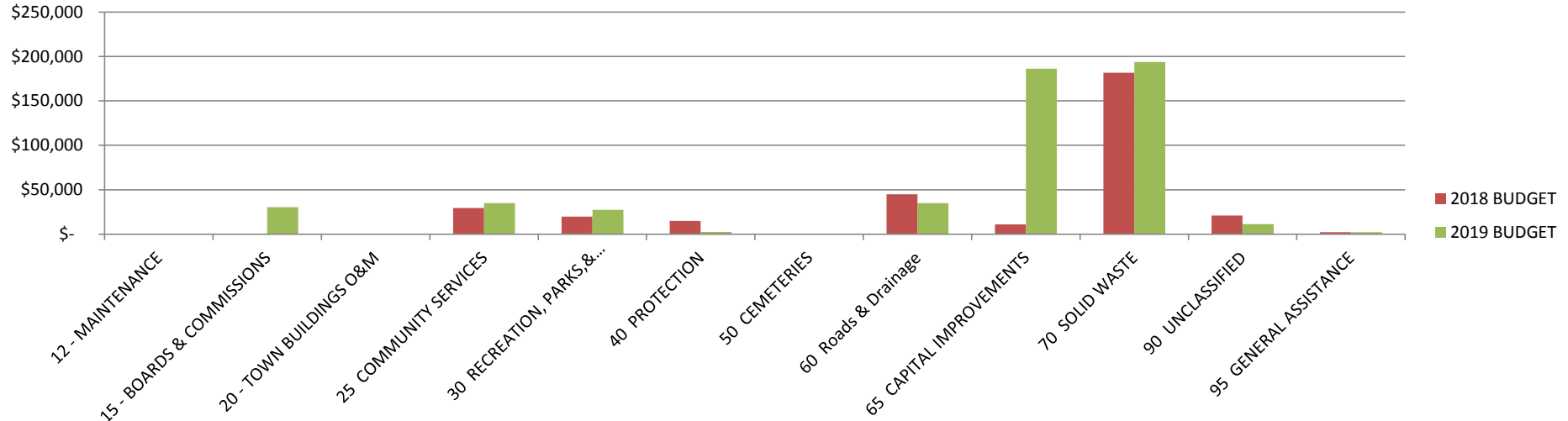
## 2018 Budget Revenue by Department (excluding administration)



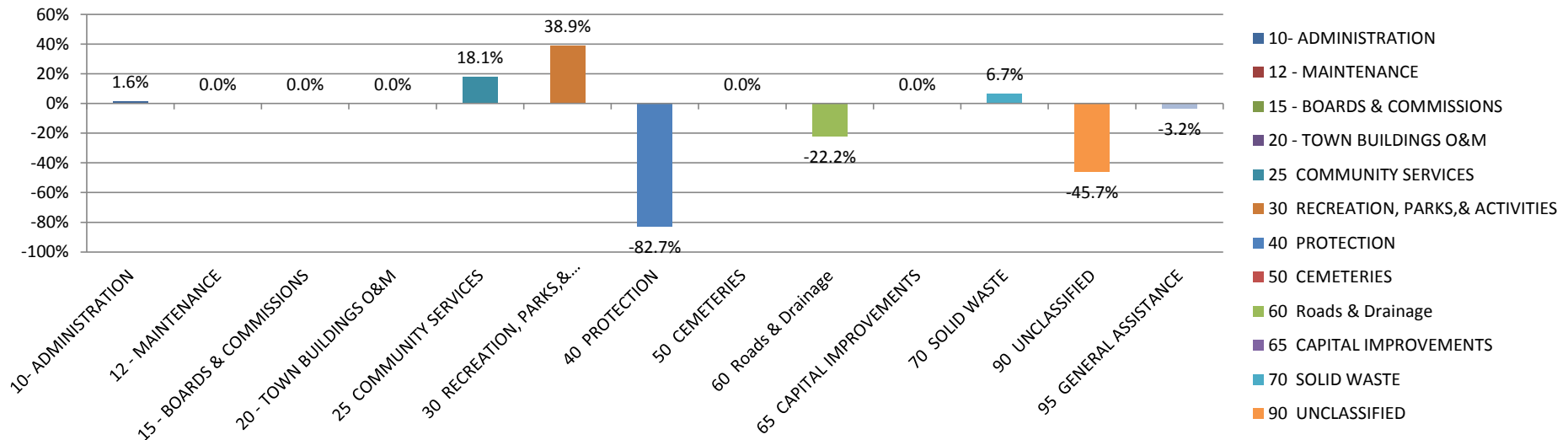
## 2019 Budget Revenue by Department (excluding administration)



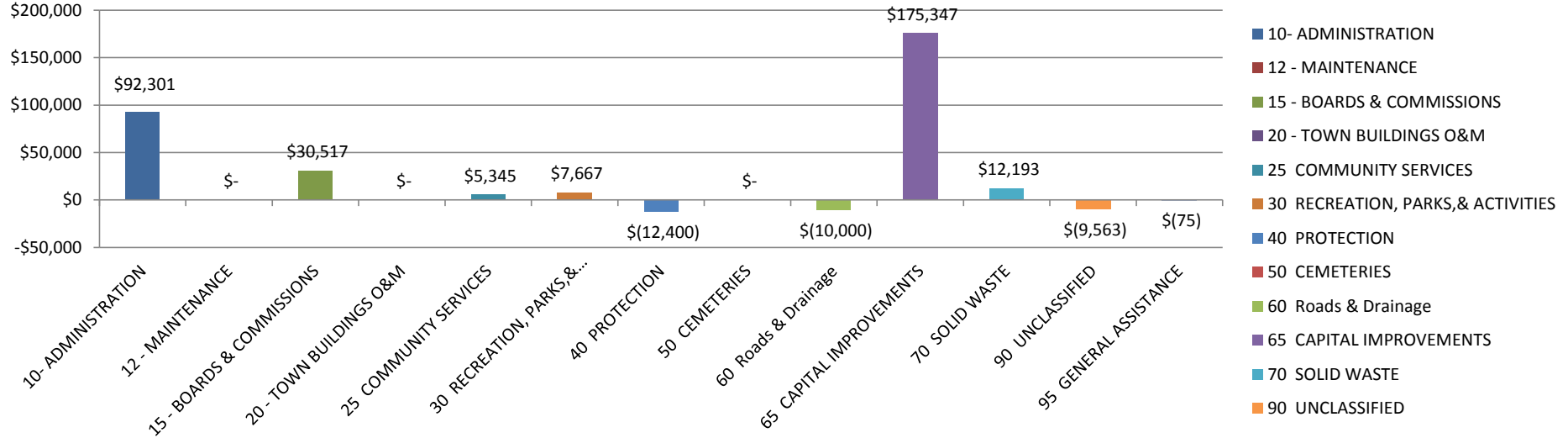
### 2018-2019 Revenue Totals by Department (excluding administration)



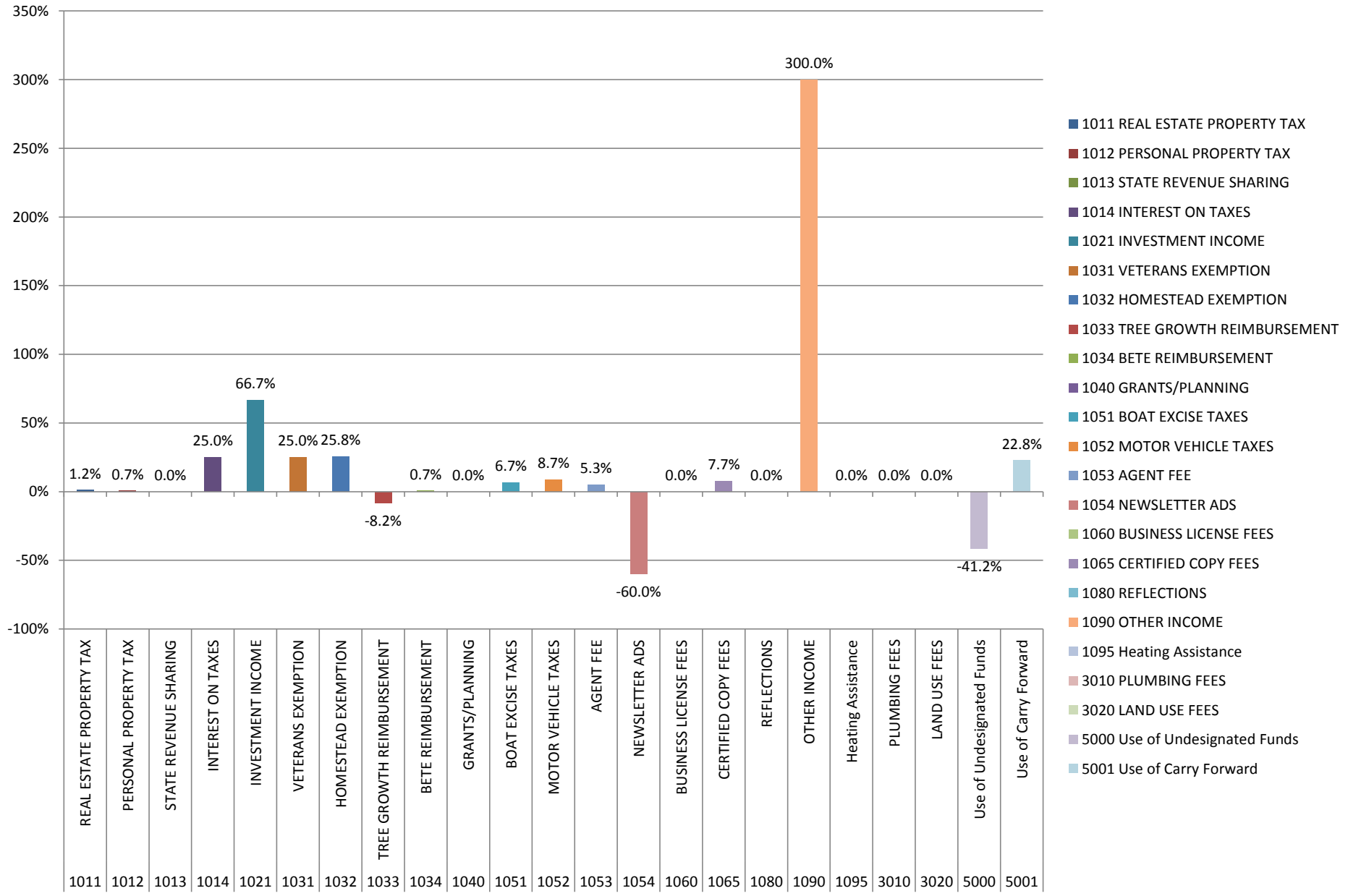
### 2018-2019 Revenue % Change by Department



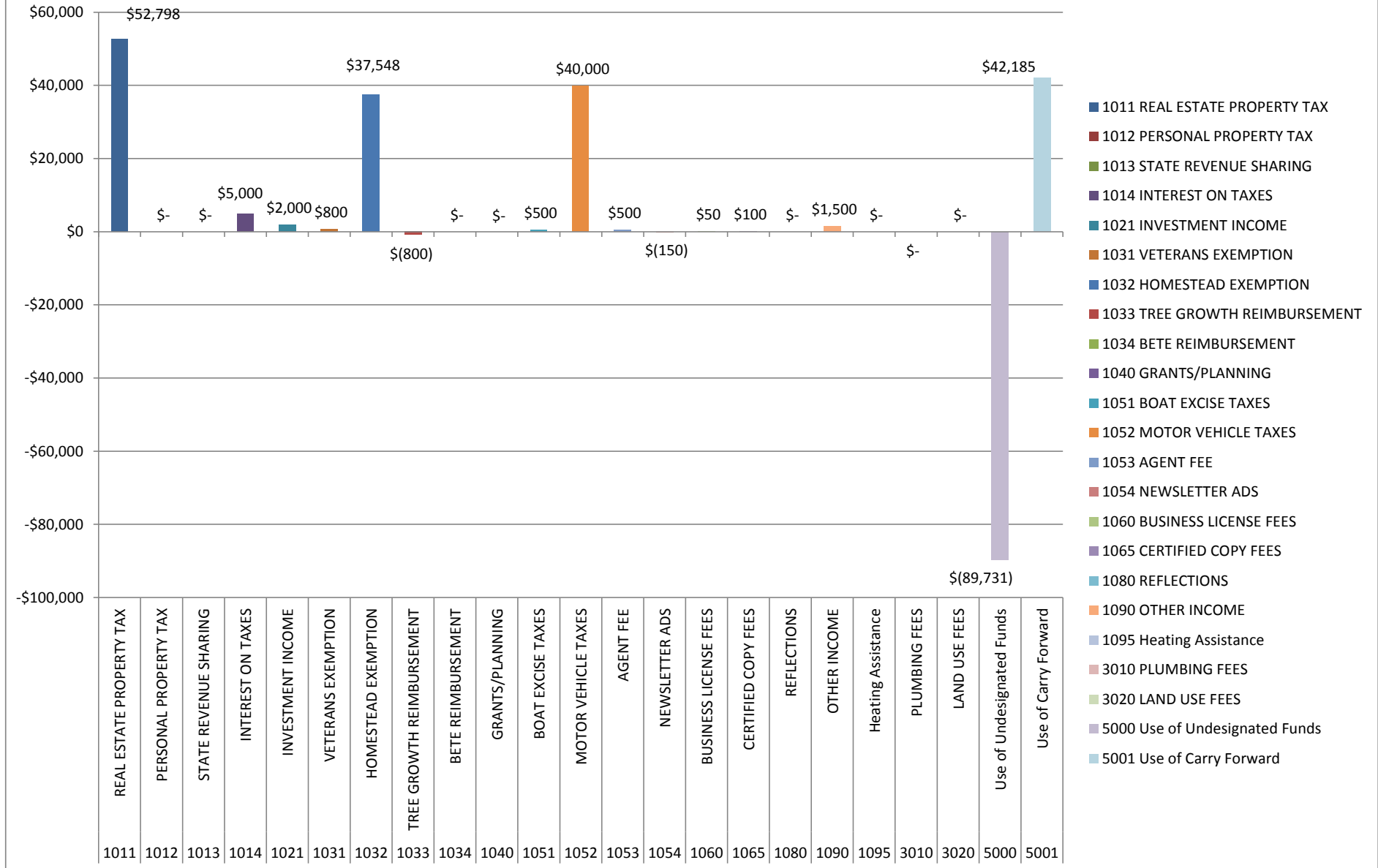
## 2018-2019 Revenue \$ Change by Department



## 2018-2019 Revenue % Change - Administration by Division



## 2018-2019 Revenue \$ Change - Administration by Division



**Pre Commitment - ESTIMATE**  
**Town of Readfield**  
**FY 2019 MUNICIPAL TAX RATE CALCULATION FORM**

|                                                      |               |               |
|------------------------------------------------------|---------------|---------------|
| 1. Local Taxable Real Estate Valuation.....          | \$234,573,888 |               |
| 2. Local Taxable Personal Property Valuation.....    | \$2,189,419   |               |
| 3. Total Taxable Valuation (Line 1 plus line 2)..... |               | \$236,763,307 |
| 4. a) Total of Homestead Exemption Valuation.....    | \$15,067,900  |               |
| 4. b) Homestead exemption reimbursement value.....   | \$9,417,438   |               |
| 5. a) Total of BETE Exempt Property.....             | \$874,695     |               |
| 5. b) BETE exemption reimbursement value.....        | \$437,348     |               |
| 6. Valuation Base (Line 3 plus lines 4b and 5b)..... |               | \$246,618,092 |

**APPROPRIATIONS****DRAFT**

|                                                        |             |             |
|--------------------------------------------------------|-------------|-------------|
| 7. County Tax.....                                     | \$270,000   |             |
| 8. Municipal Appropriation.....                        | \$2,562,751 |             |
| 9. TIF Financing Plan Amounts.....                     | \$0         |             |
| 10. School/Educational Appropriations.....             | \$3,527,596 |             |
| (Adjusted to Municipal Fiscal Year)                    |             |             |
| 11. Total Appropriations (Add lines 7 through 10)..... |             | \$6,360,347 |

**ALLOWABLE DEDUCTIONS**

|                                                                                                                                                                                                            |             |             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|
| 12. State Municipal Revenue Sharing.....                                                                                                                                                                   | \$135,000   |             |
| 13. Other Revenues: (Revenues not accounted for in<br>Municipal Appropriation which are to be used to reduce the<br>commitment such as Tree Growth and Veterans reimbursement,<br>trust fund income, etc.) | \$1,456,243 |             |
| 14. Total Deductions (Line 12 plus line 13).....                                                                                                                                                           |             | \$1,591,243 |
| 15. Net to be raised by local property tax rate (Line 11 minus line 14)                                                                                                                                    |             | \$4,769,104 |

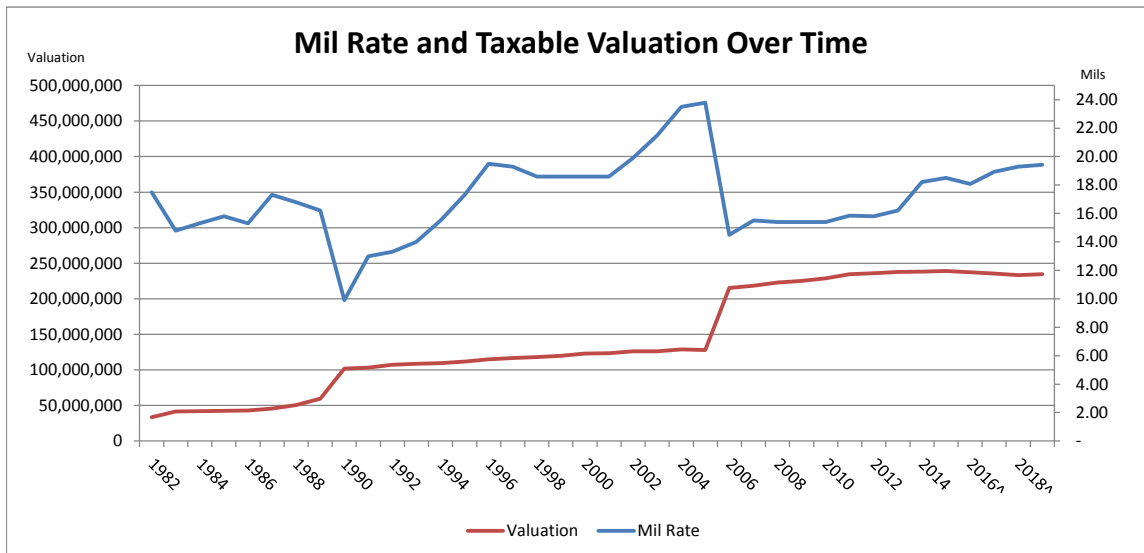
|     |                                                        |          |                                                       |     |                                                       |                                                                  |
|-----|--------------------------------------------------------|----------|-------------------------------------------------------|-----|-------------------------------------------------------|------------------------------------------------------------------|
| 16. | $\frac{\$4,769,104.00}{\text{(Amount from line 15)}}$  | $\times$ | 1.05                                                  | $=$ | $\frac{\$5,007,559.20}{\text{(Amount from line 15)}}$ | Maximum Allowable Tax                                            |
| 17. | $\frac{\$4,769,104.00}{\text{(Amount from line 15)}}$  | $\div$   | $\frac{\$246,618,092}{\text{(Amount from line 5)}}$   | $=$ | 0.01934                                               | Minimum Tax Rate                                                 |
| 18. | $\frac{\$5,007,559.20}{\text{(Amount from line 16)}}$  | $\div$   | $\frac{\$246,618,092}{\text{(Amount from line 5)}}$   | $=$ | 0.02030                                               | Maximum Tax Rate                                                 |
| 19. | $\frac{\$236,763,307}{\text{(Amount from line 3)}}$    | $\times$ | <b>19.42</b><br>(MILL RATE)                           | $=$ | <b>\$4,597,732.84</b>                                 | <b><u>MIL RATE</u></b><br><b><u>TO BE DETERMINED</u></b>         |
| 20. | $\frac{\$4,769,104.00}{\text{(Amount from line 15)}}$  | $\times$ | 0.05                                                  | $=$ | \$238,455.20                                          | Maximum Overlay                                                  |
| 21. | $\frac{\$9,417,438}{\text{(Amount from line 4b)}}$     | $\times$ | $\frac{0.01942}{\text{(Selected Rate)}}$              | $=$ | <b>\$182,878.26</b>                                   | Homestead Reimbursement<br>(Enter on line 8, Assessment Warrant) |
| 22. | $\frac{\$437,348}{\text{(Amount from line 5b)}}$       | $\times$ | $\frac{0.01942}{\text{(Selected Rate)}}$              | $=$ | <b>\$8,492.90</b>                                     | BETE Reimbursement<br>(Enter on line 9, Assessment Warrant)      |
| 23. | $\frac{\$4,789,104.00}{\text{(Line 19 plus line 21)}}$ | $-$      | $\frac{\$4,769,104.00}{\text{(Amount from line 15)}}$ | $=$ | <b>\$20,000.00</b>                                    | Overlay<br>(Enter on line 5, Assessment Warrant)                 |

(If Line 22 exceeds Line 20 select a lower tax rate.)

| Taxable Valuation and Mil Rate Over Time |          |            |                   |            |              |          |                         |             |
|------------------------------------------|----------|------------|-------------------|------------|--------------|----------|-------------------------|-------------|
| Fiscal Year<br>FY                        | Mil Rate |            | Taxable Valuation |            | CPI          |          | General Tax Information |             |
|                                          | Mil Rate | % Change * | Valuation         | % Change * | CPI % Change | Interest | Commit. Date            | Notes       |
| 1981 1982                                | 17.50    |            | 33,525,000        |            | 8.9%         |          |                         |             |
| 1982 1983                                | 14.80    | -18.2%     | 41,411,207        | 19.0%      | 3.8%         |          |                         | Revaluation |
| 1983 1984                                | 15.30    | 3.3%       | 41,847,108        | 1.0%       | 3.8%         |          |                         |             |
| 1984 1985                                | 15.80    | 3.2%       | 42,237,514        | 0.9%       | 3.9%         |          |                         |             |
| 1985 1986                                | 15.30    | -3.3%      | 42,801,844        | 1.3%       | 3.8%         |          |                         |             |
| 1986 1987                                | 17.30    | 11.6%      | 45,425,772        | 5.8%       | 1.1%         | 13.50%   |                         |             |
| 1987 1988                                | 16.80    | -3.0%      | 50,623,696        | 10.3%      | 4.4%         | 11%      |                         |             |
| 1988 1989                                | 16.20    | -3.7%      | 59,762,345        | 15.3%      | 4.4%         | 11%      |                         |             |
| 1989 1990                                | 9.90     | -63.6%     | 101,779,380       | 41.3%      | 4.6%         | 12%      |                         | Revaluation |
| 1990 1991                                | 13.00    | 23.8%      | 103,218,225       | 1.4%       | 6.1%         | 12%      |                         |             |
| 1991 1992                                | 13.30    | 2.3%       | 107,159,315       | 3.7%       | 3.1%         | 12%      |                         |             |
| 1992 1993                                | 14.00    | 5.0%       | 108,440,600       | 1.2%       | 2.9%         | 12%      |                         |             |
| 1993 1994                                | 15.50    | 9.7%       | 109,711,840       | 1.2%       | 2.7%         | 10%      | 9/20/1993               |             |
| 1994 1995                                | 17.30    | 10.4%      | 111,963,640       | 2.0%       | 2.7%         | 10%      | 9/6/1994                |             |
| 1995 1996                                | 19.50    | 11.3%      | 114,804,040       | 2.5%       | 2.5%         | 10.75%   | 9/7/1995                |             |
| 1996 1997                                | 19.30    | -1.0%      | 116,831,218       | 1.7%       | 3.3%         | 10.75%   | 9/3/1996                |             |
| 1997 1998                                | 18.60    | -3.8%      | 118,260,542       | 1.2%       | 1.7%         | 10.50%   | 9/8/1997                |             |
| 1998 1999                                | 18.60    | 0.0%       | 119,793,570       | 1.3%       | 1.6%         | 10.75%   | 9/8/1998                |             |
| 1999 2000                                | 18.60    | 0.0%       | 123,049,000       | 2.6%       | 2.7%         | 10%      | 9/7/1999                |             |
| 2000 2001                                | 18.60    | 0.0%       | 123,652,330       | 0.5%       | 3.4%         | 10.75%   | 9/18/2000               |             |
| 2001 2002                                | 19.90    | 6.5%       | 126,062,740       | 1.9%       | 1.6%         | 11.50%   | 8/20/2001               |             |
| 2002 2003                                | 21.50    | 7.4%       | 126,102,370       | 0.0%       | 2.4%         | 8.75%    | 8/21/2002               |             |
| 2003 2004                                | 23.50    | 8.5%       | 128,931,635       | 2.2%       | 1.9%         | 7%       | 8/19/2003               |             |
| 2004 2005                                | 23.80    | 1.3%       | 127,886,052       | -0.8%      | 3.3%         | 6.50%    | 9/15/2004               |             |
| 2005 2006                                | 14.50    | -64.1%     | 215,140,662       | 40.6%      | 3.4%         | 7%       | 9/8/2005                | Revaluation |
| 2006 2007                                | 15.50    | 6.5%       | 218,471,667       | 1.5%       | 2.5%         | 7%       | 8/24/2006               |             |
| 2007 2008                                | 15.40    | -0.6%      | 222,832,062       | 2.0%       | 4.1%         | 10%      | 7/23/2007               |             |
| 2008 2009                                | 15.40    | 0.0%       | 225,088,075       | 1.0%       | 0.1%         | 8%       | 7/17/2008               |             |
| 2009 2010                                | 15.40    | 0.0%       | 228,590,495       | 1.5%       | 2.7%         | 6%       | 8/11/2009               |             |
| 2010 2011                                | 15.85    | 2.8%       | 234,687,157       | 2.6%       | 1.5%         | 4%       | 8/19/2010               |             |
| 2011 2012                                | 15.80    | -0.3%      | 235,984,354       | 0.5%       | 3.0%         | 4%       | 9/30/2011               |             |
| 2012 2013                                | 16.20    | 2.5%       | 237,595,654       | 0.7%       | 1.7%         | 4%       | 7/17/2012               |             |
| 2013 2014                                | 18.20    | 11.0%      | 238,389,551       | 0.3%       | 1.5%         | 4%       | 7/30/2013               |             |
| 2014 2015                                | 18.50    | 1.6%       | 238,928,998       | 0.2%       | 0.8%         | 4%       | 7/28/2014               |             |
| 2015 2016^                               | 18.08    | -2.3%      | 237,490,554       | -0.6%      | 0.7%         | 4%       | 9/2/2015                |             |
| 2016 2017^                               | 18.93    | 4.5%       | 235,540,554       | -0.8%      | 1.0%         | 7%       | 8/2/2016                |             |
| 2017 2018^                               | 19.29    | 1.9%       | 233,406,854       | -0.9%      | 1.5%         | 7%       | 8/25/2017               |             |
| 2017 2019                                | 19.42    | 0.7%       | 234,573,888       | 0.5%       |              | 7%       |                         |             |
| <b>AVERAGE</b>                           |          |            |                   |            |              |          |                         |             |
|                                          | 17.11    | 3.5%       |                   | 1.9%       | 2.8%         | 8.6%     |                         |             |

\* Excludes Revaluation Years

^ Decrease in valuation in these years is the result of changes to the State Homestead Exemption Formula



**Committed and Unassigned Fund Balances and Use of Funds by Fiscal Year**

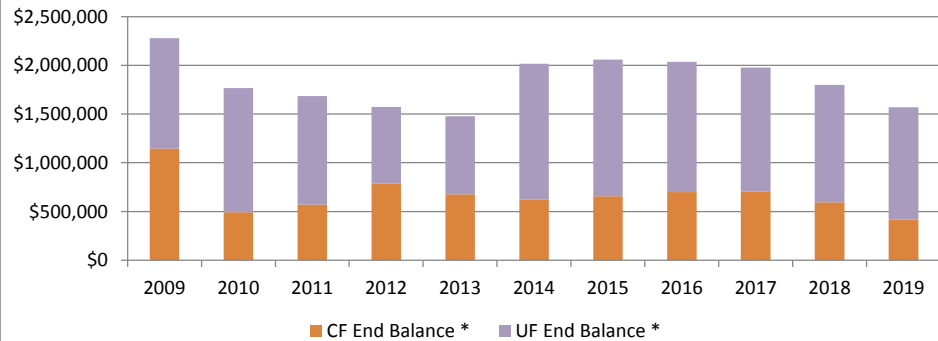
| Fiscal Year      | Committed Fund Balances |              |            |                  | Unassigned Fund Balances |              |             |                  | Combined Fund Balance |
|------------------|-------------------------|--------------|------------|------------------|--------------------------|--------------|-------------|------------------|-----------------------|
|                  | Initial Balance         | Use of Funds | New Funds  | CF End Balance * | Initial Balance          | Use of Funds | New Funds   | UF End Balance * |                       |
| 2008 <b>2009</b> |                         |              |            | \$ 1,144,584     |                          |              |             | \$ 1,134,437     | \$ 2,279,021          |
| 2009 <b>2010</b> | \$ 1,144,584            | \$ 1,162,880 | \$ 509,667 | \$ 491,371       | \$ 1,134,437             | \$ -         | \$ 142,238  | \$ 1,276,675     | \$ 1,768,046          |
| 2010 <b>2011</b> | \$ 491,371              | \$ 491,371   | \$ 572,447 | \$ 572,447       | \$ 1,276,675             | \$ 285,322   | \$ 120,103  | \$ 1,111,456     | \$ 1,683,903          |
| 2011 <b>2012</b> | \$ 572,447              | \$ 76,694    | \$ 287,821 | \$ 783,574       | \$ 1,111,456             | \$ 260,000   | \$ (62,763) | \$ 788,693       | \$ 1,572,267          |
| 2012 <b>2013</b> | \$ 783,574              | \$ 395,057   | \$ 286,506 | \$ 675,023       | \$ 788,693               | \$ 250,000   | \$ 262,477  | \$ 801,170       | \$ 1,476,193          |
| 2013 <b>2014</b> | \$ 675,023              | \$ 134,437   | \$ 82,033  | \$ 622,619       | \$ 801,170               | \$ -         | \$ 593,078  | \$ 1,394,248     | \$ 2,016,867          |
| 2014 <b>2015</b> | \$ 622,619              | \$ 160,844   | \$ 195,182 | \$ 656,957       | \$ 1,394,248             | \$ 113,421   | \$ 121,785  | \$ 1,402,612     | \$ 2,059,569          |
| 2015 <b>2016</b> | \$ 656,957              | \$ 74,865    | \$ 117,867 | \$ 699,959       | \$ 1,402,612             | \$ 300,183   | \$ 233,373  | \$ 1,335,802     | \$ 2,035,761          |
| 2016 <b>2017</b> | \$ 699,959              | \$ 227,020   | \$ 231,061 | \$ 704,000       | \$ 1,335,802             | \$ 230,000   | \$ 166,315  | \$ 1,272,117     | \$ 1,976,117          |
| 2017 <b>2018</b> | \$ 704,000              | \$ 184,818   | \$ 75,000  | \$ 594,182       | \$ 1,272,117             | \$ 217,731   | \$ 150,000  | \$ 1,204,386     | \$ 1,798,568          |
| 2018 <b>2019</b> | \$ 594,182              | \$ 227,003   | \$ 50,000  | \$ 417,179       | \$ 1,204,386             | \$ 128,000   | \$ 75,000   | \$ 1,151,386     | \$ 1,568,565          |

|         |            |            |            |            |              |            |            |              |              |
|---------|------------|------------|------------|------------|--------------|------------|------------|--------------|--------------|
| AVERAGE | \$ 706,654 | \$ 356,593 | \$ 293,075 | \$ 643,136 | \$ 1,129,899 | \$ 172,704 | \$ 201,470 | \$ 1,158,665 | \$ 1,801,801 |
|---------|------------|------------|------------|------------|--------------|------------|------------|--------------|--------------|

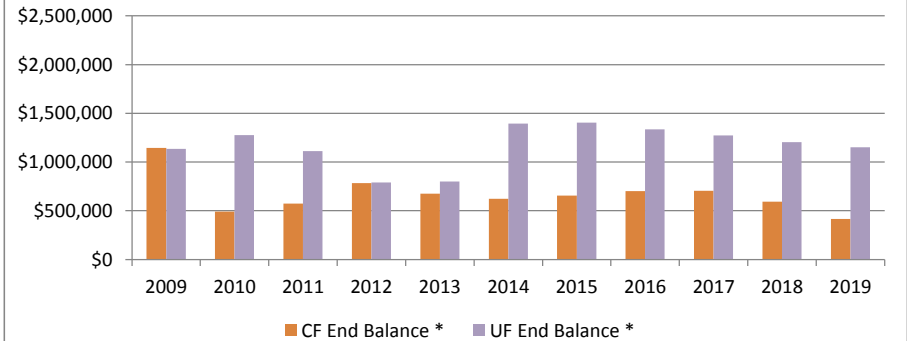
|                              |              |
|------------------------------|--------------|
| UF Minimum Allowable Balance | \$ 1,065,518 |
| Budgeted UF Ending Balance   | \$ 1,151,386 |
| Defecit / Surplus            | \$ 85,868.05 |

|   |                                             |
|---|---------------------------------------------|
| * | Audited End Balances were used through FY15 |
|   | Draft Audit                                 |
|   | Estimated Values                            |

**Fund End Balances By Fiscal Year**

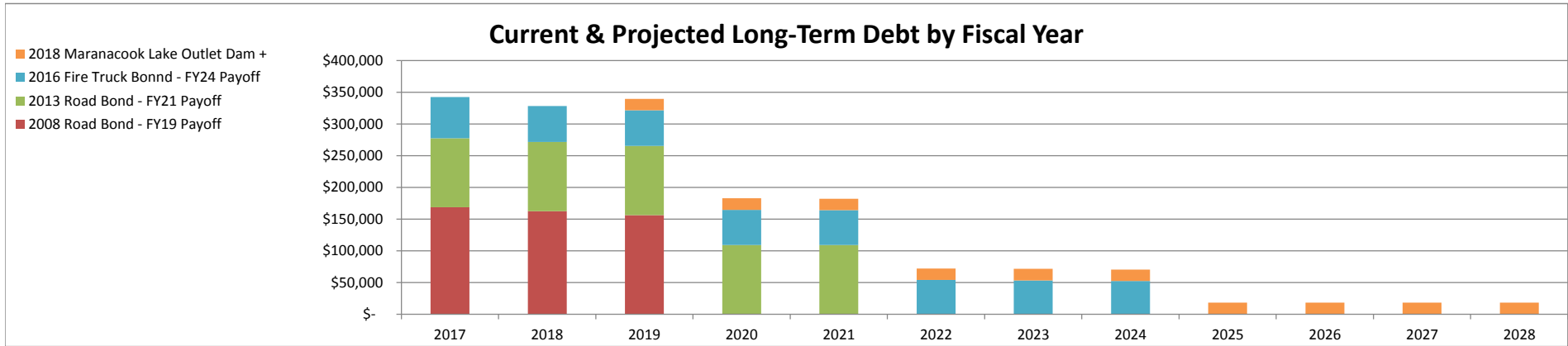


**Fund End Balances by Fiscal Year**



Please note the difference in scale between the two graphs above

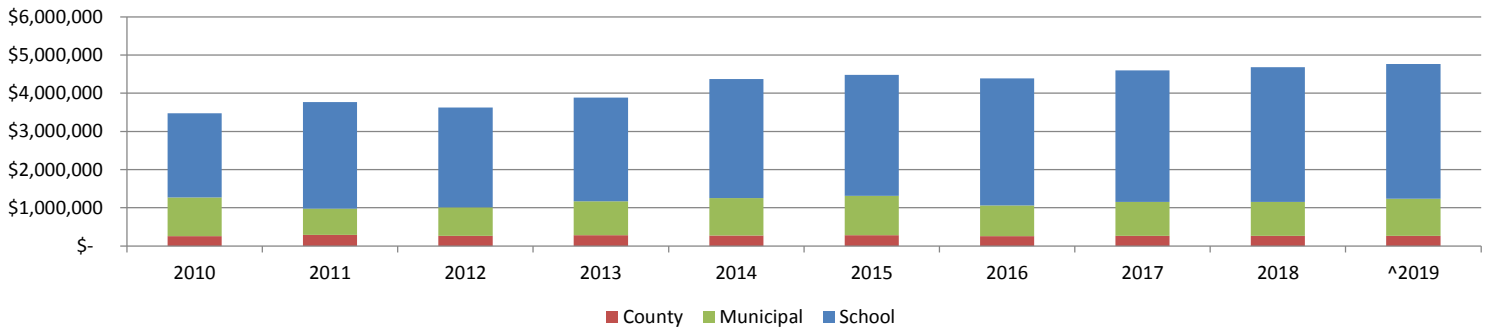
| Long-Term Debt by Fiscal Year |                                     |            |            |            |            |            |           |           |           |           |           |           |           |  |
|-------------------------------|-------------------------------------|------------|------------|------------|------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--|
|                               |                                     | 2017       | 2018       | 2019       | 2020       | 2021       | 2022      | 2023      | 2024      | 2025      | 2026      | 2027      | 2028      |  |
| BONDS:                        | 2008 Road Bond - FY19 Payoff        | \$ 168,546 | \$ 162,330 | \$ 156,165 |            |            |           |           |           |           |           |           |           |  |
|                               | 2013 Road Bond - FY21 Payoff        | \$ 109,117 | \$ 109,117 | \$ 109,117 | \$ 109,117 | \$ 109,117 |           |           |           |           |           |           |           |  |
|                               | 2016 Fire Truck Bonnd - FY24 Payoff | \$ 64,801  | \$ 56,857  | \$ 56,238  | \$ 55,583  | \$ 54,884  | \$ 54,132 | \$ 53,324 | \$ 52,453 |           |           |           |           |  |
|                               | 2018 Maranacook Lake Outlet Dam +   |            |            | \$ 18,000  | \$ 18,000  | \$ 18,000  | \$ 18,000 | \$ 18,000 | \$ 18,000 | \$ 18,000 | \$ 18,000 | \$ 18,000 | \$ 18,000 |  |
| TOTAL                         |                                     | \$ 342,464 | \$ 328,304 | \$ 339,520 | \$ 182,700 | \$ 182,001 | \$ 72,132 | \$ 71,324 | \$ 70,453 |           |           |           |           |  |



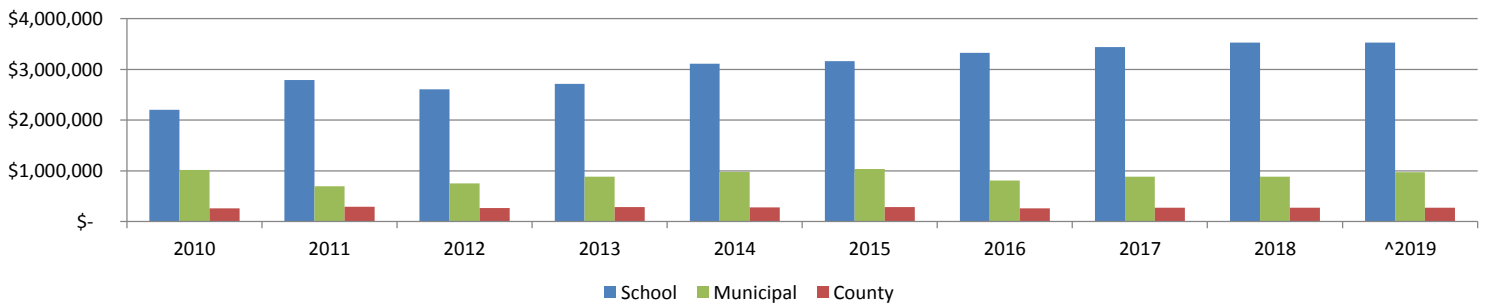
| Municipal, School, and County Components of Net Taxes Over Time |       |              |                  |              |       |       |              |      |      |                 |       |      |
|-----------------------------------------------------------------|-------|--------------|------------------|--------------|-------|-------|--------------|------|------|-----------------|-------|------|
| Fiscal Year<br>FY                                               |       | Base Numbers |                  | School Taxes |       |       | County Taxes |      |      | Municipal Taxes |       |      |
|                                                                 |       | Mil Rate     | Net Taxes Raised | School       | %     | Mils  | County       | %    | Mils | Municipal       | %     | Mils |
| 2009                                                            | 2010  | 15.40        | \$ 3,475,047     | \$ 2,200,058 | 63.3% | 9.75  | \$ 258,197   | 7.4% | 1.14 | \$ 1,016,792    | 29.3% | 4.51 |
| 2010                                                            | 2011  | 15.85        | \$ 3,769,981     | \$ 2,788,184 | 74.0% | 11.72 | \$ 289,515   | 7.7% | 1.22 | \$ 692,282      | 18.4% | 2.91 |
| 2011                                                            | 2012  | 15.80        | \$ 3,623,419     | \$ 2,609,446 | 72.0% | 11.38 | \$ 262,678   | 7.2% | 1.15 | \$ 751,295      | 20.7% | 3.28 |
| 2012                                                            | 2013  | 16.20        | \$ 3,886,229     | \$ 2,715,243 | 69.9% | 11.32 | \$ 286,596   | 7.4% | 1.19 | \$ 884,390      | 22.8% | 3.69 |
| 2013                                                            | 2014  | 18.20        | \$ 4,370,522     | \$ 3,112,703 | 71.2% | 12.96 | \$ 276,805   | 6.3% | 1.15 | \$ 981,014      | 22.4% | 4.09 |
| 2014                                                            | 2015  | 18.50        | \$ 4,480,695     | \$ 3,163,541 | 70.6% | 13.06 | \$ 282,293   | 6.3% | 1.17 | \$ 1,034,861    | 23.1% | 4.27 |
| 2015                                                            | 2016  | 18.08        | \$ 4,390,618     | \$ 3,324,451 | 75.7% | 13.69 | \$ 256,103   | 5.8% | 1.05 | \$ 810,064      | 18.4% | 3.34 |
| 2016                                                            | 2017  | 18.93        | \$ 4,597,839     | \$ 3,442,351 | 74.9% | 14.17 | \$ 270,400   | 5.9% | 1.11 | \$ 885,088      | 19.3% | 3.64 |
| 2017                                                            | 2018  | 19.29        | \$ 4,682,269     | \$ 3,527,596 | 75.3% | 14.53 | \$ 270,000   | 5.8% | 1.11 | \$ 884,673      | 18.9% | 3.64 |
| 2018                                                            | ^2019 | 19.42        | \$ 4,769,104     | \$ 3,527,596 | 74.0% | 14.36 | \$ 270,000   | 5.7% | 1.10 | \$ 971,508      | 20.4% | 3.96 |
|                                                                 |       |              |                  |              |       |       |              |      |      |                 |       |      |
| AVERAGE                                                         |       |              | \$ 4,204,572     | \$ 3,041,117 | 72.1% | 12.70 | \$ 272,259   | 6.6% | 1.14 | \$ 891,197      | 21.4% | 3.73 |

^ 2018 numbers are estimates

### Municipal, School, and County Components of Net Taxes



### Municipal, School, and County Components of Net Taxes



### Budget Sheet Summary Revision History

|    |                                                                                                             |        |
|----|-------------------------------------------------------------------------------------------------------------|--------|
| 1  | Changed all header information on all sheets to reflect FY18                                                | 2-Aug  |
| 2  | Cleared incorrect data and corrected formulas on Expense Summary and Revenue Summary sheets                 | 2-Aug  |
| 3  | Updated Mil-Rate sheet to include FY18 line                                                                 | 2-Aug  |
| 4  | Changed heading on Cover sheet                                                                              | 2-Aug  |
| 5  | Updated the Current Mil Rate sheet to reflect estimated changes in valuation and state homestead formula    | 4-Jan  |
| 6  | Added \$35,000 Maranacook Lake Dam bond to Debt Service                                                     | 16-Jan |
| 7  | Revised past year revenue and expenditure actuals to reflect after-audit amounts                            | 18-Jan |
| 8  | Adjusted MLOD debt service to reflect 10-year borrowing                                                     | 25-Jan |
| 9  | Updated UF and DF spreadsheet, added FY19 Budget #s in Rev and Exp                                          | 26-Jan |
| 10 | Reviewed and updated all revenues and expenditures                                                          | 29-Jan |
| 11 | Revised ACO revenue up by \$1,500, set Fayette and Wayne rev amts (\$67,550 and \$80,084 respectively)      | 29-Jan |
| 12 | Adjusted school expense to be the same as last year to calculate baseline mil rate of 19.41 (up from 19.29) | 29-Jan |
| 13 | Updated UF and DF spreadsheet past balances to reflect actual audited values back to 2010                   | 29-Jan |
| 14 | Added the Local Property Tax Relief Program - rev. from undesignated and exp. through 90-15-90-15           | 30-Jan |
| 15 | Adjusted CF and UFB balances based on draft audit                                                           | 12-Feb |
| 16 | Reduced Road expenditures to show deferred work, adjusted use of undesignated fund down to balance          | 13-Feb |
| 17 | Made several small adjustments to align TRIO and Excel, corrected REF numbers, adjusted mil rate to 19.43   | 13-Feb |
| 18 | Updated the YTD totals                                                                                      | 15-Feb |
| 19 | Updated numbers based on feedback on Capital, also adjusted TS revenues, updated YTD totals                 | 2-Mar  |
| 20 | Re-calculated mil rate to 19.42 - DOES NOT INCLUDE ANTICIPATED SCHOOL INCREASE                              | 2-Mar  |
| 21 | Made County Tax its own department                                                                          | 5-Mar  |
| 22 | Separated Legal Fees out from General Admin. as a division, returned to past year funding level of \$15,000 | 5-Mar  |
| 23 | Increased use of UF by \$3,000                                                                              | 5-Mar  |
| 24 | Adjusted TS Hauling up by \$3,750 to account for cost increases, adjusted other lines accordingly           | 13-Mar |
| 25 | Reduced Trails to \$1,808 and reduced their use of reserves to \$0                                          | 13-Mar |
| 26 | Added \$25,000 paving to CapEx for TS, offset w/ use of reserve account                                     | 13-Mar |
| 27 | Added \$5,000 to Overlay to cover overdrafts warrant article, total \$20,000                                | 13-Mar |
| 28 | Reconciled with Trio and made several minor adjustments - Mil Rate at 19.42                                 | 13-Mar |
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**What's it gonna cost me if I'm a resident ?**

HOME VALUE

\$ 200,000

| YEAR | TAX RATE | HOMESTEAD | TAX      | ANNUAL DIFFERENCE? |
|------|----------|-----------|----------|--------------------|
| 2019 | 19.42    | 20000     | \$ 3,495 | \$ 23              |
| 2018 | 19.29    | \$ 20,000 | \$ 3,472 | \$ (29.85)         |
| 2017 | 18.93    | \$ 15,000 | \$ 3,502 | \$ 66.85           |
| 2016 | 18.08    | \$ 10,000 | \$ 3,435 | \$ (79.80)         |
| 2015 | 18.5     | \$ 10,000 | \$ 3,515 | \$ 57.00           |
| 2014 | 18.2     | \$ 10,000 | \$ 3,458 |                    |

**What's it cost me if I'm not?**

HOME VALUE

\$ 200,000

| YEAR | TAX RATE | HOMESTEAD | TAX      | ANNUAL DIFFERENCE? |
|------|----------|-----------|----------|--------------------|
| 2019 | 19.42    | \$ -      | \$ 3,884 | \$ 25.82           |
| 2018 | 19.29    | \$ -      | \$ 3,858 | \$ 72.00           |
| 2017 | 18.93    | \$ -      | \$ 3,786 | \$ 170.00          |
| 2016 | 18.08    | \$ -      | \$ 3,616 | \$ (84.00)         |
| 2015 | 18.50    | \$ -      | \$ 3,700 | \$ 60.00           |
| 2014 | 18.20    | \$ -      | \$ 3,640 |                    |

**What's the value of the Homestead Exemption**

| YEAR | TAX RATE | HOMESTEAD | VALUE     |
|------|----------|-----------|-----------|
| 2019 | \$ 19.42 | \$ 20,000 | \$ 388.38 |
| 2018 | \$ 19.29 | \$ 20,000 | \$ 385.80 |
| 2017 | \$ 18.93 | \$ 15,000 | \$ 283.95 |
| 2016 | \$ 18.08 | \$ 10,000 | \$ 180.80 |
| 2015 | \$ 18.50 | \$ 10,000 | \$ 185.00 |
| 2014 | \$ 18.20 | \$ 10,000 | \$ 182.00 |