

**Readfield Select Board
Meeting Agendas
February 6, 2017, Readfield Town Office**

Select Board Meeting starts at 6:30
Meeting ends (unless extended): 8:00 PM

Pledge of Allegiance

Regular Meeting - 10 minutes

17-140 - Minutes: Select Board meeting minutes of January 23, 2017. - 5 minutes

17-141 - Warrants: #33 & #34. - 5 minutes

Communications - 30 minutes

Select Board communications. - 10 minutes

Town Manager's Report - 5 minutes

Boards, Committees, Commissions & Departments - 5 minutes

Public Communication - Members of the public may address the Select Board. – 10 minutes

New Business - 45 minutes

17-142 - Consider Fire Department Bylaws - 20 minutes

17-143 - Review a waste hauling & disposal bid package - 15 minutes

17-144 - Third budget draft - 10 minutes

Future Agenda Items - 5 minutes

Adjournment

REGULAR MEETING

- **MINUTES**
- **WARRANTS**

Readfield Select Board
Regular Meeting Minutes – January 23, 2017 – *Unapproved*

Select Board Members Present: Bruce Bourgoine, Thomas Dunham, John Parent, Christine Sammons, and Kathryn Woodsum

Others Attending: Eric Dyer (Town Manager), Kristin Parks (Board Secretary), William Starrett (Channel 7), Adam Woodford, Michelle Woodford, Marjorie Ellis, Ann Keilty, Gary Keilty, Ken Clark, Robert Harris, Jerry Bley, Greg Durgin

Regular Meeting

Mr. Bourgoine called the meeting to order at 6:30 pm followed by The Pledge of Allegiance.

- **17-132– Minutes: Select Board meeting minutes of January 9, 2017**
 - **Motion** made by Mrs. Woodsum to approve the minutes of the January 9, 2017 meeting with the two corrections as noted, **second** by Mr. Parent. **Vote 5-0** in favor.
- **17-133 – Warrants #31 & #32**
 - Mr. Dunham reviewed Warrants #31 & #32
 - Correction on Readfield Corner Water Association – The \$30.00 Utilities/Water should be billed to the Fire Station and not Library.
 - **Motion** made by Mr. Dunham to approve Warrants #31 & #32 in the amount of \$46,261.36, **second** by Mrs. Woodsum. **Vote 5-0** in favor.

Communications

- **Select Board Communications**
 - Mr. Dunham asked who reviews Eric's timecard. Mr. Bourgoine said that as the chair he reviews and signs but anyone else is welcome to review.
 - Mrs. Sammons would just like to remind everyone of the Standards of Conduct for Public Meetings and said that we have completely disregarded this policy. Brief discussion amongst the Selectboard and Mr. Dyer regarding staff at meetings and the way things are handled at meetings.
 - Mr. Dyer spoke regarding the Age Friendly initiative on delivering buckets of sand to the elderly.
- **Town Manager's Report**
 - Mr. Dyer went over his Town Manager's report dated for January 23, 2017.
- **Treasurer's Report (December)**
 - Mr. Dyer went over the Treasurer's Report dated January 23, 2017 covering the month of December 2016.
- **Boards, Committees, Commissions & Departments**
 - Cobbossee Watershed District minutes of July 12, 2016
 - Trails Committee minutes of October 25, 2016
 - Road Committee minutes of October 27, 2016 & December 8, 2016
 - Library Board minutes of November 7, 2016 & December 13, 2016
 - Conservation Commission minutes of November 15, 2016

Readfield Select Board
Regular Meeting Minutes – January 23, 2017 – *Unapproved*

Thank you for submitting your minutes.

- **Public Communications - Members of the public may address the Select Board on any topic**
 - None

Appointments and Re-appointments:

- **17-126 – Consider an appointment to the Age Friendly Community Committee**
 - Marjorie Ellis was present for the appointment and briefly spoke that she was hoping to be a helpful asset to the committee.
 - **Motion** made by Mr. Bourgoine to appoint Marjorie Ellis to the Age Friendly Community Committee with a term through June 30, 2018, **second** by Mrs. Woodsum. **Vote** 5-0 in favor.
- **17-134 – Consider an interim appointment to the Readfield School Board**
 - Adam Woodford was present for the appointment and gave a brief description on why he would like to be on the school board.
 - **Motion** made by Mrs. Sammons to appoint Adam Woodford to the Readfield School Board with a term through June 30, 2017, **Second** by Mr. Parent. **Discussion:** Mr. Bourgoine mentioned that this was one of the most important appointments as we are filling a vacated elected position. **Vote** 5-0 in favor.

New Business:

- **17-135 – Review a listing of current and prospective Ordinances and Policies**
 - Mr. Bourgoine suggested some review of the ordinances and policies and the priority of them.
 - Mrs. Woodsum and Mrs. Sammons willing to work on the list and Mr. Bourgoine willing to work on the writing of the proposals.
 - If you have an idea on what ordinances or policies that you feel are a priority that should be looked at send to Mr. Dyer so he can share with the others.
 - Suggested to have a review history column.
- **17-136 – Consider a framework for a possible Parks Commission**
 - Brief review of the information presented in the packet.
 - Gary Keilty spoke on how he attended a seminar yesterday that happened to pertain to this topic. He is all for a Parks Commission in Readfield and seeing where it goes and how it grows.
 - Ken Clark expressed that he really likes the idea but does have a couple questions. Budget responsibility with other committees and is there authority over the other committees? Mr. Bourgoine spoke and that we are still in the beginning stages and nurture it and see how it grows.
 - Brief discussion amongst the Select Board regarding the information on a Parks Commission.
 - Jerry Bley asked a couple questions regarding the management plans for the town conservation areas and if you see anything changing. Mr. Bourgoine sees nothing like that changing. Also asked for a clarification of Ad-hoc.
 - Mr. Bourgoine suggested looking at the proposal as being a first draft.
 - Ann Keilty felt that more communication is better and that this is a great way to combine these different committee/areas together.

Readfield Select Board
Regular Meeting Minutes – January 23, 2017 – *Unapproved*

- Mr. Dunham asked if the creation of the Parks Commission should go to Town Meeting for vote, Mr. Bourgoine replied that it did not. The Selectboard can create a committee or commission without voter approval. Voter approval comes in when funding is necessary.
- Suggested by Mrs. Woodsum for Mr. Dyer to make the second draft with some of the ideas that were presented tonight at the meeting.
- Mr. Bourgoine would like to wait for the second reading until all committees have had time to review.
- **17-137 – Consider a proposed revision to Transfer Station Hours**
 - Mr. Dyer went over his proposal to revise the Transfer Station Hours.
 - Still a work in progress and going to get feedback from all those involved but wanted to get the input from the Select Board first.
 - Change “additional” to “dedicated staff time”. It’s not new time just facility only time.
 - Brief discussion amongst the Select Board regarding the changes, contractor hours, residence hours, and summer hours and if there are any conflicts with the Union Contract.
 - Suggested by Mrs. Woodsum that it may be really useful to keep a clicker count of cars or car counter, by time of day and sometimes hourly.
 - Make note on when the proposed changes would be put into place.
- **17-138 – Second Budget Draft discussion (Departments 1&2)**
 - Mr. Dyer gave a brief overview of the draft budget as presented in the packet. Summary sheets of departments 1 & 2 and detailed sheets. Roughly 2/3 of the way with the process.
 - Suggested to add cemeteries back to Board and Committees instead of on its own.
 - Notes on when bonds will be paid off.

Motion made by Mrs. Woodsum to extend the meeting for an additional 15 minutes, **second** by Mrs. Sammons. **Vote** 5-0 in favor.

- **17-139 – Consider pending foreclosures**
 - There are currently 13 properties that are at risk of foreclosure. An updated list has been supplied as of January 23, 2017. One property is a property that has a Poverty Abatement Application in process, will be held in executive session Wednesday at 5:30 pm and invite property owner.
 - Mr. Dyer to provide property abatement guidelines.

Future Agenda Items:

- Communicate with Mr. Bourgoine on future agenda items

Motion made by Mrs. Woodsum to adjourn the meeting at 8:47 pm, **second** by Mr. Parent. **Vote** 5-0 in favor.

COMMUNICATIONS

- **SELECT BOARD**
- **TOWN MANAGER**
- **TREASURER**
- **BOARDS & COMMITTEES**
- **PUBLIC COMMUNICATIONS**

NEW BUSINESS

TOWN OF READFIELD
AN ORDINANCE REGULATING THE READFIELD FIRE DEPARTMENT

Enacted June 13, 1992
Revised and Adopted June 9, 2015

1. Department Created

There is hereby created a Fire Department for the Town of Readfield.

2. Appointments

The Town Fire Chief shall be appointed for a one-year term by the Manager with the approval of the Select Board on the recommendation of the members of the Fire Department. All other appointments of the Fire Department shall be made by the Fire Chief.

3. Compensation

The compensation of all members of the department shall be set by the Select Board within the limits of Town Meeting appropriations.

4. Duties of the Chief

The Fire Chief shall be responsible to the Town Manager for the performance by the department of its functions.

5. State Law

Title 30-A § 3152 of the Maine Revised Statutes is incorporated herein, insofar as it applies and does not conflict with any other provision of this ordinance.

6. Previous Ordinance

This ordinance repeals the ordinance entitled "Fire Department Ordinance", adopted at Town Meeting on March 13, 1976.

Maine Revised Statutes

Title 30-A: MUNICIPALITIES AND COUNTIES

Part 2: MUNICIPALITIES

Subpart 5: HEALTH, WELFARE AND IMPROVEMENTS

Chapter 153: MUNICIPAL FIRE PROTECTION

§3152. Fire protection

1. Methods of protection. A municipality may provide fire protection by:

A. Maintaining a municipal fire department; [1987, c. 737, Pt. A, §2 (NEW); 1987, c. 737, Pt. C, §106 (NEW); 1989, c. 6, (AMD); 1989, c. 9, §2 (AMD); 1989, c. 104, Pt. C, §§8, 10 (AMD).]

B. Supporting a volunteer fire association; or [1987, c. 737, Pt. A, §2 (NEW); 1987, c. 737, Pt. C, §106 (NEW); 1989, c. 6, (AMD); 1989, c. 9, §2 (AMD); 1989, c. 104, Pt. C, §§8, 10 (AMD).]

C. Contracting with other governmental units for fire protection services. [1987, c. 737, Pt. A, §2 (NEW); 1987, c. 737, Pt. C, §106 (NEW); 1989, c. 6, (AMD); 1989, c. 9, §2 (AMD); 1989, c. 104, Pt. C, §§8, 10 (AMD).]

[1987, c. 737, Pt. A, §2 (NEW); 1987, c. 737, Pt. C, §106 (NEW); 1989, c. 6, (AMD); 1989, c. 9, §2 (AMD); 1989, c. 104, Pt. C, §§8, 10 (AMD) .]

2. Fire protection zones. A municipality may establish administrative areas of the municipality for firefighting and fire protection purposes, to be served by one fire department or volunteer fire association, which shall be called "fire protection zones." Fire protection zones must be established by the vote of the municipal legislative body or by regulations adopted by the municipal officers if the municipal legislative body so provides.

[1987, c. 737, Pt. A, §2 (NEW); 1987, c. 737, Pt. C, §106 (NEW); 1989, c. 6, (AMD); 1989, c. 9, §2 (AMD); 1989, c. 104, Pt. C, §§8, 10 (AMD) .]

SECTION HISTORY

1987, c. 737, §2A2,C106 (NEW). 1989, c. 6, (AMD). 1989, c. 9, §2 (AMD). 1989, c. 104, §§8,10 (AMD) .

The Revisor's Office cannot provide legal advice or interpretation of Maine law to the public.

If you need legal advice, please consult a qualified attorney.

Office of the Revisor of Statutes (mailto:webmaster_ros@legislature.maine.gov) • 7 State House Station • State House Room 108 • Augusta, Maine 04333-0007

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Readfield Fire Department

1154 Main Street
Readfield, Maine 04355

BYLAWS OF READFIELD FIRE DEPARTMENT

Contents

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APPROVED

December 2010

H...Any active member not attending at least fifty percent (50%) of the combined total of emergency calls, meetings, and monthly training sessions, or have excused absences, at the recommendation of the Membership Committee disciplinary action may be taken up to and including dismissal from the Department at the discretion of the Fire Chief.

I. Any member willfully neglecting or refusing to do his/her duty, being guilty of dishonorable conduct, or being disobedient to the officers, may be terminated or face other disciplinary actions at the discretion of the Fire Chief and in accordance with the policies and procedures established by the Town of Readfield Fire Department.

J. Payment for services shall be at the rate established by the Chief in his/her annual budget which is presented at the regular Town Meeting each year, for the ensuing year, and the Fire Chief shall be responsible for time keeping. The Fire Chief may delegate the timekeeping responsibility to any other Department Officer if he/she so desires.

K No firefighter may belong to two (2) different departments of the Lakes Region Mutual Aide Company, Inc. at the same time. In order to become a member of this Department, the firefighter must have tendered his/her written letter of resignation to his/her former Department prior to submitting an application for membership in this Department.

L. Firefighters will be issued appropriate gear to perform the duties for the scope of work their training allows; said gear is property of the Town of Readfield Fire department. Upon a firefighter leaving the department the gear shall be returned to the Fire Chief.

Section IV

Positions/Qualifications

Officers

Fire Chief – Duties of the Fire Chief shall have charge of all fire and rescue equipment belonging to the Town and be responsible for its condition at all times. He/She shall be in command of the Department at all times and it shall be his/her duty to preside at all meetings of the Department. The Fire Chief shall hold Firefighter 1-2 training, being state of Maine certified. The Fire Chief must have all NIMS certifications required to hold the position of Fire Chief and The towns Emergency Management Director. The Fire Chief shall also be able to operate all Readfield Fire Department equipment. The Fire Chief shall ensure that the Department is in compliance with Maine Bureau of Labor Standards, NFPA and ISO standards. The Fire Chief is responsible for preparing the budget and submitting it to the town's budget committee for town vote.

The Fire Chief is responsible for life safety concerns of the town of Readfield. The Fire Chief is responsible for acquiring apparatus and equipment that meets the Fire Departments specific specifications. The Fire Chief is also required to have repaired or replace any piece of fire department equipment that is needed to provide fire protection and safety of the firefighters. The Fire Chief may expend any amount of funds in the approved annual budget to maintain the department's equipment. In the event that there is not enough funds in the annual budget for a major repair or replacement of piece of capital equipment. The town manager will be notified of the situation and determine if the funds can be pulled from the capital equipment carry forward account to cover the cost or if other arrangements need to be made.

Training Officer – Rank Captain - Duties of the training officer are to develop and present firefighter training and perform other duties as called upon by the Fire Chief. The Training Officer shall hold Firefighter 1, 2 training being State of Maine certified. The Training Officer must also have all required NIMS certifications to hold the position

Captains – Duties of the truck Captains shall be to be responsible for truck maintenance, operation equipment inventory, training and supervision of the Firefighters assigned to their company. Captains shall be trained to Firefighter 1-2 standards and shall be trained in pump operations. Captains must have all required NIMS certifications required to hold the position of Captain

Lieutenants – Duties of the Lieutenants shall be to assist the Captains in truck maintenance, operation and equipment inventory and to provide supervision of the Firefighters assigned to their Company in the absence of the Captain. Lieutenants shall be trained to Firefighter 1,2 standards and shall be trained in pump operations. Lieutenants must have all required NIMS certifications required to hold the position of Lieutenant

Firefighters

Firefighters- Duties of Firefighters shall be, following orders from higher ranking officers, and but not limited to responding to emergency calls, this includes Structure fires, brush fires, automobile accidents etc. Firefighters shall be trained for the duties they perform. Interior structural Firefighters shall be trained to State of Maine Firefighter 1,2 standards, exterior Firefighters shall have SCBA training and training on use hose lines. Firefighters shall have the required NIMS training to hold the position of Firefighter.

Auxiliary

Auxiliary- The Readfield Fire Department utilizes Volunteers to assist in providing assistance to the department at emergency calls and non emergency functions. The Auxiliary members are strictly volunteers. Auxiliary members are recognized as members of the Readfield Fire Department and as such shall follow the policies of the Readfield Fire Department.

SPECIAL DEFINITION: The terms "Fire Chief Officers" and "Chief Officers" shall mean the Fire Chief, Deputy Fire Chief and Assistant Fire Chief.

Section V

Elections

All elections within this Department shall be subject to the following sub-sections of these bylaws.

3. Assistant Fire Chief – The Assistant Fire Chief shall be elected from the active membership on the basis of merit and ability and appointed by the Fire chief upon recommendation of the Department for a term of one (1) year, removable only for cause.

Section VI

Staff Appointments

The Fire Chief, in consultation with the Deputy Fire Chief and Assistant Fire Chief, shall make staff appointments as set forth in these bylaws at the July Business Meeting each year, or as needed, as follows:

1. Safety and Training Officer,
2. The Captains of the Emergency Vehicles,
3. The Lieutenants of the Emergency Vehicles, and
4. Other positions at the rank of Captain or lower as necessary.

7. Ad-Hoc – These Committees shall be appointed by the Chief Fire Officers from time to time to cover specific events or projects and shall consist of the number of members deemed necessary to carry out the work. The Ad-Hoc Committee will be dissolved upon completion of their work.

Section VIII

Provisions

- A. All previous bylaws of the Readfield Fire Department are hereby rescinded by these bylaws.
- B. These bylaws may be amended or added to by a two-thirds vote of the Department active membership present at a regular or special meeting. This action shall be published at least thirty (30) days prior to such vote.
- C. The terms, conditions, and nomenclature throughout these bylaws are applicable to all members covered hereunder without regard to religion, marital status, race, color, ancestry, national origin, sexual orientation, physical or mental handicap, age or sex.
- D. Except as otherwise specifically provided in these bylaws, all questions of order or procedure with respect to any meeting or action of this Department, its Officers, or any Committee appointed hereunder shall be determined in accordance with Robert's Rules of Order Newly Revised, as revised from time to time.

These bylaws are adopted by vote of the general membership at a Regular Business Meeting of the Readfield Fire Department on this 6TH Day of December 2016. These Bylaws are hereby ratified by the Town of Readfield, Select Board, on the __ Day of _____, 2016.

**Request for Proposals
Town of Readfield
MSW and C&D Processing, Disposal and Transportation**

The Town of Readfield is accepting proposals for the transportation and disposal of Municipal Solid Waste (MSW), for the transportation, processing and disposal of Construction, Demolition and Oversized Bulky Wastes (C&D), for the transportation, processing and disposal of Shingles, and for the rental of Solid Waste Containers. This process is being handled as a proposal instead of a formal bid in order to provide potential vendors the opportunity to propose alternatives that best suit their individual capabilities and the Town's objectives.

Background/Scope

The Town of Readfield operates a multi-town Transfer Station serving a combined population of 5,000 year-round residents and thousands of additional summer residents. The facility is located on Recycle Rd. (off North Rd.) in Readfield, at which the usual array of materials is accepted for disposal. Materials are collected at the perimeter of the facility. MSW and SSR are deposited into separate but adjacent 42 yard roll-off compactor bins. C&D, Metal, Tires, and Shingles are deposited into 40yd -50yd open-top roll-off containers. Other materials collected on site include tires, universal waste, brush, and clean wood. Estimated tonnages / units for the coming fiscal year (July 1, 2017 - June 30, 2018) are as follows:

MSW	1,380	tons
SSR	290	tons
C&D	320	tons
Shingles	110	tons
Metal	90	tons
Tires	670	units
Universal Waste	1,200	units
Brush	Unknown	
Clean wood	Unknown	

The Town presently has the following arrangements for hauling and tipping:

Vendor	Material	Hauling	Haul to:	Tipping	Contract	Term
Waste Management	MSW	Y	Norridgewock	Y	Y	06/30/2017
Waste Management	CDD	Y	Norridgewock	Y	Y	06/30/2017
Waste Management	Shingles	Y	Scarborough		Y	06/30/2017
CPRC	Shingles			Y	N	
Troiano	SSR	Y	Portland		N	
ecomaine	SSR			Y	Y	06/30/2018
Grimmel Industries	Metal	Y	Lewiston	Y	N	
B.D.S.	Tires	Y	Norridgewock	Y	N	
E-Waste	Universal	Y	Auburn	Y	N	

This request is for seven (7) individual proposals. They are:

1. Acceptance and disposal of MSW.
2. Transportation and handling of MSW to the disposal site.
3. Acceptance and disposal of C&D wastes.
4. Transportation and handling of C&D wastes to the processing/disposal site.
5. Acceptance and disposal of Shingles
6. Transportation and handling of Shingles
7. Rental of 40yd or 50yd open-top roll-off containers and 42yd or 45yd compactor containers

Vendors may respond to any of the individual requests but are under no obligation to respond to all seven. The town intends to evaluate all of the submitted proposals and select the vendor or combination of vendors and services determined to be in its best interests.

Process

Questions regarding this RFP shall be emailed to Town Manager Eric Dyer (readfield.tmgr@roadrunner.com). Substantive questions will result in an addendum to the RFP. The answers to other questions will be emailed to all vendors to which proposals are sent and other parties indicating interest in the RFP.

Proposals must be submitted in hard copy to Eric Dyer, Town Manager, Town of Readfield, 8 Old Kents Hill Road, Readfield, ME 04355, no later than 2:00p.m. on Friday, March 10, 2017, at which time the pricing forms shall be read out loud. Proposals shall be submitted in a sealed envelope on which the name of the proposer is printed and clearly marked "Solid Waste and Recycling Proposal".

The Town maintains the right to accept or reject any proposal or portion thereof for any reason. The Town maintains the right to ask vendors questions concerning their proposal, to clarify their proposal(s), and to negotiate with a vendor or vendors prior to making a final decision. Until a vendor is selected, other aspects of the proposals shall remain confidential. A vendor or vendors will be selected on a combination of price, experience, and ability to perform necessary services, and any proposed features provided in the proposal that enhances service to the Town and/or the public, including the availability of additional recycling or waste disposal services not included in this RFP.

Proposals may be withdrawn prior to opening but, once opened, shall remain effective for 30 days.

Additional Information

Vendors may visit the Transfer Station at their own discretion. The vendor shall not rely on any information provided by Transfer Station employees that directly relates to the bid except that vendors may rely on those employees for general information on facility use, operating procedures and times when removal of containers is most convenient. Vendors who believe there are substantial discrepancies between information provided by Transfer Station employees and this RFP shall report such discrepancies by email to Eric Dyer.

To be considered, vendors must include completed copies of the Proposal Price Forms attached to this RFP. The request is for six individual proposals, as outlined above. Each Price Form field must be completed unless it is for a service that is not being proposed.

Municipal Solid Waste (MSW) means general solid waste emanating from household and normal commercial sources. Municipal solid waste includes front end process residue from the processing of municipal solid waste.

Construction and Demolition Debris (C&D) means a mix of bulky wastes that typically include such items as wooden, plastic, upholstered, and mixed material furniture, linoleum and Formica type plastics, various types of construction wood when mixed with other bulky wastes, windows, insulation, particle board, pressure treated wood, bulky items, rugs and mattresses. Vendors shall specify the types and quality of C&D that they will accept and list any penalties for the delivery of materials that do not meet their quality requirements. **For this proposal, C&D will also include materials generally categorized as Oversized Bulky Waste (OBW).**

Shingles, as used in this RFP means asphalt based roofing and siding products. This may include "tarpaper". Vendors shall specify the types and quality of recyclables they will accept and list any penalties for the delivery of materials that do not meet their quality or commodity requirements.

Acceptance and Disposal of Municipal Solid Waste

This work consists of furnishing all facilities, labor, tools, equipment, protective clothing, materials, supplies and services necessary to provide for the proper, safe, and environmentally sound disposal of municipal solid waste in accordance with the RFP and an agreement to be negotiated with the selected vendor. The vendor's facilities must be licensed in the state in which they are located and meet all U.S. Environmental Protection Agency regulations. The selected vendor must have the ability to weigh all incoming loads and shall provide weight slips for each. The vendor's facility(ies) must allow for transport vehicles to drop materials efficiently and allow complete emptying of containers. Vendors shall furnish a list of unacceptable wastes. The vendor shall also provide information on contingency arrangements should the primary disposal facility be inoperable. Any additional hauling costs or tipping fees for use of an alternative site shall be at the vendor's expense.

Acceptance and Disposal of C&D and Shingles

This work consists of furnishing all facilities, labor, tools, equipment, protective clothing, supplies and services necessary to provide for the proper, safe and environmentally sound disposal of C&D and shingle materials in accordance with this RFP and an agreement to be negotiated with the selected vendor. The vendor's facilities must be licensed in the state in which they are located and meet all U.S. Environmental Protection Agency regulations. The vendor's responsibilities include:

- Disposal of all C&D and Shingle debris (except as may be generated by a natural disaster or other force major as may place a recognized burden on the vendor to dispose of such debris) in accordance with applicable federal and state laws, regulations and rules.

- Disposal of all C&D and Shingle debris ash if vendor is an energy recovery facility.
- Facilities to weigh all incoming loads, and the provision of a weight slip for each.
- Facilities to allow transportation vehicles to drop waste efficiently and allow complete emptying of containers
- The vendor may choose to process C&D and Shingle debris to remove components from such debris for recycling or reuse.

Disposal vendors must furnish specifications for acceptable wastes at the disposal/processing facility and a detail of surcharges that may apply for specific items. The vendor shall also provide information on contingency arrangements should the primary disposal facility be inoperable. Any additional hauling costs or tipping fees for use of an alternative site shall be at the vendor's expense.

Transportation

This work consists of furnishing all labor, fuel, vehicles, tools, implements, equipment, protective clothing, materials, supplies and services necessary to provide for the proper, safe and environmentally sound transportation of MSW, C&D, and/or Shingles. If a vendor is selected to provide both transport and processing services, it shall identify the primary disposal/processing location for each but may transport to other processing locations of their choice. Vendors shall identify any such location(s) that they may use in the proposal, including identifying multiple locations, if applicable. The selected vendor shall notify the Town if it chooses to transport to a location not noted in its proposal. The transportation cost to any alternative location shall be the same as for the primary location identified in the proposal.

Each vendor shall submit a list of at least three municipal references from municipalities or public organizations that they have provided service to in the past three years. The name and phone number of a contact person shall be provided for each.

Transportation shall include:

- All services shall be performed in a professional, safe and sanitary manner.
- The selected vendor shall clean up any trash/materials resulting from the connecting/disconnecting or loading of containers at the transfer station, spillage during transport, and any trash or material that escapes upon deposit at a processing or disposal site. Should the vendor not clean up any spilled material or cause any action to result in an unclean or odorous condition at the Transfer Station or processing or disposal facility, the vendor shall comply with any request by the Town to rectify the problem within 24 hours.
- The vendor shall ensure that all containers are completely emptied and shall work with the Transfer Station staff to adjust operations should the containers retain significant quantities of materials upon emptying.
- The time of removal of containers shall be arranged with the Transfer Station staff (during operating or closed hours). The proposal should contain information on notification and timing required when the town requests additional hauls, such as the amount of notice needed.

- Any damage to the Town's facility, equipment or containers that is caused by the vendor shall be repaired to an equivalent pre-damage standard as existed prior to the damage. Both the town and vendor must agree on the nature, scope and provider of such repairs prior to commencement of them, which will be performed at the vendor's expense. If it is necessary to replace any equipment or containers damaged by the vendor, such replacement units shall be of equal or better quality. The vendor shall also be responsible for any additional costs incurred by the Town for the period during which any equipment or containers are removed from service due to damage caused by the vendor.
- If any container is pulled during the Transfer Station's normal operating hours, it shall be the vendor's responsibility to provide a comparable swap container and/or connect to a compactor an appropriate swap container, either from the Town's container inventory, through container rental, or at no cost to the Town if negotiated.

In the event of equipment failure, labor shortage or other reason that the vendor is unable to perform the collection as required, the vendor shall notify the town within two hours of the pickup time. The Town shall provide the vendor with a list of names and phone numbers for the appropriate contact. Failure to notify a Town official and to transport refuse as contracted may be cause for the Town to arrange for alternate means of transport. In such case, an appropriate Town official will attempt to contact the vendor at the emergency telephone number supplied by the vendor to inform the vendor of the alternate arrangement. In such an event, the vendor shall be responsible to reimburse the Town for the cost of the alternate arrangement.

Solid Waste Container Rental

This work consists of providing rental equipment, specifically open-top and closed roll -off solid waste containers of various sizes. Rental equipment does not need to be in new condition. The Town of Readfield will not be responsible for normal wear but will take responsibility for damage caused by or resulting from negligent acts of its employees.

In the event of equipment failure, labor shortage or other reason that the vendor is unable to provide any rental equipment as required, the vendor shall notify the town within two hours of the pickup time. The Town shall provide the vendor with a list of names and phone numbers for the appropriate contact. Failure to notify a Town official and provide rental equipment as contracted may be cause for the Town to arrange for alternate rental options. In such case, an appropriate Town official will attempt to contact the vendor at the emergency telephone number supplied by the vendor to inform the vendor of the alternate arrangement. In such an event, the vendor shall be responsible to reimburse the Town for the cost of the alternate arrangement.

Vendor Responsibilities – Processing, Disposal and Transportation

Each vendor must present evidence of its ability, experience and reliable equipment to adequately and completely fulfill the tasks within their proposal.

Each vendor shall comply with all local, state and federal laws, regulations, rules and ordinances and shall have all licenses required by same. The vendor shall provide a list of all such licenses and permits. The vendor shall provide a list of all notices of violation, fines and/or settlements set forth by any level of government or other public entity, for any reason, or formal notifications of non-performance by public customers that have been levied against the vendor or the vendor has been a party to since January 1, 2010. Such entities shall include but are not limited to U.S. EPA, Maine DEP, OSHA, Federal Highway Administration, Maine State Police, Maine Department of Transportation, and Maine Department of Labor, or similar departments in other states where processing or disposal is proposed to occur. Failure to disclose such information shall result in disqualification or the vendor and/or contract termination, if such discovery is made following the contract award.

The selected vendor(s) shall work with the Town to ensure a seamless transition from any current vendors to avoid the disruption of any service provided at the Town's Transfer Station.

The selected vendor(s) shall provide information annually that is sufficient to satisfy the Maine DEP reporting requirements or, if no such reporting requirements exist, the quantity by weight of each type of material processed and/or disposed of by the Town.

Vendor Insurance/Indemnification – Processing, Disposal and Transportation (as appropriate)

The selected vendor(s) will be required to obtain and maintain the following insurances throughout the term of the agreement for services, and at the vendor's sole cost and expense, for not less than the insurance coverage levels set forth below:

Coverage	Limits of Liability
Worker's Compensation	Statutory
Comprehensive General Liability	\$400,000
Employer's Liability	\$400,000
Personal/Bodily Injury Liability	\$400,000 Combined Single Limit
Property Damage Liability	\$400,000 Combined Single Limit
Automobile/Vehicle Bodily Injury (if applicable)	\$400,000 Combined Single Limit
Automobile/Vehicle Property Damage (if applicable)	\$400,000 Combined Single Limit

The vendor(s) agrees to include the Town as an additional named insured on both the general and vehicle liability policies and provide the Town with evidence of such and any changes thereto. All insurance premiums shall be paid by the vendor(s) and shall be kept within full force and effect by the vendor(s) during the term of the agreement and for two years thereafter. The vendor(s) shall furnish to the Town certified evidence of all insurance with both the vendor and the town named as loss payees, and a provision that the insurance is non-cancelable except on 10 days written notice to the town.

The vendor(s) shall indemnify, defend, and hold harmless the Town and its respective officers, agents, contractors, subcontractors, volunteers and employees against any and all claims and suits for personal injury and property damage caused by or resulting from the performance of services by the vendor(s) and its subcontractors, if any. Further, the vendor's Worker's Compensation insurer shall waive

subrogation rights against the Town and its officers, employees and agents for any and all Worker's Compensation claims, and provide certification of such waiver.

Vendors shall include information in their proposal(s) on a separate sheet labeled **Indemnifications** indicating the expected indemnifications to be provided by the town.

Contract Term(s)

The term for each service shall be as stated in the individual proposal forms, with beginning dates of July 1, 2017. Each proposal must specify any pricing changes during the duration of the contemplated agreement, whether as a percentage or tied to an index that is readily verifiable by the town and beyond the control of the vendor, such as the Consumer Price Index or published market pricing. The proposal shall contain how the vendor proposes to implement any pricing changes, including the date of notification and effective date of increase. The proposal may contain a fuel surcharge clause, with such surcharge also linked to a verifiable index.

Assignment and Successor

All of the terms of this Request for Proposals and subsequent Agreements shall apply to and be binding on any and all vendor subsidiaries or affiliated companies, or a corporate successor upon merger, consolidation, or purchase of the vendor. All terms, conditions and provisions of the RFP and subsequent agreement shall be binding upon the successors, assigns and heirs of the respective parties thereto.

Billing and Payments

Billing shall be done at least monthly and each bill or invoice shall include:

- Gross and tare weight information for each load. [In lieu of weights on each billing slip, a list of tare weights along with a vehicle number may be provided for each vehicle servicing the town, provided the truck number is included on all billing information.]
- Net weight of the material or debris transported or disposed
- Name of processing or disposal facility and copy of weight ticket with number from facility or other approved scale
- Invoice from processing or disposal facility, if applicable
- Date of haul and date of delivery at the processing or disposal facility, if different
- Material disposed (if different from that included in agreements)

Equal Opportunity Assurance

All vendors submitting proposals agree not to discriminate against any employee or applicant for employment because of race, religion, color, sex, national origin or such class as may be protected by law. The vendor shall take affirmative action to ensure that applicants are employed and that

employees are treated during employment without regard to their race, religion, color, sex, or national origin or such other class as may be protected by law. Such action shall include, but is not limited to employment, upgrading, demotion, or transfer, recruitment, or recruitment advertising, layoff or termination, rates of pay or other compensation, and selections for training, including apprenticeship.

Termination

If, through any cause, a selected vendor should fail to fulfill in a timely and proper manner the obligations under its proposal and subsequent agreement, or if a vendor should violate any portion of this agreement, and/or disregard laws and/or ordinances, the Town of Readfield will have the right to terminate the agreement with a notice of at least 60 days unless the violations are of such nature that it is in the best interest of the Town to terminate at an earlier time.

All time limits and acts required by this RFP and subsequent agreement are essential to the satisfactory management of materials covered by this RFP and agreement. Should a vendor fail to perform or complete the work required to be done in accordance with this RFP and agreement, it is mutually understood and agreed the public will necessarily suffer damages which will result in additional costs to the Town. The vendor shall be responsible for all such costs.

Agreement

This RFP is part of the agreement to be developed and signed for implementation of the services provided herein except as otherwise exempted in the agreement.

Proposal to Town of Readfield, Maine Acceptance and Disposal of Municipal Solid Waste

Proposal of _____ (hereinafter called "Vendor"),
organized and existing under the laws of the State of Maine doing business as _____
_____ in the Municipality of _____.

To: Town of Readfield

Vendor hereby proposes to perform all services as stated in the RFP package for all services related to the acceptance and disposal of Municipal Solid Waste (MSW), in accordance with the RFP and any exceptions or additions as noted in this proposal. By submission of this proposal, the vendor certifies that the proposal has been developed independently, without consultation, communication or agreement as to any matter relating to this proposal with any other proposer, except that vendors not offering transportation services may consult with such transportation vendors as they deem appropriate. Vendor agrees to commence service as agreed to with the Town of Readfield.

The term of this agreement shall begin on July 1, 2017, and commence through June 30 of 2018, 2020 or 2022, or as otherwise negotiated.

MSW Disposal Pricing

Termination Date	Cost (per ton)	Pricing Index (if any)
June 30, 2018		
June 30, 2020		
June 30, 2022		

Please indicate on a separate sheet any alternative pricing and any proposals for pricing changes during the term of the agreement.

Please indicate the name and location of the primary disposal facility: _____

Attach a list of all federal, state and local licenses and permits held in the State of Maine, or as the result of Maine operations.

Attach a list of any notice of violations, fines or settlements that relate to any and all federal, state and local licenses and permits in New England states.

Provide the name and location of subcontractors or similar entities which will be used for other services

related to the requested service (e.g. transportation). Indicate what service they will provide. Use additional sheets, if necessary.

1. _____
2. _____
3. _____

Please attach a separate sheet containing any indemnifications that the vendor expects from the Town of Readfield.

Proposal Submitted by: _____

Title: _____

Date: _____

Primary contact for questions concerning this proposal:

Name: _____

Phone: _____

FAX: _____

Email: _____

Operations Phone: _____

Operations Email: _____

Billing Office Phone: _____

Billing Office FAX: _____

Billing Office Email: _____

Emergency Phone: _____

Proposal to Town of Readfield, Maine Transportation of Municipal Solid Waste (MSW)

Proposal of _____ (hereinafter called "Vendor"),
organized and existing under the laws of the State of Maine doing business as _____
_____ in the Municipality of _____.

To: Town of Readfield

Vendor hereby proposes to perform all services as stated in the RFP package for all services related to the transportation of Municipal Solid Waste (MSW) in accordance with the RFP and any exceptions or additions as noted in this proposal. By submission of this proposal, the vendor certifies that the proposal has been developed independently, without consultation, communication or agreement as to any matter relating to this proposal with any other proposer, except that a vendor of transportation services and not MSW disposal services may consult with such MSW disposal vendors as they deem appropriate. Vendors shall not discuss this proposal with vendors offering the same service. Vendor agrees to commence service as agreed to with the Town of Readfield.

The term of this agreement shall begin on July 1, 2017, and commence through June 30 of 2018, 2020 or 2022, or as otherwise negotiated. Proposals should indicate if better pricing can be provided for some other alternative.

Please complete the following table with your proposed cost to transport MSW from the Town to each of the processing sites noted.

MSW Transportation Pricing (per loaded trip)

Termination Date	Mid-Maine Waste Action Corporation	ecomaine	Waste Management (Norridgewock)	Other
June 30, 2018				
June 30, 2020				
June 30, 2022				

Please indicate on a separate sheet any alternative pricing and any proposals for pricing changes during the term of the agreement.

Please indicate notification time required to schedule additional hauls: _____

Attach a list of all federal, state and local licenses and permits held in the State of Maine, or as the result of Maine operations.

Attach a list of any notice of violations, fines or settlements that relate to any and all federal, state and local licenses and permits in New England states.

Provide the name and location of subcontractors or similar entities which will be used for transportation or other services related to the requested service. Indicate what service they will provide. Use additional sheets, if necessary.

1. _____
2. _____

Please attach a separate sheet containing any indemnifications that the vendor expects from the Town of Readfield.

Proposal Submitted by: _____

Title: _____

Date: _____

Primary contact for questions concerning this proposal:

Name: _____

Phone: _____

FAX: _____

Email: _____

Operations Phone: _____

Operations Email: _____

Billing Office Phone: _____

Billing Office FAX: _____

Billing Office Email: _____

Emergency Phone: _____

Proposal to Town of Readfield, Maine Acceptance and Disposal of Construction and Demolition Debris

Proposal of _____ (hereinafter called "Vendor"),
organized and existing under the laws of the State of Maine doing business as _____
_____ in the Municipality of _____.

To: Town of Readfield

Vendor hereby proposes to perform all services as stated in the RFP package for all services related to the acceptance and disposal of Construction and Demolition Debris (C&D), in accordance with the RFP and any exceptions or additions as noted in this proposal. By submission of this proposal, the vendor certifies that the proposal has been developed independently, without consultation, communication or agreement as to any matter relating to this proposal with any other proposer, except that vendors not offering transportation services may consult with such transportation vendors as they deem appropriate. Vendor agrees to commence service as agreed to with the Town of Readfield.

The term of this agreement shall begin on July 1, 2017, and commence through June 30 of 2018, 2020 or 2022, or as otherwise negotiated.

C&D Disposal Pricing

Termination Date	Cost (per ton)	Pricing Index (if any)
June 30, 2018		
June 30, 2020		
June 30, 2022		

Please indicate on a separate sheet any alternative pricing and any proposals for pricing changes during the term of the agreement.

Please indicate the name and location of the primary disposal facility: _____

Attach a list of all federal, state and local licenses and permits held in the State of Maine, or as the result of Maine operations.

Attach a list of any notice of violations, fines or settlements that relate to any and all federal, state and local licenses and permits in New England states.

Provide the name and location of subcontractors or similar entities which will be used for other services

related to the requested service (e.g. transportation). Indicate what service they will provide. Use additional sheets, if necessary.

1. _____
2. _____
3. _____

Please attach a separate sheet containing any indemnifications that the vendor expects from the Town of Readfield.

Proposal Submitted by: _____

Title: _____

Date: _____

Primary contact for questions concerning this proposal:

Name: _____

Phone: _____

FAX: _____

Email: _____

Operations Phone: _____

Operations Email: _____

Billing Office Phone: _____

Billing Office FAX: _____

Billing Office Email: _____

Emergency Phone: _____

Proposal to Town of Readfield, Maine Transportation of Construction & Demolition Debris (C&D)

Proposal of _____ (hereinafter called "Vendor"),
organized and existing under the laws of the State of Maine doing business as _____
_____ in the Municipality of _____.

To: Town of Readfield

Vendor hereby proposes to perform all services as stated in the RFP package for all services related to the transportation of Construction and Demolition Debris (C&D) in accordance with the RFP and any exceptions or additions as noted in this proposal. By submission of this proposal, the vendor certifies that the proposal has been developed independently, without consultation, communication or agreement as to any matter relating to this proposal with any other proposer, except that a vendor of transportation services and not C&D disposal services may consult with such C&D disposal vendors as they deem appropriate. Vendors shall not discuss this proposal with vendors offering the same service. Vendor agrees to commence service as agreed to with the Town of Readfield.

The term of this agreement shall begin on July 1, 2017, and commence through June 30 of 2018, 2020 or 2022, or as otherwise negotiated. Proposals should indicate if better pricing can be provided for some other alternative.

Please complete the following table with your proposed cost to transport C&D from the Town to each of the processing sites noted.

C&D Transportation Pricing (per loaded trip)

Termination Date	Mid-Maine Waste Action Corporation	Re-Energy Lewiston LLC	Waste Management (Norridgewock)	Other
June 30, 2018				
June 30, 2020				
June 30, 2022				

Please indicate on a separate sheet any alternative pricing and any proposals for pricing changes during the term of the agreement.

Please indicate notification time required to schedule additional hauls: _____

Attach a list of all federal, state and local licenses and permits held in the State of Maine, or as the result of Maine operations.

Attach a list of any notice of violations, fines or settlements that relate to any and all federal, state and local licenses and permits in New England states.

Provide the name and location of subcontractors or similar entities which will be used for transportation or other services related to the requested service. Indicate what service they will provide. Use additional sheets, if necessary.

1. _____

2. _____

Please attach a separate sheet containing any indemnifications that the vendor expects from the Town of Readfield.

Proposal Submitted by: _____

Title: _____

Date: _____

Primary contact for questions concerning this proposal:

Name: _____

Phone: _____

FAX: _____

Email: _____

Operations Phone: _____

Operations Email: _____

Billing Office Phone: _____

Billing Office FAX: _____

Billing Office Email: _____

Emergency Phone: _____

Proposal to Town of Readfield, Maine Acceptance, Processing and Disposal of Shingles

Proposal of _____ (hereinafter called "Vendor"),
organized and existing under the laws of the State of Maine doing business as _____
_____ in the Municipality of _____.

To: Town of Readfield

Vendor hereby proposes to perform all services as stated in the RFP package for all services related to the processing of Shingles in accordance with the RFP and any exceptions or additions as noted in this proposal. By submission of this proposal, the vendor certifies that the proposal has been developed independently, without consultation, communication or agreement as to any matter relating to this proposal with any other proposer, except that vendors not offering transportation services may consult with such transportation vendors as they deem appropriate. Vendor agrees to commence service as agreed to with the Town of Readfield.

The term of this agreement shall begin on July 1, 2017, and commence through June 30 of 2018, 2020 or 2022, or as otherwise negotiated.

Shingle Pricing

Termination Date	Revenue (per ton)	Cost (per ton)	Pricing Index (if any)
June 30, 2018			
June 30, 2020			
June 30, 2022			

Please indicate on a separate sheet any alternative pricing and any proposals for pricing changes during the term of the agreement.

Please indicate the name and location of the primary processing facility: _____

Attach a list of all federal, state and local licenses and permits held in the State of Maine, or as the result of Maine operations.

Attach a list of any notice of violations, fines or settlements that relate to any and all federal, state and local licenses and permits in New England states.

Provide the name and location of subcontractors or similar entities which will be used for other services related to the requested service. Indicate what service they will provide. Use additional sheets, if necessary.

1. _____
2. _____
3. _____

Please attach a separate sheet containing any indemnifications that the vendor expects from the Town of Readfield.

Please attach a separate sheet explaining the educational/informational program that you would carry out for the Town of Readfield, and attach to it samples of materials used.

Proposal Submitted by: _____

Title: _____

Date: _____

Primary contact for questions concerning this proposal:

Name: _____

Phone: _____

FAX: _____

Email: _____

Operations Phone: _____

Operations Email: _____

Billing Office Phone: _____

Billing Office FAX: _____

Billing Office Email: _____

Emergency Phone: _____

Proposal to Town of Readfield, Maine Transportation of Shingles

Proposal of _____ (hereinafter called "Vendor"),
organized and existing under the laws of the State of Maine doing business as _____
_____ in the Municipality of _____.

To: Town of Readfield

Vendor hereby proposes to perform all services as stated in the RFP package for all services related to the transportation of Shingles in accordance with the RFP and any exceptions or additions as noted in this proposal. By submission of this proposal, the vendor certifies that the proposal has been developed independently, without consultation, communication or agreement as to any matter relating to this proposal with any other proposer, except that a vendor of transportation services may consult with such processing vendors as they deem appropriate. Vendors shall not discuss this proposal with vendors offering the same service. Vendor agrees to commence service as agreed to with the Town of Readfield.

The term of this agreement shall begin on July 1, 2017, and commence through June 30 of 2018, 2020 or 2022, or as otherwise negotiated. Proposals should indicate if better pricing can be provided for some other alternative.

Please complete the following table with your proposed cost to transport shingles from the Town to each of the processing sites noted.

Shingle Pricing (per loaded trip)

Termination Date	Mid-Maine Waste Action Corporation	Re-Energy Lewiston LLC	Waste Management (Norridgewock)	CPRC (Scarborough)	Other
June 30, 2018					
June 30, 2020					
June 30, 2022					

Please indicate on a separate sheet any alternative pricing and any proposals for pricing changes during the term of the agreement.

Please indicate notification time required to schedule additional hauls: _____

Attach a list of all federal, state and local licenses and permits held in the State of Maine, or as the result of Maine operations.

Attach a list of any notice of violations, fines or settlements that relate to any and all federal, state and local licenses and permits in New England states.

Provide the name and location of subcontractors or similar entities which will be used for transportation or other services related to the requested service. Indicate what service they will provide. Use additional sheets, if necessary.

1. _____
2. _____

Please attach a separate sheet containing any indemnifications that the vendor expects from the Town of Readfield.

Proposal Submitted by: _____

Title: _____

Date: _____

Primary contact for questions concerning this proposal:

Name: _____

Phone: _____

FAX: _____

Email: _____

Operations Phone: _____

Operations Email: _____

Billing Office Phone: _____

Billing Office FAX: _____

Billing Office Email: _____

Emergency Phone: _____

Proposal to Town of Readfield, Maine Rental of Solid Waste Containers

Proposal of _____ (hereinafter called "Vendor"),
organized and existing under the laws of the State of Maine doing business as _____
_____ in the Municipality of _____.

To: Town of Readfield

Vendor hereby proposes to perform all services as stated in the RFP package for all services related to rental of solid waste containers, in accordance with the RFP and any exceptions or additions as noted in this proposal. By submission of this proposal, the vendor certifies that the proposal has been developed independently, without consultation, communication or agreement as to any matter relating to this proposal with any other proposer. Vendor agrees to commence service as agreed to with the Town of Readfield.

The term of this agreement shall begin on July 1, 2017, and commence through June 30 of 2018, 2020 or 2022, or as otherwise negotiated.

Rental Pricing

Termination Date	40yd Open-top	50yd Open-top	42yd or 45yd Compactor Can
June 30, 2018			
June 30, 2020			
June 30, 2022			

Please indicate on a separate sheet any alternative pricing and any proposals for pricing changes during the term of the agreement.

Provide the name and location of subcontractors or similar entities which will be used for other services related to the requested service (e.g. delivery to site). Indicate what service they will provide. Use additional sheets, if necessary.

1. _____
2. _____
3. _____

Please attach a separate sheet containing any indemnifications that the vendor expects from the Town of Readfield.

Proposal Submitted by: _____

Title: _____

Date: _____

Primary contact for questions concerning this proposal:

Name: _____

Phone: _____

FAX: _____

Email: _____

Operations Phone: _____

Operations Email: _____

Billing Office Phone: _____

Billing Office FAX: _____

Billing Office Email: _____

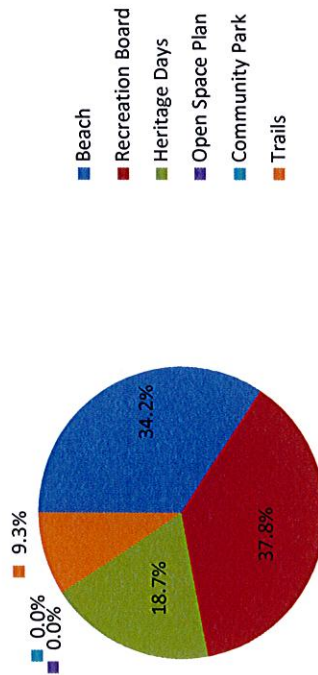
Emergency Phone: _____

DEPARTMENT 30 - RECREATION, PARKS, & ACTIVITIES

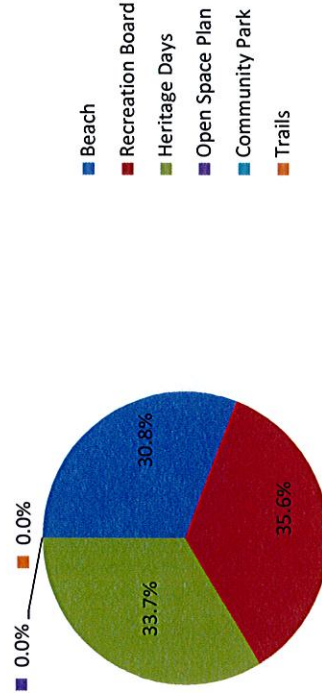
DIVISION	2015 ACTUAL	2016 BUDGET	2016 ACTUAL	2017 BUDGET	2017 YTD	2018 BUDGET	2017-2018 \$	2017-2018 %
10 Beach	6,945.47	9,060.00	7,476.11	9,130.00	6,532.07	9,142.00	12.00	0.13%
20 Recreation Board	6,505.20	9,006.00	5,922.27	10,071.00	3,262.89	10,561.00	490.00	4.87%
25 Heritage Days	0.00	10,000.00	10,107.34	5,000.00	5,000.00	10,000.00	5000.00	100.00%
50 Open Space Plan	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
60 Community Park	139.18	306.00	485.51	0.00	0.00	0.00	0.00	-
70 Trails	0.00	2,700.00	2552.54	2,467.00	1437.02	0.00	-2467.00	-100.00%
	\$ 13,589.85	\$ 31,072.00	\$ 26,543.77	\$ 26,668.00	\$ 16,231.98	\$ 29,703.00	\$ 3,035.00	11.38%

* Offsetting revenue of \$5,000 from Heritage Days Reserve, and Trails was moved to a different department

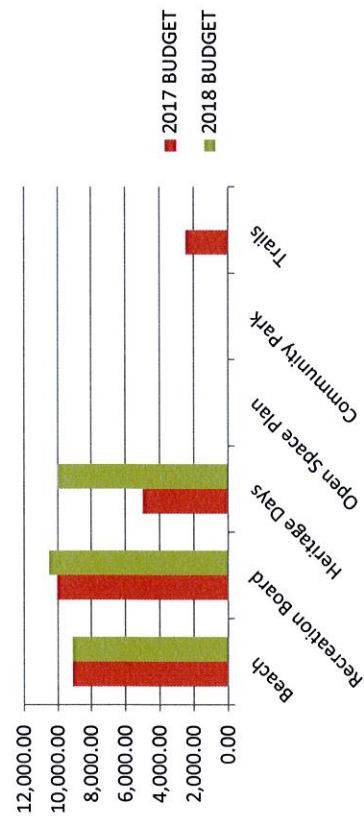
2017 Budget Percentages by Division



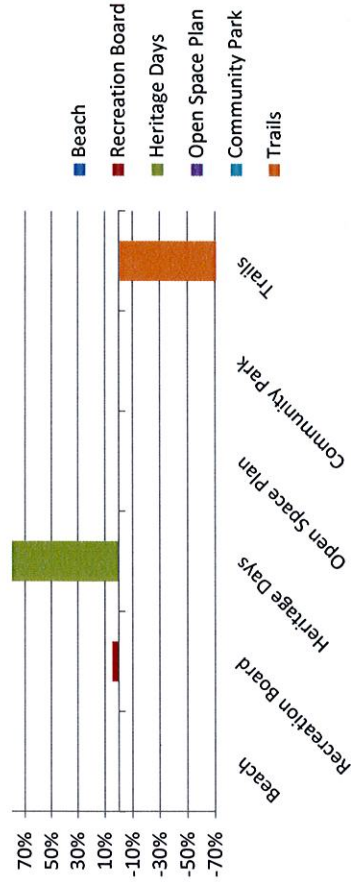
2018 Budget Percentages by Division



2017-2018 Totals by Division



2017-2018 % Change by Division



DEPARTMENT 60 - ROADS & DRAINAGE

DIVISION	2015 ACTUAL	2016 BUDGET	2016 ACTUAL	2017 BUDGET	2017 YTD	2018 BUDGET	2017-2018 \$	2017-2018 %
10 Road Maintenance	267,379.99	247,950.00	226,629.55	331,050.00	256,981.43	117,500.00	-213,550.00	-64.51%
40 Winter Maintenance	255,817.97	260,500.00	260,422.26	261,100.00	140,242.46	256,450.00	-	-1.78%
60 Vehicle Maintenance	12,483.16	18,000.00	29,284.58	31,500.00	13,697.75	46,600.00	15,100.00	47.94%
70 Interlocal Work	2,388.95	2,388.00	7,538.71	6,435.00	1,571.65	10,000.00	3,565.00	55.40%
	\$ 538,070.07	\$ 528,838.00	\$ 523,875.10	\$ 630,085.00	\$ 412,493.29	\$ 430,550.00	\$ (199,535.00)	-31.67%

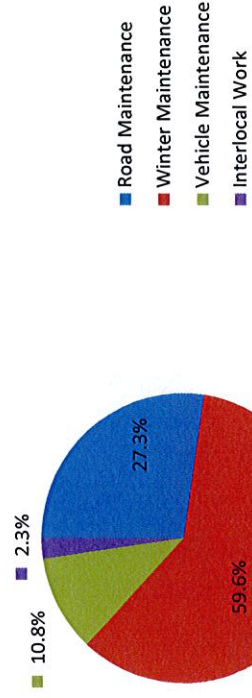
* Paving reserve of \$50,000 moved to Capital Reserves

** Increase in vehicle maintenance due to sidewalk equipment lease

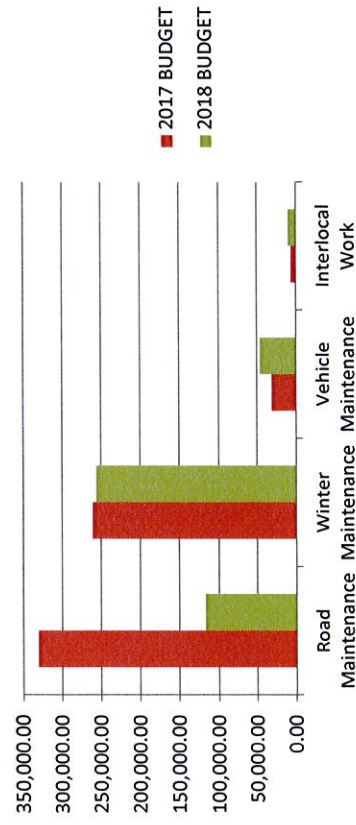
2017 Budget Percentages by Division



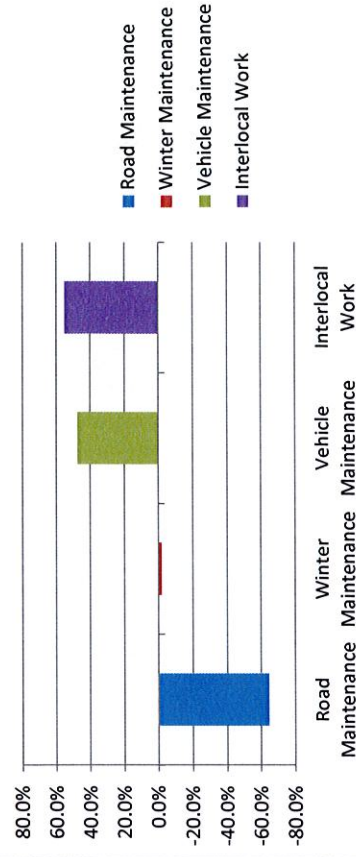
2018 Budget Percentages by Division



2017-2018 Totals by Division



2017-2018 % Change by Division



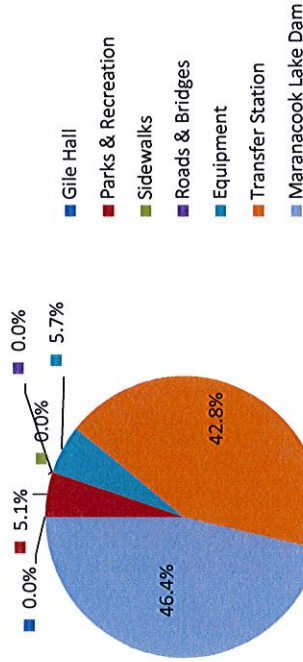
DEPARTMENT 65 - CAPITAL IMPROVEMENTS

DIVISION	2015 ACTUAL	2016 BUDGET	2016 ACTUAL	2017 BUDGET	2017 YTD	2018 BUDGET	2017-2018 \$	2017-2018 %
20 Gile Hall	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00	-
25 Parks & Recreation	12,918.26	8,645.00	4,474.19	7,200.00	0.00	0.00	7,762.00	8%
50 Sidewalks			0.00	0.00	0.00	0.00	45,000.00	-
55 Roads & Bridges	0.00	7,200.00	4,000.00	7,956.00	2,955.84	0.00	55,000.00	-
65 Equipment	1,665.00	38,000.00	14,729.59	60,000.00	6,934.00	5,000.00	- 2,956.00	-37%
70 Transfer Station	5,330.00	28,000.00	7,995.00	64,975.00	659.59	126,329.00	- 20,950.00	-35%
90 Maranacook Lake Dam						61,354.00	61,354.00	94%
	\$ 19,913.26	\$ 81,845.00	\$ 31,198.78	\$ 140,131.00	\$ 10,549.43	\$ 298,141.00	#####	112.76%

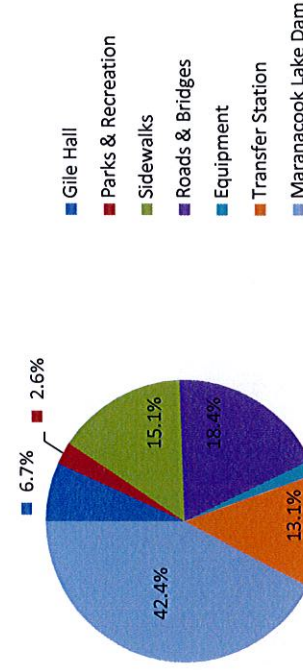
* \$50,000 paving reserve and \$5,000 for Torsey Bridge Reserve, \$45,000 for Sidewalk reserve

** Offsetting revenue of \$45,000 from Roads reserve and \$7,762 from Recreation reserve

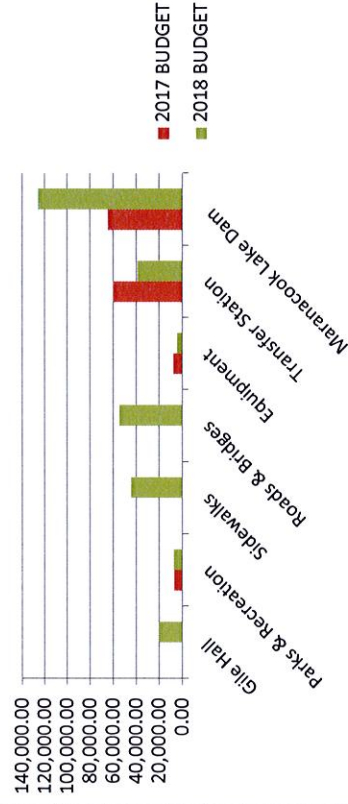
2017 Budget Percentages by Division



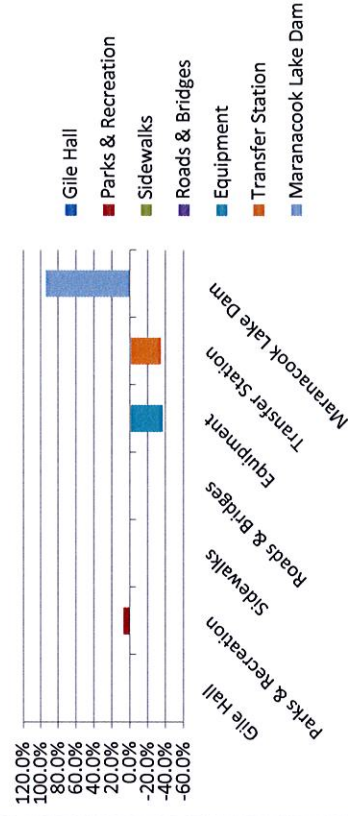
2018 Budget Percentages by Division



2017-2018 Totals by Division



2017-2018 % Change by Division



DEPARTMENT 70 - SOLID WASTE

DIVISION	2015 ACTUAL	2016 BUDGET	2016 ACTUAL	2017 BUDGET	2017 YTD	2018 BUDGET	2017-2018 \$	2017-2018 %
10 Transfer Station	227,637.45	253,595.00	243,831.94	291,416.00	142,182.10	277,376.00	-14,040.00	- 4.82%
50 Backhoe	1,274.26	2,600.00	2,448.85	4,600.00	5,032.42	5,200.00	600.00	13.04%
\$	228,911.71	\$ 256,195.00	\$ 246,280.79	\$ 296,016.00	\$ 147,214.52	\$ 282,576.00	\$ (13,440.00)	-4.54%

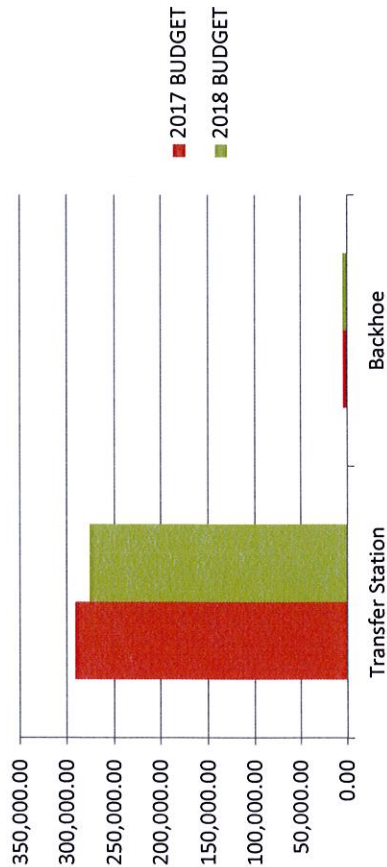
2017 Budget Percentages by Division



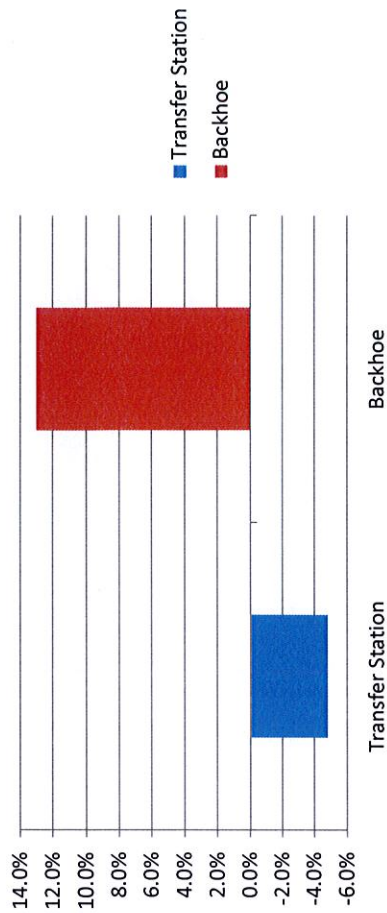
2018 Budget Percentages by Division



2017-2018 Totals by Division



2017-2018 % Change by Division

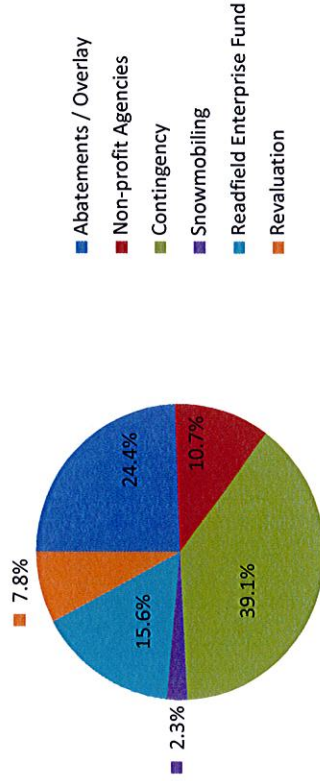


DEPARTMENT 90 - UNCLASSIFIED

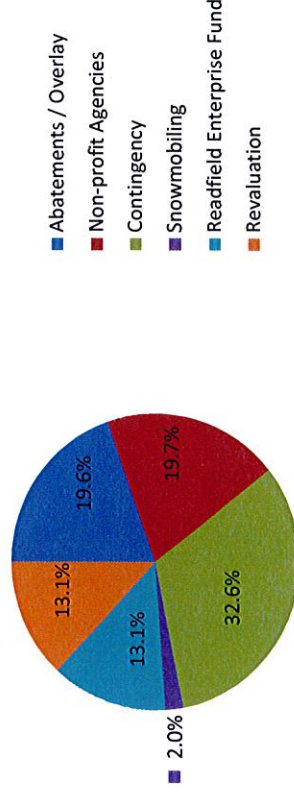
DIVISION	2015 ACTUAL	2016 BUDGET	2016 ACTUAL	2017 BUDGET	2017 YTD	2018 BUDGET	2017-2018 \$	2017-2018 %
10 Abatements / Overlay	14,655.94	14,595.00	14,056.12	15,617.00	40,386.24	15,000.00	- 617.00	-3.95%
20 Non-profit Agencies	7,143.30	7,144.00	6,144.00	6,832.00	5,832.00	15,101.00	8269.00	121.03%
40 Contingency	0.00	50,000.00	0.00	25,000.00	0.00	25,000.00	0.00	0.00%
50 Snowmobiling	1,231.00	1,436.00	1,436.00	1,489.00	1,489.00	1,500.00	11.00	0.74%
60 Readfield Enterprise Fund	0.00	10,000.00	0.00	10,000.00	0.00	10,000.00	0.00	0.00%
90 Revaluation	0.00	5,000.00	0.00	5,000.00	5,000.00	10,000.00	5,000.00	100.00%
	\$ 23,030.24	\$ 88,175.00	\$ 21,636.12	\$ 63,938.00	\$ 52,707.24	\$ 76,601.00	\$ 12,663.00	19.81%

* Close to \$9,000 in increased funding requests for non-profits, and a \$5,000 increase in the revaluation reserve to meet projected need

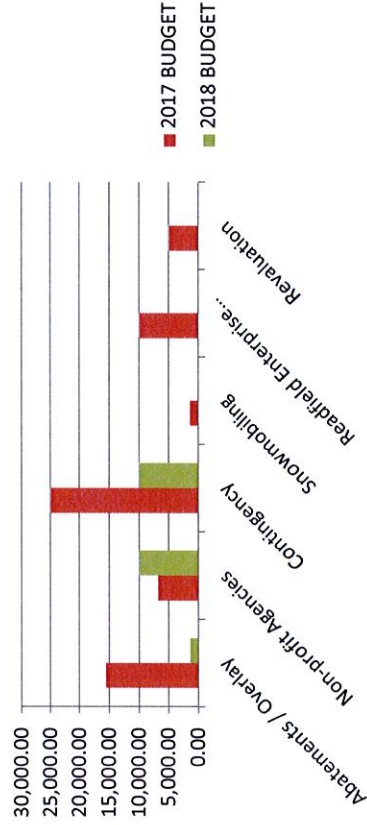
2017 Budget Percentages by Division



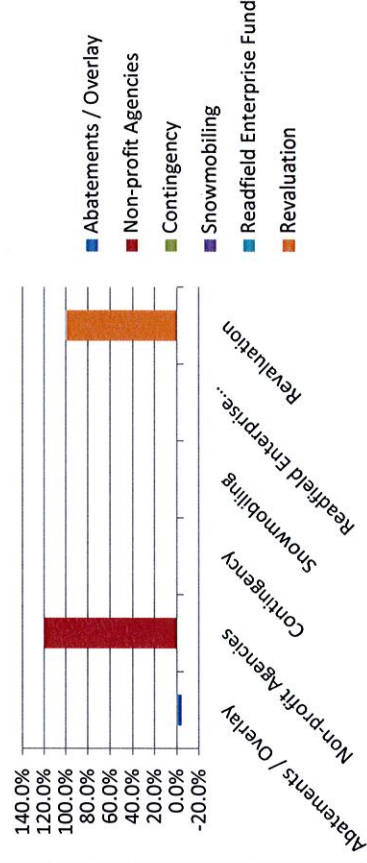
2018 Budget Percentages by Division



2017-2018 Totals by Division



2017-2018 % Change by Division



DEPARTMENT 95 - GENERAL ASSISTANCE

DIVISION	2015 ACTUAL	2016 BUDGET	2016 ACTUAL	2017 BUDGET	2017 YTD	2018 BUDGET	2017-2018 \$	2017-2018 %
10 General Assistance	1,439.10	4,710.00	858.64	4,710.00	0.00	4,700.00	- 10.00	-0.21%
	\$ 1,439.10	\$ 4,710.00	\$ 858.64	\$ 4,710.00	-	\$ 4,700.00	\$ (10.00)	-0.21%

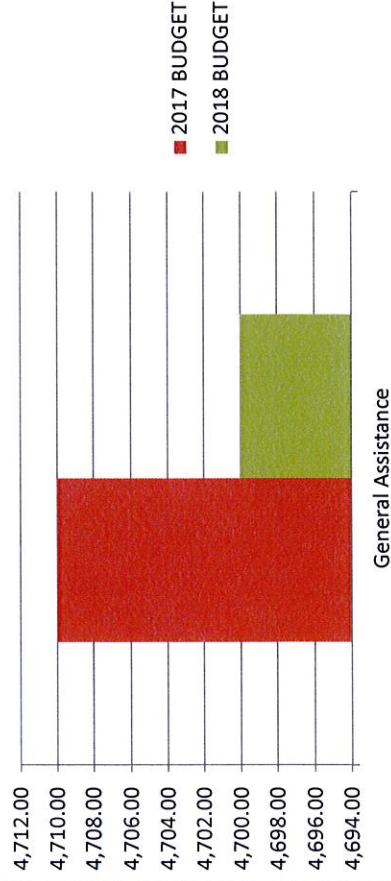
2017 Budget Percentages by Division



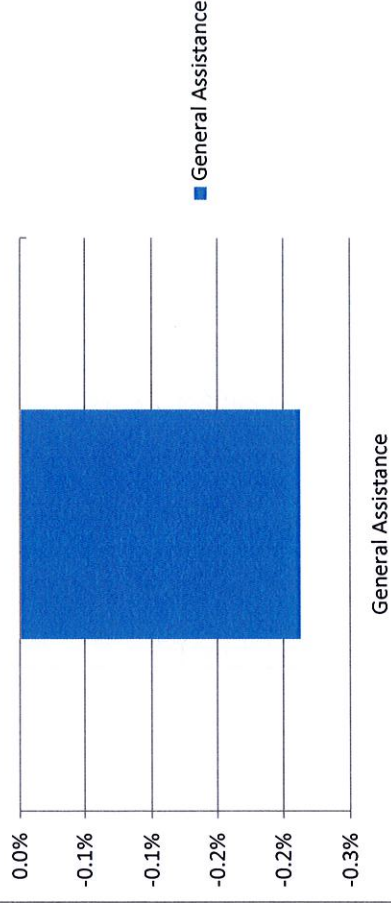
2018 Budget Percentages by Division



2017-2018 Totals by Division



2017-2018 % Change by Division



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Dept/Div:	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs"		Man Req vs Curr Bud Change %
							Man Req vs"	Curr Bud	
							Change \$		
ADMINISTRATION									
10-10 ADVERTISING	419.19	1,579.79	969.96	500.00	128.08	2,650.00	2,150.00		430.00%
10-15 ANNUAL REPORT	963.71	193.44	563.46	500.00	0.00	600.00	100.00		20.00%
10-20 ATTORNEY FEES	26,608.76	6,572.11	5,984.25	8,000.00	5,242.68	15,000.00	7,000.00		87.50%
10-25 EDUCATION	0.00	0.00	0.00	500.00	0.00	500.00	0.00		.00%
10-30 ELECTIONS	2,429.01	5,548.55	2,768.99	6,000.00	1,061.75	6,000.00	0.00		.00%
10-45 MEMBERSHIPS	3,624.47	3,562.00	4,135.00	3,750.00	3,784.86	4,200.00	450.00		12.00%
10-50 MISC.	2.87	153.98	256.45	100.00	21.00	100.00	0.00		.00%
10-55 OFFICE SUPPLIES	2,221.55	2,966.97	3,434.15	3,750.00	2,598.53	6,200.00	2,450.00		65.33%
10-60 POSTAGE	3,287.06	3,366.03	1,939.15	3,500.00	2,528.85	5,750.00	2,250.00		64.29%
10-65 Newsletter	1,685.62	602.27	555.04	1,750.00	0.00	1,000.00	-750.00		-42.86%
10-75 RECORDING - REGISTRY OF DEEDS	3,084.00	3,477.00	3,753.00	3,200.00	3,163.00	3,800.00	600.00		18.75%
10-77 Selectboard	1,508.05	2,659.47	1,943.00	2,000.00	205.75	2,000.00	0.00		.00%
10-78 SB Employee Recognition	393.95	0.00	0.00	0.00	261.00	650.00	650.00		100.00%
10-80 TRAINING & CONFERENCES	355.00	357.00	1,332.00	500.00	1,438.50	1,500.00	1,000.00		200.00%
10-85 VOLUNTEERS	319.88	142.29	411.29	300.00	0.00	500.00	200.00		66.67%
10-90 SUBSCRIPTIONS	198.33	307.22	326.97	0.00	0.00	0.00	0.00		.00%
ADMINISTRATION	47,101.45	31,488.12	28,372.71	34,350.00	20,434.00	50,450.00	16,100.00		46.87%
INSURANCE									
15-20 HEALTH INSURANCE	39,040.67	39,826.59	44,566.15	54,050.00	27,718.85	0.00	-54,050.00		-100.00%
INSURANCE	39,040.67	39,826.59	44,566.15	54,050.00	27,718.85	0.00	-54,050.00		-100.00%
PERSONNEL									
20-20 FICA	14,538.82	15,955.08	13,000.05	13,155.00	7,512.86	13,150.00	-5.00		-.04%
20-30 MILEAGE	336.65	120.21	473.89	500.00	250.92	350.00	-150.00		-30.00%
20-40 RETIREMENT	14,715.33	15,976.90	10,915.24	11,722.00	5,868.61	11,300.00	-422.00		-3.60%
20-50 TM Mileage & Phone	1,618.65	1,412.23	986.24	1,000.00	653.09	1,000.00	0.00		.00%

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Dept/Div: 10-10 GENERAL GOVERNMENT / Administration CONT'D										Man Req vs"		Man Req vs	
										Curr Bud		Change %	
										Change \$			
										2018		Manager	
										2017		YTD	
										2016		Actual	
										2015		Actual	
										2014		Actual	
										2017		Budget	
										2017		YTD	
										2016		Actual	
										2015		Actual	
										2014		Actual	
										2013		Actual	
										2012		Actual	
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										1943		Actual	
										1942		Actual	
										1941			

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Expense

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 10-12 GENERAL GOVERNMENT / Insurance								
INSURANCE								
15-20 HEALTH INSURANCE	0.00	0.00	0.00	0.00	0.00	84,230.00	84,230.00	100.00%
15-25 HEALTH REIMBURSEMENT	0.00	0.00	0.00	0.00	0.00	2,800.00	2,800.00	100.00%
15-40 PROPERTY & LIABILITY	17,113.00	17,580.00	17,740.00	18,000.00	17,568.00	18,000.00	0.00	.00%
15-60 UNEMPLOYMENT	1,137.34	223.81	-887.81	2,300.00	605.81	5,000.00	2,700.00	117.39%
15-80 WORKERS COMP	3,520.73	6,298.57	14,105.20	18,306.00	4,216.19	18,100.00	-206.00	-1.13%
INSURANCE	21,771.07	24,102.38	30,957.39	38,606.00	22,390.00	128,130.00	89,524.00	231.89%
Insurance	21,771.07	24,102.38	30,957.39	38,606.00	22,390.00	128,130.00	89,524.00	231.89%
Dept/Div: 10-15 GENERAL GOVERNMENT / Office Equip Lease/Purchase								
ADMINISTRATION								
10-60 POSTAGE	305.00	295.00	228.75	350.00	157.50	350.00	0.00	.00%
ADMINISTRATION	305.00	295.00	228.75	350.00	157.50	350.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT								
60-25 OFFICE EQUIPMENT LEASES	1,927.80	2,044.50	2,045.45	2,050.00	1,201.12	2,050.00	0.00	.00%
EQUIP OPERATION,	1,927.80	2,044.50	2,045.45	2,050.00	1,201.12	2,050.00	0.00	.00%
REPAIR, MAINT								
EQUIPMENT REPLACEMENT								
65-10 COMPUTER HARDWARE	356.00	0.00	1,475.00	750.00	0.00	750.00	0.00	.00%
65-30 CAPITAL EQUIPMENT	40.00	169.97	0.00	500.00	149.99	200.00	-300.00	-60.00%
EQUIPMENT	396.00	169.97	1,475.00	1,250.00	149.99	950.00	-300.00	-24.00%
REPLACEMENT								
Office Equip	2,628.80	2,509.47	3,749.20	3,650.00	1,508.61	3,350.00	-300.00	-8.22%
Lease/Purchase								
Dept/Div: 10-20 GENERAL GOVERNMENT / Assessing								
ADMINISTRATION								
10-40 Publications	1,843.20	17.17	21.51	2,000.00	3,620.00	0.00	-2,000.00	-100.00%
10-55 OFFICE SUPPLIES	73.83	0.00	0.00	50.00	0.00	0.00	-50.00	-100.00%

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Expense

Dept/Div:	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 10-20 GENERAL GOVERNMENT / Assessing CONT'D								
10-60 POSTAGE	938.91	997.28	974.75	1,000.00	868.06	0.00	-1,000.00	-100.00%
10-75 RECORDING - REGISTRY OF DEEDS	136.58	111.64	148.39	150.00	0.00	150.00	0.00	.00%
ADMINISTRATION	2,992.52	1,126.09	1,144.65	3,200.00	4,488.06	150.00	-3,050.00	-95.31%
PERSONNEL								
20-20 FICA	0.00	0.00	0.00	0.00	36.54	505.00	505.00	100.00%
20-60 WAGES	0.00	0.00	0.00	0.00	477.56	6,600.00	6,600.00	100.00%
	0.00	0.00	0.00	0.00	514.10	7,105.00	7,105.00	100.00%
CONTRACT SERVICES								
50-10 ASSESSING AGENT	18,750.00	19,062.50	10,000.00	12,000.00	5,833.31	12,000.00	0.00	.00%
50-11 Contracted Services	0.00	0.00	0.00	0.00	748.00	800.00	800.00	100.00%
50-25 COMPUTER SUPPORT	5,124.67	5,329.65	5,596.14	6,000.00	5,875.93	4,600.00	-1,400.00	-23.33%
CONTRACT SERVICES	23,874.67	24,392.15	15,596.14	18,000.00	12,457.24	17,400.00	-600.00	-3.33%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	668.10	680.55	797.71	800.00	0.00	0.00	-800.00	-100.00%
PUBLIC WAYS OPERATION & MAINT	668.10	680.55	797.71	800.00	0.00	0.00	-800.00	-100.00%
Assessing	27,535.29	26,198.79	17,538.50	22,000.00	17,459.40	24,655.00	2,655.00	12.07%
Dept/Div: 10-30 GENERAL GOVERNMENT / Code Enforcement								
ADMINISTRATION								
10-10 ADVERTISING	145.28	248.34	0.00	25.00	0.00	0.00	-25.00	-100.00%
10-35 MANUALS	0.00	0.00	0.00	100.00	0.00	0.00	-100.00	-100.00%
10-40 Publications	21.29	19.67	137.91	25.00	0.00	0.00	-25.00	-100.00%
10-45 MEMBERSHIPS	0.00	25.00	0.00	25.00	0.00	25.00	0.00	.00%
10-55 OFFICE SUPPLIES	31.99	48.22	12.34	50.00	12.35	0.00	-50.00	-100.00%
10-60 POSTAGE	92.70	27.31	37.20	50.00	29.25	0.00	-50.00	-100.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 10-30 GENERAL GOVERNMENT / Code Enforcement CONT'D								
10-80 TRAINING & CONFERENCES	0.00	0.00	55.00	75.00	0.00	75.00	0.00	.00%
ADMINISTRATION	291.26	368.54	242.45	350.00	41.60	100.00	-250.00	-71.43%
INSURANCE								
15-60 UNEMPLOYMENT	936.20	921.54	595.15	395.00	42.94	0.00	-395.00	-100.00%
15-80 WORKERS COMP	324.03	479.21	498.45	525.00	322.57	0.00	-525.00	-100.00%
INSURANCE	1,260.23	1,400.75	1,093.60	920.00	365.51	0.00	-920.00	-100.00%
PERSONNEL								
20-20 FICA	1,273.04	1,762.46	1,927.11	1,962.00	1,207.12	2,505.00	543.00	27.68%
20-30 MILEAGE	167.61	512.86	1,045.60	600.00	756.37	1,200.00	600.00	100.00%
20-60 WAGES	14,300.50	22,428.49	26,847.46	25,640.00	15,779.38	32,700.00	7,060.00	27.54%
PERSONNEL	15,741.15	24,703.81	29,820.17	28,202.00	17,742.87	36,405.00	8,203.00	29.09%
Code Enforcement	17,292.64	26,473.10	31,156.22	29,472.00	18,149.98	36,505.00	7,033.00	23.86%
Dept/Div: 10-50 GENERAL GOVERNMENT / MUNICIPAL MAINTENANCE								
ADMINISTRATION								
10-10 ADVERTISING	0.00	0.00	323.10	100.00	0.00	0.00	-100.00	-100.00%
10-35 MANUALS	30.00	0.00	0.00	50.00	40.00	25.00	-25.00	-50.00%
10-40 Publications	0.00	0.00	1.10	0.00	0.00	0.00	0.00	.00%
10-50 MISC.	7.00	0.00	298.71	0.00	0.00	0.00	0.00	.00%
10-55 OFFICE SUPPLIES	0.00	10.98	0.00	50.00	10.99	0.00	-50.00	-100.00%
10-80 TRAINING & CONFERENCES	0.00	10.00	356.88	100.00	155.00	100.00	0.00	.00%
ADMINISTRATION	37.00	20.98	979.79	300.00	205.99	125.00	-175.00	-58.33%
INSURANCE								
15-20 HEALTH INSURANCE	10,588.62	10,292.78	5,501.42	13,400.00	7,230.73	0.00	-13,400.00	-100.00%
15-25 HEALTH REIMBURSEMENT	0.00	0.00	0.00	935.00	0.00	0.00	-935.00	-100.00%
15-60 UNEMPLOYMENT	696.00	864.51	1,073.14	571.00	126.15	0.00	-571.00	-100.00%
15-80 WORKERS COMP	3,148.36	2,898.78	2,424.06	3,360.00	1,926.93	0.00	-3,360.00	-100.00%
INSURANCE	14,432.98	14,056.07	8,998.62	18,266.00	9,283.81	0.00	-18,266.00	-100.00%

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Dept/Div: 10-50 GENERAL GOVERNMENT / MUNICIPAL MAINTENANCE CONT'D	2014	2015	2016	2017	2017	2018	Man Req vs"	Man Req vs
	Actual	Actual	Actual	Budget	YTD	Manager	Curr Bud Change \$	Curr Bud Change %
PERSONNEL								
20-20 FICA	3,967.87	3,609.98	2,863.28	3,685.00	2,461.65	5,750.00	2,065.00	56.04%
20-30 MILEAGE	99.44	146.50	901.99	0.00	50.22	50.00	50.00	100.00%
20-40 RETIREMENT	3,227.48	2,765.88	1,124.15	2,325.00	0.00	2,500.00	175.00	7.53%
20-60 WAGES	42,123.21	38,597.67	35,026.11	45,815.00	26,868.30	72,500.00	26,685.00	58.25%
20-65 INCOME PROTECTION PLAN	304.78	318.37	81.93	0.00	0.00	0.00	0.00	.00%
20-90 CLOTHING ALLOWANCE	247.18	300.00	0.00	300.00	259.52	800.00	500.00	166.67%
PERSONNEL	49,969.96	45,738.40	39,997.46	52,125.00	29,639.69	81,600.00	29,475.00	56.55%
UTILITIES								
40-10 CELL PHONE	480.00	480.00	285.00	300.00	175.00	600.00	300.00	100.00%
UTILITIES	480.00	480.00	285.00	300.00	175.00	600.00	300.00	100.00%
CONTRACT SERVICES								
50-25 COMPUTER SUPPORT	0.00	0.00	125.00	0.00	54.00	0.00	0.00	.00%
CONTRACT	0.00	0.00	125.00	0.00	54.00	0.00	0.00	.00%
SERVICES								
EQUIP OPERATION, REPAIR, MAINT								
60-40 Tools Repair & Maint	210.54	22.99	326.04	500.00	61.70	250.00	-250.00	-50.00%
60-60 Equipment Lease/Rent	123.49	342.23	150.00	350.00	0.00	150.00	-200.00	-57.14%
60-74 Personal Protective Gear	96.84	0.00	15.73	150.00	132.66	150.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT	430.87	365.22	491.77	1,000.00	194.36	550.00	-450.00	-45.00%
EQUIPMENT REPLACEMENT								
65-50 TOOLS	10.05	304.50	694.93	500.00	166.07	900.00	400.00	80.00%
EQUIPMENT REPLACEMENT	10.05	304.50	694.93	500.00	166.07	900.00	400.00	80.00%
BUILDING O&M								
70-70 SUPPLIES	0.00	42.66	115.34	50.00	0.00	50.00	0.00	.00%
BUILDING O&M	0.00	42.66	115.34	50.00	0.00	50.00	0.00	.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 10-50 GENERAL GOVERNMENT / MUNICIPAL MAINTENANCE								
CONT'D								
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES								
PUBLIC WAYS	0.00	0.00	1,992.75	0.00	0.00	0.00	0.00	.00%
OPERATION &	0.00	0.00	1,992.75	0.00	0.00	0.00	0.00	.00%
MAINT								
Contingency								
Contingency	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
MUNICIPAL	65,360.86	61,007.83	53,680.66	72,541.00	39,718.92	83,825.00	11,284.00	15.56%
MAINTENANCE								
Dept/Div: 10-60 GENERAL GOVERNMENT / Grant Writing & Planning								
ADMINISTRATION								
10-50 MISC.								
ADMINISTRATION	0.00	0.00	1,425.00	6,500.00	7,385.28	4,000.00	-2,500.00	-38.46%
Grant Writing &	0.00	0.00	1,425.00	6,500.00	7,385.28	4,000.00	-2,500.00	-38.46%
Planning	0.00	0.00	1,425.00	6,500.00	7,385.28	4,000.00	-2,500.00	-38.46%
Dept/Div: 10-70 GENERAL GOVERNMENT / Heating Assistance								
UTILITIES								
40-60 HEATING								
UTILITIES	889.83	1,452.16	710.18	1,500.00	0.00	1,500.00	0.00	.00%
Heating Assistance	889.83	1,452.16	710.18	1,500.00	0.00	1,500.00	0.00	.00%
GENERAL	889.83	1,452.16	710.18	1,500.00	0.00	1,500.00	0.00	.00%
GOVERNMENT	435,051.66	439,487.36	415,243.83	470,871.00	273,549.68	542,840.00	71,969.00	15.28%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 15-10 BOARDS & COMMISSIONS / Board of Appeals								
ADMINISTRATION								
10-10 ADVERTISING	90.20	0.00	0.00	100.00	0.00	0.00	-100.00	-100.00%
10-40 Publications	34.02	3.38	0.00	0.00	0.00	0.00	0.00	.00%
10-55 OFFICE SUPPLIES	23.95	0.00	0.00	50.00	0.00	0.00	-50.00	-100.00%
10-60 POSTAGE	20.78	0.00	0.00	50.00	0.00	0.00	-50.00	-100.00%
10-80 TRAINING & CONFERENCES	50.00	0.00	0.00	100.00	330.00	100.00	0.00	.00%
ADMINISTRATION	218.95	3.38	0.00	300.00	330.00	100.00	-200.00	-66.67%
INSURANCE								
15-60 UNEMPLOYMENT	5.69	0.00	0.00	0.00	0.00	0.00	0.00	.00%
15-80 WORKERS COMP	0.35	0.00	0.00	0.00	0.00	0.00	0.00	.00%
INSURANCE	6.04	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PERSONNEL								
20-20 FICA	7.25	0.00	0.00	8.00	0.00	0.00	-8.00	-100.00%
20-60 WAGES	94.76	0.00	0.00	102.00	0.00	0.00	-102.00	-100.00%
PERSONNEL	102.01	0.00	0.00	110.00	0.00	0.00	-110.00	-100.00%
Board of Appeals	327.00	3.38	0.00	410.00	330.00	100.00	-310.00	-75.61%
Dept/Div: 15-30 BOARDS & COMMISSIONS / Conservation Committee								
ADMINISTRATION								
10-40 Publications	842.47	514.99	28.52	750.00	0.00	700.00	-50.00	-6.67%
10-45 MEMBERSHIPS	165.00	165.00	0.00	0.00	0.00	0.00	0.00	.00%
10-50 MISC.	0.00	76.00	0.00	0.00	0.00	0.00	0.00	.00%
10-55 OFFICE SUPPLIES	17.19	0.00	0.00	0.00	0.00	0.00	0.00	.00%
10-60 POSTAGE	0.92	2.88	99.29	0.00	1.86	0.00	0.00	.00%
ADMINISTRATION	1,025.58	758.87	127.81	750.00	1.86	700.00	-50.00	-6.67%
UTILITIES								
40-70 LAVATORY	0.00	0.00	0.00	170.00	85.00	0.00	-170.00	-100.00%
UTILITIES	0.00	0.00	0.00	170.00	85.00	0.00	-170.00	-100.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 15-30 BOARDS & COMMISSIONS / Conservation Committee								
CONT'D								
COMMUNITY SERVICES								
55-60 TOWN FARM/FOREST	0.00	96.28	99.08	105.00	142.37	650.00	545.00	519.05%
COMMUNITY SERVICES	0.00	96.28	99.08	105.00	142.37	650.00	545.00	519.05%
EQUIP OPERATION, REPAIR, MAINT								
60-55 Backhoe	0.00	90.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT	0.00	90.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIPMENT REPLACEMENT								
65-30 CAPITAL EQUIPMENT	317.36	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIPMENT REPLACEMENT	317.36	0.00	0.00	0.00	0.00	0.00	0.00	.00%
BUILDING O&M								
70-40 GROUNDS	1,130.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
BUILDING O&M	1,130.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	0.00	400.00	0.00	350.00	0.00	6,000.00	5,650.00	1614.29%
80-20 EROSION CONTROL	0.00	0.00	0.00	100.00	0.00	0.00	-100.00	-100.00%
80-40 MATERIALS	228.50	1,272.53	756.38	400.00	0.00	0.00	-400.00	-100.00%
80-80 SIGNS/SUPPLIES	0.00	808.00	166.49	370.00	187.77	400.00	30.00	8.11%
PUBLIC WAYS OPERATION & MAINT	228.50	2,480.53	922.87	1,220.00	187.77	6,400.00	5,180.00	424.59%
Conservation Committee	2,701.44	3,425.68	1,149.76	2,245.00	417.00	7,750.00	5,505.00	245.21%

Dept/Div: 15-40 BOARDS & COMMISSIONS / Planning Board
ADMINISTRATION

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 15-40 BOARDS & COMMISSIONS / Planning Board CONT'D								
10-10 ADVERTISING	764.04	511.64	884.15	500.00	204.76	0.00	-500.00	-100.00%
10-40 Publications	242.75	50.73	93.86	150.00	0.00	0.00	-150.00	-100.00%
10-55 OFFICE SUPPLIES	75.96	0.00	9.92	300.00	0.00	0.00	-300.00	-100.00%
10-60 POSTAGE	63.62	43.43	83.45	100.00	8.09	0.00	-100.00	-100.00%
10-80 TRAINING & CONFERENCES	0.00	0.00	0.00	200.00	0.00	0.00	-200.00	-100.00%
ADMINISTRATION	1,146.37	605.80	1,071.38	1,250.00	212.85	0.00	-1,250.00	-100.00%
INSURANCE								
15-60 UNEMPLOYMENT	74.06	7.63	61.54	40.00	0.34	0.00	-40.00	-100.00%
15-80 WORKERS COMP	5.40	0.78	35.43	6.00	4.55	0.00	-6.00	-100.00%
INSURANCE	79.46	8.41	96.97	46.00	4.89	0.00	-46.00	-100.00%
PERSONNEL								
20-20 FICA	97.83	14.58	68.69	97.00	23.35	100.00	3.00	3.09%
20-30 MILEAGE	0.00	0.00	0.00	50.00	0.00	50.00	0.00	.00%
20-40 RETIREMENT	0.00	0.00	0.00	50.00	0.00	50.00	0.00	.00%
20-60 WAGES	1,278.83	190.64	897.58	1,212.00	305.46	1,250.00	38.00	3.14%
PERSONNEL	1,376.66	205.22	966.27	1,409.00	328.81	1,450.00	41.00	2.91%
Planning Board	2,602.49	819.43	2,134.62	2,705.00	546.55	1,450.00	-1,255.00	-46.40%
Dept/Div: 15-50 BOARDS & COMMISSIONS / Trails Committee								
ADMINISTRATION								
10-40 Publications	0.78	47.61	0.00	0.00	0.00	0.00	0.00	.00%
10-60 POSTAGE	0.00	1.92	0.00	0.00	0.00	0.00	0.00	.00%
ADMINISTRATION	0.78	49.53	0.00	0.00	0.00	0.00	0.00	.00%
CONTRACT SERVICES								
CONTRACT SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT								
60-55 Backhoe	0.00	135.00	0.00	0.00	0.00	0.00	0.00	.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 15-50 BOARDS & COMMISSIONS / Trails Committee CONT'D								
EQUIP OPERATION, REPAIR, MAINT	0.00	135.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	645.00	1,137.50	0.00	0.00	0.00	0.00	0.00	.00%
80-20 EROSION CONTROL	1,061.34	630.00	0.00	0.00	0.00	0.00	0.00	.00%
80-30 Gravel/ Sand	345.90	2,385.43	0.00	0.00	0.00	0.00	0.00	.00%
80-40 MATERIALS	492.50	149.36	0.00	0.00	0.00	2,483.00	2,483.00	100.00%
	2,544.74	4,302.29	0.00	0.00	0.00	2,483.00	2,483.00	100.00%
PUBLIC WAYS OPERATION & MAINT								
Trails Committee	2,545.52	4,486.82	0.00	0.00	0.00	2,483.00	2,483.00	100.00%
BOARDS & COMMISSIONS	8,176.45	8,735.31	3,284.38	5,360.00	1,293.55	11,783.00	6,423.00	119.83%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 20-10 TOWN BUILDINGS O&M / Fire Station CONT'D								
PUBLIC WAYS	123.25	0.00	0.00	0.00	0.00	0.00	0.00	.00%
OPERATION & MAINT								
Fire Station	9,870.14	7,862.70	8,586.16	9,800.00	6,032.69	9,510.00	-290.00	-2.96%
Dept/Div: 20-20 TOWN BUILDINGS O&M / Gile Hall								
ADMINISTRATION								
10-50 MISC.	0.00	0.00	7.50	0.00	0.00	0.00	0.00	.00%
ADMINISTRATION	0.00	0.00	7.50	0.00	0.00	0.00	0.00	.00%
INSURANCE								
15-20 HEALTH INSURANCE	0.00	58.56	89.37	0.00	0.00	0.00	0.00	.00%
15-60 UNEMPLOYMENT	33.18	23.79	39.72	24.00	7.71	0.00	-24.00	-100.00%
15-80 WORKERS COMP	26.84	27.89	47.79	22.00	13.62	0.00	-22.00	-100.00%
INSURANCE	60.02	110.24	176.88	46.00	21.33	0.00	-46.00	-100.00%
PERSONNEL								
20-20 FICA	46.33	45.47	81.37	46.00	32.50	0.00	-46.00	-100.00%
20-60 WAGES	549.77	600.96	1,254.54	600.00	424.96	0.00	-600.00	-100.00%
PERSONNEL	596.10	646.43	1,335.91	646.00	457.46	0.00	-646.00	-100.00%
UTILITIES								
40-30 ELECTRIC	4,351.42	4,402.91	3,669.14	4,500.00	1,921.24	4,000.00	-500.00	-11.11%
40-60 HEATING	7,083.32	5,948.57	4,582.73	6,000.00	1,102.75	5,000.00	-1,000.00	-16.67%
UTILITIES	11,434.74	10,351.48	8,251.87	10,500.00	3,023.99	9,000.00	-1,500.00	-14.29%
EQUIPMENT REPLACEMENT								
EQUIPMENT REPLACEMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
BUILDING O&M								
70-10 ALARM	303.60	303.60	504.60	500.00	699.60	500.00	0.00	.00%
70-15 Generator	289.32	0.00	195.00	300.00	354.00	500.00	200.00	66.67%
70-20 ELEVATOR	1,085.93	1,095.00	3,770.00	1,200.00	945.00	1,000.00	-200.00	-16.67%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 20-20 TOWN BUILDINGS O&M / Gile Hall CONT'D								
70-30 FURNACE MAINTENANCE	130.00	2,069.08	5,048.00	400.00	212.64	200.00	-200.00	-50.00%
70-40 GROUNDS	40.97	1,469.56	56.70	1,500.00	548.51	1,000.00	-500.00	-33.33%
70-60 MAINTENANCE	3,246.93	1,399.90	2,218.57	2,500.00	952.47	2,000.00	-500.00	-20.00%
70-70 SUPPLIES	451.33	414.94	112.36	450.00	80.92	400.00	-50.00	-11.11%
BUILDING O&M	5,548.08	6,752.08	11,905.23	6,850.00	3,793.14	5,600.00	-1,250.00	-18.25%
Gile Hall	17,638.94	17,860.23	21,677.39	18,042.00	7,295.92	14,600.00	-3,442.00	-19.08%
Dept/Div: 20-30 TOWN BUILDINGS O&M / Library								
ADMINISTRATION								
10-10 ADVERTISING	0.00	336.16	0.00	50.00	0.00	0.00	-50.00	-100.00%
ADMINISTRATION	0.00	336.16	0.00	50.00	0.00	0.00	-50.00	-100.00%
INSURANCE								
15-20 HEALTH INSURANCE	0.00	0.00	10.21	0.00	0.00	0.00	0.00	.00%
15-60 UNEMPLOYMENT	11.03	4.69	14.54	9.00	2.59	0.00	-9.00	-100.00%
15-80 WORKERS COMP	8.64	5.50	18.98	8.00	3.41	0.00	-8.00	-100.00%
INSURANCE	19.67	10.19	43.73	17.00	6.00	0.00	-17.00	-100.00%
PERSONNEL								
20-20 FICA	14.92	8.99	30.78	20.00	6.03	0.00	-20.00	-100.00%
20-60 WAGES	172.12	29.40	423.96	225.00	78.88	0.00	-225.00	-100.00%
PERSONNEL	187.04	38.39	454.74	245.00	84.91	0.00	-245.00	-100.00%
UTILITIES								
40-30 ELECTRIC	799.75	842.27	796.09	1,000.00	472.56	1,000.00	0.00	.00%
40-60 HEATING	2,940.00	2,779.09	1,630.39	2,500.00	254.29	2,000.00	-500.00	-20.00%
40-90 WATER	120.00	120.00	120.00	120.00	120.00	160.00	40.00	33.33%
UTILITIES	3,859.75	3,741.36	2,546.48	3,620.00	846.85	3,160.00	-460.00	-12.71%
BUILDING O&M								
70-30 FURNACE MAINTENANCE	0.00	0.00	0.00	200.00	0.00	100.00	-100.00	-50.00%
70-40 GROUNDS	0.00	0.00	0.00	100.00	0.00	50.00	-50.00	-50.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 20-30 TOWN BUILDINGS O&M / Library CONT'D								
70-60 MAINTENANCE	5,767.64	5,344.66	249.05	1,000.00	1,339.23	1,000.00	0.00	.00%
70-70 SUPPLIES	54.20	38.45	0.00	100.00	25.97	50.00	-50.00	-50.00%
BUILDING O&M	5,821.84	5,383.11	249.05	1,400.00	1,365.20	1,200.00	-200.00	-14.29%
Library	9,888.30	9,509.21	3,294.00	5,332.00	2,302.96	4,360.00	-972.00	-18.23%
Dept/Div: 20-40 TOWN BUILDINGS O&M / Maintenance Building								
UTILITIES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
BUILDING O&M								
70-60 MAINTENANCE	0.00	577.72	7.28	1,500.00	0.00	1,000.00	-500.00	-33.33%
BUILDING O&M	0.00	577.72	7.28	1,500.00	0.00	1,000.00	-500.00	-33.33%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	1,350.29	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS	1,350.29	0.00	0.00	0.00	0.00	0.00	0.00	.00%
OPERATION & MAINT								
Maintenance	1,350.29	577.72	7.28	1,500.00	0.00	1,000.00	-500.00	-33.33%
Building								
TOWN BUILDINGS	38,747.67	35,809.86	33,564.83	34,674.00	15,631.57	29,470.00	-5,204.00	-15.01%
O&M								

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Dept/Div:	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
25-10 COMMUNITY SERVICES / Animal Control								
ADMINISTRATION								
10-50 MISC.	504.09	0.00	1.29	0.00	0.00	0.00	0.00	.00%
10-80 TRAINING & CONFERENCES	50.00	50.00	0.00	50.00	0.00	50.00	0.00	.00%
ADMINISTRATION	554.09	50.00	1.29	50.00	0.00	50.00	0.00	.00%
PERSONNEL								
20-20 FICA	648.14	518.79	345.19	485.00	238.07	470.00	-15.00	-3.09%
20-30 MILEAGE	525.10	464.42	505.25	500.00	2,148.12	50.00	-450.00	-90.00%
20-40 RETIREMENT	456.90	416.77	186.09	235.00	0.00	130.00	-105.00	-44.68%
20-60 WAGES	4,977.84	2,930.69	2,117.30	3,335.00	3,087.12	3,220.00	-115.00	-3.45%
20-90 CLOTHING ALLOWANCE	0.00	144.50	0.00	150.00	42.19	150.00	0.00	.00%
PERSONNEL	6,607.98	4,475.17	3,153.83	4,705.00	5,515.50	4,020.00	-685.00	-14.56%
STIPEND								
25-10 ANIMAL CONTROL OFFICER	2,200.00	2,200.00	1,308.33	2,750.00	0.00	0.00	-2,750.00	-100.00%
STIPEND	2,200.00	2,200.00	1,308.33	2,750.00	0.00	0.00	-2,750.00	-100.00%
UTILITIES								
40-10 CELL PHONE	240.00	240.00	150.00	240.00	25.00	150.00	-90.00	-37.50%
UTILITIES	240.00	240.00	150.00	240.00	25.00	150.00	-90.00	-37.50%
CONTRACT SERVICES								
50-60 KENNEBEC VALLEY HUMANE SOCIETY	4,130.84	4,130.84	4,130.84	4,250.00	3,098.13	4,350.00	100.00	2.35%
CONTRACT SERVICES	4,130.84	4,130.84	4,130.84	4,250.00	3,098.13	4,350.00	100.00	2.35%
EQUIPMENT REPLACEMENT								
65-50 TOOLS	155.08	48.99	28.99	50.00	0.00	100.00	50.00	100.00%
EQUIPMENT REPLACEMENT	155.08	48.99	28.99	50.00	0.00	100.00	50.00	100.00%
Contingency								
95-10 Contingency	0.00	0.00	0.00	0.00	0.00	2,750.00	2,750.00	100.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 25-10 COMMUNITY SERVICES / Animal Control CONT'D								
Contingency	0.00	0.00	0.00	0.00	0.00	2,750.00	2,750.00	100.00%
Animal Control	13,887.99	11,145.00	8,773.28	12,045.00	8,638.63	11,420.00	-625.00	-5.19%
Dept/Div: 25-20 COMMUNITY SERVICES / Kennebec Land Trust								
COMMUNITY SERVICES								
55-20 KENNEBEC LAND TRUST	0.00	0.00	0.00	250.00	250.00	250.00	0.00	.00%
COMMUNITY SERVICES	0.00	0.00	0.00	250.00	250.00	250.00	0.00	.00%
Kennebec Land Trust	0.00	0.00	0.00	250.00	250.00	250.00	0.00	.00%
Dept/Div: 25-25 COMMUNITY SERVICES / Kenn Valley Council of Govmnt								
ASSESSMENTS								
45-30 Kennebec Valley Council of Gov	0.00	0.00	4,325.00	4,325.00	4,325.00	4,295.00	-30.00	-.69%
ASSESSMENTS	0.00	0.00	4,325.00	4,325.00	4,325.00	4,295.00	-30.00	-.69%
Kenn Valley Council of Govmnt	0.00	0.00	4,325.00	4,325.00	4,325.00	4,295.00	-30.00	-.69%
Dept/Div: 25-30 COMMUNITY SERVICES / Age Friendly								
COMMUNITY SERVICES								
55-40 Age Friendly	0.00	0.00	0.00	0.00	5,159.00	2,000.00	2,000.00	100.00%
COMMUNITY SERVICES	0.00	0.00	0.00	0.00	5,159.00	2,000.00	2,000.00	100.00%
PUBLIC WAYS OPERATION & MAINT								
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
Age Friendly	0.00	0.00	0.00	0.00	5,159.00	2,000.00	2,000.00	100.00%
Dept/Div: 25-40 COMMUNITY SERVICES / Library ADMINISTRATION								

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Dept/Div:	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
25-40 COMMUNITY SERVICES / Library CONT'D								
10-50 MISC.	820.24	474.72	424.25	225.00	228.17	225.00	0.00	.00%
10-55 OFFICE SUPPLIES	276.11	432.43	704.99	450.00	533.81	450.00	0.00	.00%
10-60 POSTAGE	642.69	445.66	373.61	500.00	211.09	0.00	-500.00	-100.00%
ADMINISTRATION	1,739.04	1,352.81	1,502.85	1,175.00	973.07	675.00	-500.00	-42.55%
PERSONNEL								
20-20 FICA	1,238.41	1,193.40	1,229.24	1,266.00	722.92	1,280.00	14.00	1.11%
20-60 WAGES	15,703.29	16,011.96	16,771.45	16,550.00	9,450.89	16,720.00	170.00	1.03%
PERSONNEL	16,941.70	17,205.36	18,000.69	17,816.00	10,173.81	18,000.00	184.00	1.03%
UTILITIES								
40-20 ELECTRONIC COMMUNICATIONS	1,075.00	1,075.00	1,089.00	1,075.00	539.00	1,075.00	0.00	.00%
40-80 TELEPHONE	206.74	207.63	229.49	240.00	139.25	240.00	0.00	.00%
UTILITIES	1,281.74	1,282.63	1,318.49	1,315.00	678.25	1,315.00	0.00	.00%
COMMUNITY SERVICES								
55-30 LIBRARY COLLECTION	6,318.03	7,118.52	8,099.13	6,100.00	3,480.74	6,100.00	0.00	.00%
COMMUNITY SERVICES	6,318.03	7,118.52	8,099.13	6,100.00	3,480.74	6,100.00	0.00	.00%
Library	26,280.51	26,959.32	28,921.16	26,406.00	15,305.87	26,090.00	-316.00	-1.20%
25-50 COMMUNITY SERVICES / Readfield Public Access TV								
PERSONNEL								
20-20 FICA	273.76	311.95	229.52	295.00	114.76	230.00	-65.00	-22.03%
PERSONNEL	273.76	311.95	229.52	295.00	114.76	230.00	-65.00	-22.03%
STIPEND								
25-35 READFIELD TV ADMINISTRATOR	3,000.00	3,000.00	3,000.00	3,000.00	1,500.00	3,000.00	0.00	.00%
STIPEND	3,000.00	3,000.00	3,000.00	3,000.00	1,500.00	3,000.00	0.00	.00%
EQUIPMENT REPLACEMENT								
65-30 CAPITAL EQUIPMENT	29.99	0.00	5,423.13	2,750.00	0.00	3,600.00	850.00	30.91%
EQUIPMENT REPLACEMENT	29.99	0.00	5,423.13	2,750.00	0.00	3,600.00	850.00	30.91%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 25-50 COMMUNITY SERVICES / Readfield Public Access TV CONT'D								
Readfield Public Access TV	3,303.75	3,311.95	8,652.65	6,045.00	1,614.76	6,830.00	785.00	12.99%
Dept/Div: 25-60 COMMUNITY SERVICES / Street Lights COMMUNITY SERVICES								
55-50 STREET LIGHTS								
COMMUNITY SERVICES	5,135.84	5,760.69	5,724.03	6,500.00	3,364.25	6,000.00	-500.00	-7.69%
Street Lights	5,135.84	5,760.69	5,724.03	6,500.00	3,364.25	6,000.00	-500.00	-7.69%
Dept/Div: 25-90 COMMUNITY SERVICES / Maranacook Lake Dam ADMINISTRATION								
10-50 MISC.								
ADMINISTRATION	0.00	0.00	0.00	250.00	0.00	250.00	0.00	.00%
Maranacook Lake Dam	0.00	0.00	0.00	250.00	0.00	250.00	0.00	.00%
COMMUNITY SERVICES	48,608.09	47,176.96	56,396.12	55,821.00	38,657.51	57,135.00	1,314.00	2.35%

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		2014	2015	2016	2017	2017	2018	Man Req vs"		Man Req vs
		Actual	Actual	Actual	Budget	YTD	Manager	Curr Bud	Change \$	Change %
Dept/Div: 30-10 RECREATION, PARKS,& ACTIVITIES / BEACH CONT'D										
BUILDING O&M										
70-40 GROUNDS		99.20	67.90	90.49	0.00	187.64	0.00	0.00	0.00	.00%
70-60 MAINTENANCE		234.83	505.76	494.75	300.00	233.63	400.00	100.00	100.00	33.33%
70-70 SUPPLIES		4.09	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
BUILDING O&M		338.12	573.66	585.24	300.00	421.27	400.00	100.00	100.00	33.33%
PUBLIC WAYS OPERATION & MAINT										
80-30 Gravel/ Sand		17.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
80-80 SIGNS/SUPPLIES		200.72	86.67	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS		218.17	86.67	0.00	0.00	0.00	0.00	0.00	0.00	.00%
OPERATION & MAINT										
BEACH		8,645.37	7,025.81	7,476.11	9,130.00	6,532.07	9,142.00	12.00	12.00	.13%
Dept/Div: 30-20 RECREATION, PARKS,& ACTIVITIES / RECREATION BOARD										
ADMINISTRATION										
10-40 Publications		2.64	0.69	0.27	0.00	0.00	0.00	0.00	0.00	.00%
10-60 POSTAGE		14.54	14.40	13.40	0.00	4.65	0.00	0.00	0.00	.00%
ADMINISTRATION		17.18	15.09	13.67	0.00	4.65	0.00	0.00	0.00	.00%
INSURANCE										
15-60 UNEMPLOYMENT		12.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
15-80 WORKERS COMP		9.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
INSURANCE		21.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PERSONNEL										
20-20 FICA		16.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PERSONNEL		16.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
RECREATION										
30-10 BASEBALL		2,348.52	1,675.47	2,479.00	2,966.00	127.50	2,966.00	0.00	0.00	.00%
30-12 SOFTBALL		687.50	767.45	643.00	1,130.00	127.50	1,540.00	410.00	410.00	36.28%

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		2014	2015	2016	2017	2017	2018	Man Req vs"	Man Req vs
		Actual	Actual	Actual	Budget	YTD	Manager	Curr Bud	Change %
								Change \$	
Dept/Div: 30-20 RECREATION, PARKS,& ACTIVITIES / RECREATION									
BOARD CONT'D									
30-20 BASKETBALL		1,683.86	1,388.86	1,419.32	2,375.00	1,254.00	3,330.00	955.00	40.21%
30-30 HALLOWEEN		174.97	125.03	0.00	200.00	84.33	200.00	0.00	.00%
30-35 Easter Egg Hunt		208.70	192.30	0.00	200.00	0.00	200.00	0.00	.00%
30-40 SOCCER		896.77	1,356.00	1,367.28	2,100.00	1,664.91	2,125.00	25.00	1.19%
30-55 SWIM INSTRUCTION		2,800.00	900.00	0.00	900.00	0.00	0.00	-900.00	-100.00%
30-60 Other Events		88.00	85.00	0.00	200.00	0.00	200.00	0.00	.00%
RECREATION		8,888.32	6,490.11	5,908.60	10,071.00	3,258.24	10,561.00	490.00	4.87%
PUBLIC WAYS OPERATION & MAINT									
80-80 SIGNS/SUPPLIES		30.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS									
OPERATION &									
MAINT									
RECREATION									
BOARD									
RECREATION		8,973.21	6,505.20	5,922.27	10,071.00	3,262.89	10,561.00	490.00	4.87%
Dept/Div: 30-25 RECREATION, PARKS,& ACTIVITIES / HERITAGE DAYS									
ADMINISTRATION									
10-10 ADVERTISING		0.00	0.00	13.20	0.00	0.00	0.00	0.00	.00%
10-40 Publications		77.53	0.00	210.00	0.00	0.00	0.00	0.00	.00%
10-50 MISC.		200.00	0.00	200.00	5,000.00	5,000.00	0.00	-5,000.00	-100.00%
10-55 OFFICE SUPPLIES		25.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
10-60 POSTAGE		3.68	0.00	4.86	0.00	0.00	0.00	0.00	.00%
ADMINISTRATION		306.21	0.00	428.06	5,000.00	5,000.00	0.00	-5,000.00	-100.00%
RECREATION									
30-91 HERITAGE DAYS		6,010.00	0.00	6,390.00	0.00	0.00	10,000.00	10,000.00	100.00%
ENTERTAINMENT									
30-92 HERITAGE DAYS EQUIPMENT		0.00	0.00	897.25	0.00	0.00	0.00	0.00	.00%
30-94 HERITAGE DAYS SUPPLIES		2,803.19	0.00	1,462.03	0.00	0.00	0.00	0.00	.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 30-25 RECREATION, PARKS,& ACTIVITIES / HERITAGE DAYS								
CONT'D								
30-95 HERITAGE DAYS OTHER	282.00	0.00	750.00	0.00	0.00	0.00	0.00	.00%
RECREATION	9,095.19	0.00	9,499.28	0.00	0.00	10,000.00	10,000.00	100.00%
UTILITIES								
40-70 LAVATORY	0.00	0.00	180.00	0.00	0.00	0.00	0.00	.00%
UTILITIES	0.00	0.00	180.00	0.00	0.00	0.00	0.00	.00%
HERITAGE DAYS	9,401.40	0.00	10,107.34	5,000.00	5,000.00	10,000.00	5,000.00	100.00%
Dept/Div: 30-50 RECREATION, PARKS,& ACTIVITIES / Open Space Plan								
RECREATION								
RECREATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
Open Space Plan	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
Dept/Div: 30-60 RECREATION, PARKS,& ACTIVITIES / Community Park								
ADMINISTRATION								
10-60 POSTAGE	0.00	0.00	2.43	0.00	0.00	0.00	0.00	.00%
ADMINISTRATION	0.00	0.00	2.43	0.00	0.00	0.00	0.00	.00%
INSURANCE								
15-60 UNEMPLOYMENT	12.91	4.79	14.40	0.00	0.00	0.00	0.00	.00%
15-80 WORKERS COMP	9.89	5.61	18.94	0.00	0.00	0.00	0.00	.00%
INSURANCE	22.80	10.40	33.34	0.00	0.00	0.00	0.00	.00%
PERSONNEL								
20-20 FICA	17.32	9.14	31.44	0.00	0.00	0.00	0.00	.00%
20-60 WAGES	185.14	106.59	418.30	0.00	0.00	0.00	0.00	.00%
PERSONNEL	202.46	115.73	449.74	0.00	0.00	0.00	0.00	.00%
Community Park	225.26	126.13	485.51	0.00	0.00	0.00	0.00	.00%
Dept/Div: 30-70 RECREATION, PARKS,& ACTIVITIES / Trails								
ADMINISTRATION								

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 30-70 RECREATION, PARKS,& ACTIVITIES / Trails CONT'D								
10-40 Publications	0.00	0.00	25.15	0.00	0.00	0.00	0.00	.00%
10-50 MISC.	0.00	0.00	0.00	300.00	129.99	0.00	-300.00	-100.00%
10-60 POSTAGE	0.00	0.00	2.79	0.00	0.93	0.00	0.00	.00%
ADMINISTRATION	0.00	0.00	27.94	300.00	130.92	0.00	-300.00	-100.00%
UTILITIES								
40-70 LAVATORY	0.00	0.00	0.00	180.00	170.00	0.00	-180.00	-100.00%
UTILITIES	0.00	0.00	0.00	180.00	170.00	0.00	-180.00	-100.00%
EQUIP OPERATION, REPAIR, MAINT								
60-55 Backhoe	0.00	0.00	0.00	280.00	0.00	0.00	-280.00	-100.00%
EQUIP OPERATION, REPAIR, MAINT	0.00	0.00	0.00	280.00	0.00	0.00	-280.00	-100.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	0.00	0.00	752.25	0.00	0.00	0.00	0.00	.00%
80-20 EROSION CONTROL	0.00	0.00	0.00	45.00	0.00	0.00	-45.00	-100.00%
80-30 Gravel/ Sand	0.00	0.00	1,192.67	1,378.00	1,136.10	0.00	-1,378.00	-100.00%
80-40 MATERIALS	0.00	0.00	0.00	284.00	0.00	0.00	-284.00	-100.00%
80-80 SIGNS/SUPPLIES	0.00	0.00	579.68	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	2,524.60	1,707.00	1,136.10	0.00	-1,707.00	-100.00%
Trails								
	0.00	0.00	2,552.54	2,467.00	1,437.02	0.00	-2,467.00	-100.00%
Dept/Div: 30-80 RECREATION, PARKS,& ACTIVITIES / Millstream Dam								
Project								
RECREATION								
30-85 Millstream Dam	0.00	0.00	0.00	0.00	0.00	8,300.00	8,300.00	100.00%
RECREATION	0.00	0.00	0.00	0.00	0.00	8,300.00	8,300.00	100.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 30-80 RECREATION, PARKS,& ACTIVITIES / Millstream Dam Project								
Millstream Dam Project	0.00	0.00	0.00	0.00	0.00	8,300.00	8,300.00	100.00%
RECREATION, PARKS,& ACTIVITIES	27,245.24	13,657.14	26,543.77	26,668.00	16,231.98	38,003.00	11,335.00	42.50%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 40-10 PROTECTION / FIRE DEPARTMENT								
ADMINISTRATION								
10-45 MEMBERSHIPS	1,160.00	565.00	720.00	600.00	0.00	600.00	0.00	.00%
10-50 MISC.	735.94	1,393.80	923.33	0.00	73.49	0.00	0.00	.00%
10-55 OFFICE SUPPLIES	0.00	1.69	38.00	500.00	0.00	0.00	-500.00	-100.00%
10-60 POSTAGE	74.23	86.88	87.92	125.00	24.18	0.00	-125.00	-100.00%
10-80 TRAINING & CONFERENCES	907.95	731.69	765.29	0.00	610.82	4,000.00	4,000.00	100.00%
ADMINISTRATION	2,878.12	2,779.06	2,534.54	1,225.00	708.49	4,600.00	3,375.00	275.51%
INSURANCE								
15-90 Fire Fighter GAP	1,200.00	850.00	850.00	900.00	850.00	900.00	0.00	.00%
INSURANCE	1,200.00	850.00	850.00	900.00	850.00	900.00	0.00	.00%
PERSONNEL								
20-20 FICA	2,246.02	2,108.88	2,378.72	2,975.00	915.09	2,550.00	-425.00	-14.29%
20-60 WAGES	17,310.75	15,182.00	20,759.73	26,000.00	8,611.75	26,000.00	0.00	.00%
20-95 Supplies	0.00	0.00	0.00	1,500.00	0.00	1,500.00	0.00	.00%
PERSONNEL	19,556.77	17,290.88	23,138.45	30,475.00	9,526.84	30,050.00	-425.00	-1.39%
STIPEND								
25-71 Fire Chief	3,000.00	3,000.00	3,000.00	3,000.00	1,500.00	3,000.00	0.00	.00%
25-72 Deputy Fire Chief	1,300.00	1,300.00	1,300.00	1,300.00	650.00	1,300.00	0.00	.00%
25-73 Assistant Fire Chief	1,200.00	1,200.00	1,200.00	1,200.00	600.00	1,200.00	0.00	.00%
25-74 Fire Training Officer	500.00	500.00	500.00	500.00	0.00	500.00	0.00	.00%
25-76 Fire Captains	800.00	1,200.00	1,300.00	1,200.00	600.00	1,200.00	0.00	.00%
STIPEND	6,800.00	7,200.00	7,300.00	7,200.00	3,350.00	7,200.00	0.00	.00%
UTILITIES								
40-80 TELEPHONE	437.59	421.24	485.27	450.00	303.07	500.00	50.00	11.11%
UTILITIES	437.59	421.24	485.27	450.00	303.07	500.00	50.00	11.11%
CONTRACT SERVICES								
50-41 SCBA FLOW TESTING	700.00	792.80	799.00	800.00	0.00	900.00	100.00	12.50%
50-42 PUMP TEST/Maint.	2,487.30	1,696.73	3,228.22	3,000.00	0.00	3,000.00	0.00	.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 40-10 PROTECTION / FIRE DEPARTMENT CONT'D								
CONTRACT SERVICES	3,187.30	2,489.53	4,027.22	3,800.00	0.00	3,900.00	100.00	2.63%
EQUIP OPERATION, REPAIR, MAINT								
60-30 FUEL/OIL	2,288.82	2,568.54	1,293.69	3,000.00	166.71	3,000.00	0.00	.00%
60-71 FIRE TRUCKS	12,851.80	2,209.47	1,700.06	5,000.00	7,337.56	25,000.00	20,000.00	400.00%
60-73 FIRE EQUIPMENT	4,597.10	5,196.97	14,906.00	3,000.00	4,197.19	4,500.00	1,500.00	50.00%
60-74 Personal Protective Gear	2,524.27	1,308.34	3,627.85	4,000.00	2,454.00	4,000.00	0.00	.00%
60-75 EMS EQUIP	0.00	0.00	199.11	500.00	0.00	500.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT	22,261.99	11,283.32	21,726.71	15,500.00	14,155.46	37,000.00	21,500.00	138.71%
EQUIPMENT REPLACEMENT								
65-40 RADIOS/PAGERS	4,181.22	1,358.00	2,312.80	3,500.00	1,340.00	3,500.00	0.00	.00%
EQUIPMENT REPLACEMENT	4,181.22	1,358.00	2,312.80	3,500.00	1,340.00	3,500.00	0.00	.00%
FIRE DEPARTMENT	60,502.99	43,672.03	62,374.99	63,050.00	30,233.86	87,650.00	24,600.00	39.02%
Dept/Div: 40-15 PROTECTION / FIRE EQUIPMENT								
EQUIPMENT REPLACEMENT								
65-30 CAPITAL EQUIPMENT	0.00	30,506.00	19,944.63	8,000.00	5,859.11	8,000.00	0.00	.00%
EQUIPMENT REPLACEMENT	0.00	30,506.00	19,944.63	8,000.00	5,859.11	8,000.00	0.00	.00%
FIRE EQUIPMENT	0.00	30,506.00	19,944.63	8,000.00	5,859.11	8,000.00	0.00	.00%
Dept/Div: 40-20 PROTECTION / AMBULANCE								
COMMUNITY SERVICES								
55-10 AMBULANCE	19,485.00	10,392.00	31,825.50	22,300.00	11,691.00	25,400.00	3,100.00	13.90%
COMMUNITY SERVICES	19,485.00	10,392.00	31,825.50	22,300.00	11,691.00	25,400.00	3,100.00	13.90%
AMBULANCE	19,485.00	10,392.00	31,825.50	22,300.00	11,691.00	25,400.00	3,100.00	13.90%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 40-30 PROTECTION / WATER HOLES								
COMMUNITY SERVICES								
55-80 WATER HOLES	670.29	0.00	0.00	500.00	1,455.17	500.00	0.00	.00%
COMMUNITY SERVICES	670.29	0.00	0.00	500.00	1,455.17	500.00	0.00	.00%
WATER HOLES	670.29	0.00	0.00	500.00	1,455.17	500.00	0.00	.00%
Dept/Div: 40-35 PROTECTION / Tower Sites								
UTILITIES								
40-30 ELECTRIC	0.00	678.40	705.58	750.00	427.74	750.00	0.00	.00%
40-60 HEATING	0.00	99.76	0.00	0.00	14.81	0.00	0.00	.00%
UTILITIES	0.00	778.16	705.58	750.00	442.55	750.00	0.00	.00%
CONTRACT SERVICES								
50-90 TOWER SITE	0.00	501.08	756.20	750.00	1,276.20	25,750.00	25,000.00	3333.33%
CONTRACT SERVICES	0.00	501.08	756.20	750.00	1,276.20	25,750.00	25,000.00	3333.33%
EQUIP OPERATION, REPAIR, MAINT								
60-60 Equipment Lease/Rent	0.00	0.00	0.00	500.00	0.00	500.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT	0.00	0.00	0.00	500.00	0.00	500.00	0.00	.00%
Tower Sites	0.00	1,279.24	1,461.78	2,000.00	1,718.75	27,000.00	25,000.00	1250.00%
Dept/Div: 40-40 PROTECTION / Dispatching								
CONTRACT SERVICES								
50-40 DISPATCH	21,877.75	25,066.00	27,943.72	28,740.00	17,989.62	30,200.00	1,460.00	5.08%
CONTRACT SERVICES	21,877.75	25,066.00	27,943.72	28,740.00	17,989.62	30,200.00	1,460.00	5.08%
Dispatching	21,877.75	25,066.00	27,943.72	28,740.00	17,989.62	30,200.00	1,460.00	5.08%
Dept/Div: 40-50 PROTECTION / Physicals								
ADMINISTRATION								

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 40-50 PROTECTION / Physicals								
10-70 PHYSICALS	0.00	0.00	0.00	125.00	0.00	125.00	0.00	.00%
ADMINISTRATION	0.00	0.00	0.00	125.00	0.00	125.00	0.00	.00%
Physicals	0.00	0.00	0.00	125.00	0.00	125.00	0.00	.00%
Dept/Div: 40-60 PROTECTION / Personal Protect Gear Replacem								
EQUIP OPERATION, REPAIR, MAINT								
60-74 Personal Protective Gear	0.00	0.00	6,175.00	2,000.00	1,725.00	2,000.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT	0.00	0.00	6,175.00	2,000.00	1,725.00	2,000.00	0.00	.00%
Personal Protect Gear Replacem	0.00	0.00	6,175.00	2,000.00	1,725.00	2,000.00	0.00	.00%
Dept/Div: 40-70 PROTECTION / Emergency Operations								
EQUIPMENT REPLACEMENT								
65-35 Capital Communications	5,300.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIPMENT REPLACEMENT	5,300.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
Emergency Operations	5,300.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PROTECTION	107,836.03	110,915.27	149,725.62	126,715.00	70,672.51	180,875.00	54,160.00	42.74%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 50-10 CEMETERIES / TOWN CEMETERIES								
ADMINISTRATION								
10-10 ADVERTISING	104.94	70.67	81.32	100.00	28.00	0.00	-100.00	-100.00%
10-40 Publications	4.62	2.04	4.54	35.00	43.20	0.00	-35.00	-100.00%
10-45 MEMBERSHIPS	0.00	0.00	0.00	0.00	30.00	0.00	0.00	.00%
10-50 MISC.	0.00	24.30	243.73	75.00	39.81	75.00	0.00	.00%
10-55 OFFICE SUPPLIES	0.00	0.00	17.98	25.00	34.98	0.00	-25.00	-100.00%
10-60 POSTAGE	14.28	19.14	14.94	15.00	14.88	0.00	-15.00	-100.00%
ADMINISTRATION	123.84	116.15	362.51	250.00	190.87	75.00	-175.00	-70.00%
STIPEND								
25-60 SEXTON	2,500.00	2,500.00	1,583.32	2,250.00	1,125.00	0.00	-2,250.00	-100.00%
STIPEND	2,500.00	2,500.00	1,583.32	2,250.00	1,125.00	0.00	-2,250.00	-100.00%
CONTRACT SERVICES								
50-35 CEMETERY STONE REPAIR	2,737.50	4,000.00	193.70	4,000.00	180.00	4,000.00	0.00	.00%
50-89 WOOD & BRUSH REMOVAL	3,000.00	800.00	450.00	4,500.00	0.00	4,500.00	0.00	.00%
CONTRACT SERVICES	5,737.50	4,800.00	643.70	8,500.00	180.00	8,500.00	0.00	.00%
COMMUNITY SERVICES								
55-70 Veterans Memorial	2,195.72	365.76	365.76	350.00	0.00	350.00	0.00	.00%
COMMUNITY SERVICES	2,195.72	365.76	365.76	350.00	0.00	350.00	0.00	.00%
BUILDING O&M								
70-40 GROUNDS	0.00	194.24	0.00	600.00	0.00	600.00	0.00	.00%
70-70 SUPPLIES	56.14	12.48	13.99	125.00	0.00	175.00	50.00	40.00%
BUILDING O&M	56.14	206.72	13.99	725.00	0.00	775.00	50.00	6.90%
PUBLIC WAYS OPERATION & MAINT								
80-40 MATERIALS	0.00	0.00	0.00	0.00	0.00	4,000.00	4,000.00	100.00%
80-80 SIGNS/SUPPLIES	78.73	0.00	0.00	100.00	5.67	100.00	0.00	.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 50-10 CEMETERIES / TOWN CEMETERIES CONT'D								
PUBLIC WAYS	78.73			100.00	5.67	4,100.00	4,000.00	4000.00%
OPERATION &								
MAINT								
Contingency								
95-10 Contingency								
	0.00	0.00	0.00	0.00	0.00	2,250.00	2,250.00	100.00%
Contingency	0.00	0.00	0.00	0.00	0.00	2,250.00	2,250.00	100.00%
TOWN CEMETERIES	10,691.93	7,988.63	2,969.28	12,175.00	1,501.54	16,050.00	3,875.00	31.83%
CEMETERIES	10,691.93	7,988.63	2,969.28	12,175.00	1,501.54	16,050.00	3,875.00	31.83%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 60-10 Roads & Drainage / Road Maintenance								
ADMINISTRATION								
10-10 ADVERTISING	0.00	177.12	165.20	200.00	0.00	0.00	-200.00	-100.00%
10-40 Publications	18.29	5.83	10.49	50.00	0.00	0.00	-50.00	-100.00%
10-50 MISC.	77.81	0.00	0.00	0.00	0.00	0.00	0.00	.00%
10-60 POSTAGE	76.46	22.08	28.30	100.00	23.43	0.00	-100.00	-100.00%
10-80 TRAINING & CONFERENCES	0.00	0.00	75.00	100.00	0.00	0.00	-100.00	-100.00%
ADMINISTRATION	172.56	205.03	278.99	450.00	23.43	0.00	-450.00	-100.00%
INSURANCE								
INSURANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
CONTRACT SERVICES								
50-50 ENGINEERING	0.00	0.00	0.00	500.00	0.00	0.00	-500.00	-100.00%
CONTRACT SERVICES	0.00	0.00	0.00	500.00	0.00	0.00	-500.00	-100.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	82,935.74	71,890.22	64,164.70	75,000.00	47,815.02	67,000.00	-8,000.00	-10.67%
80-20 EROSION CONTROL	4,028.56	3,276.41	2,175.45	2,000.00	20.00	2,000.00	0.00	.00%
80-30 Gravel/ Sand	1,796.37	0.00	11,642.07	6,000.00	8,496.31	45,000.00	39,000.00	650.00%
80-40 MATERIALS	3,837.60	3,245.50	904.00	0.00	0.00	0.00	0.00	.00%
80-50 ROAD RECONSTRUCTION	0.00	27,262.30	0.00	30,000.00	23,540.00	0.00	-30,000.00	-100.00%
80-70 PATCHING	1,226.25	0.00	0.00	0.00	0.00	2,000.00	2,000.00	100.00%
80-80 SIGNS/SUPPLIES	625.81	525.35	529.22	1,000.00	1,420.92	1,500.00	500.00	50.00%
80-90 PAVING	513.92	160,975.18	146,935.12	216,100.00	175,665.75	0.00	-216,100.00	-100.00%
PUBLIC WAYS OPERATION & MAINT	94,964.25	267,174.96	226,350.56	330,100.00	256,958.00	117,500.00	-212,600.00	-64.40%
Road Maintenance	95,136.81	267,379.99	226,629.55	331,050.00	256,981.43	117,500.00	-213,550.00	-64.51%

Dept/Div: 60-20 Roads & Drainage / ROAD RECONSTRUCTION/PAVING

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 60-20 Roads & Drainage / ROAD RECONSTRUCTION/PAVING								
ADMINISTRATION								
10-10 ADVERTISING	152.64	0.00	0.00	0.00	0.00	0.00	0.00	.00%
ADMINISTRATION	152.64	0.00	0.00	0.00	0.00	0.00	0.00	.00%
ROAD	152.64	0.00	0.00	0.00	0.00	0.00	0.00	.00%
RECONSTRUCTION/ PAVING								
Dept/Div: 60-40 Roads & Drainage / Winter Maintenance								
ADMINISTRATION								
10-10 ADVERTISING	0.00	0.00	0.00	200.00	0.00	0.00	-200.00	-100.00%
10-40 Publications	0.00	0.06	0.76	0.00	0.00	0.00	0.00	.00%
ADMINISTRATION	0.00	0.06	0.76	200.00	0.00	0.00	-200.00	-100.00%
UTILITIES								
40-30 ELECTRIC	423.94	377.91	421.52	400.00	159.88	450.00	50.00	12.50%
UTILITIES	423.94	377.91	421.52	400.00	159.88	450.00	50.00	12.50%
CONTRACT SERVICES								
CONTRACT SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
BUILDING O&M								
70-60 MAINTENANCE	0.00	0.00	0.00	500.00	0.00	500.00	0.00	.00%
BUILDING O&M	0.00	0.00	0.00	500.00	0.00	500.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	247,999.98	255,440.00	259,999.98	260,000.00	124,254.34	230,500.00	-29,500.00	-11.35%
80-20 EROSION CONTROL	0.00	0.00	0.00	0.00	15,818.10	25,000.00	25,000.00	100.00%
80-80 SIGNS/SUPPLIES	3.98	0.91	0.00	0.00	10.14	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	248,003.96	255,440.91	259,999.98	260,000.00	140,082.58	255,500.00	-4,500.00	-1.73%
Winter Maintenance	248,427.90	255,818.88	260,422.26	261,100.00	140,242.46	256,450.00	-4,650.00	-1.78%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 60-60 Roads & Drainage / Vehicle Maintenance								
ADMINISTRATION								
10-50 MISC.	0.00	10.00	9.50	0.00	4.50	0.00	0.00	.00%
10-60 POSTAGE	0.92	0.00	0.00	0.00	0.00	0.00	0.00	.00%
ADMINISTRATION	0.92	10.00	9.50	0.00	4.50	0.00	0.00	.00%
PERSONNEL								
PERSONNEL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT								
60-30 FUEL/OIL	4,276.76	4,215.85	1,231.07	3,500.00	1,070.79	3,500.00	0.00	.00%
60-35 EQUIPMENT MAINTENANCE	32.28	79.79	432.83	100.00	168.22	100.00	0.00	.00%
60-50 GMC Sierra	0.00	0.00	752.20	4,000.00	447.59	2,000.00	-2,000.00	-50.00%
60-51 Ford F550	3,683.94	1,476.21	1,117.98	20,000.00	543.99	1,900.00	-18,100.00	-90.50%
60-52 TRACTOR	3,524.92	367.29	25.20	1,500.00	1,571.66	4,000.00	2,500.00	166.67%
60-53 TOWN SANDER	245.62	0.00	0.00	400.00	4,999.00	0.00	-400.00	-100.00%
60-65 Holder	798.09	2,562.67	6,971.30	2,000.00	4,888.02	0.00	-2,000.00	-100.00%
EQUIP OPERATION, REPAIR, MAINT	12,561.61	8,701.81	10,530.58	31,500.00	13,689.27	11,500.00	-20,000.00	-63.49%
EQUIPMENT REPLACEMENT								
65-30 CAPITAL EQUIPMENT	0.00	5,500.00	18,744.50	0.00	0.00	35,100.00	35,100.00	100.00%
EQUIPMENT REPLACEMENT	0.00	5,500.00	18,744.50	0.00	0.00	35,100.00	35,100.00	100.00%
PUBLIC WAYS OPERATION & MAINT								
80-80 SIGNS/SUPPLIES	0.00	0.00	0.00	0.00	3.98	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	0.00	0.00	3.98	0.00	0.00	.00%
Vehicle Maintenance	12,562.53	14,211.81	29,284.58	31,500.00	13,697.75	46,600.00	15,100.00	47.94%
Dept/Div: 60-70 Roads & Drainage / Interlocal Work								
INSURANCE								

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 60-70 Roads & Drainage / Interlocal Work	CONTD							
15-60 UNEMPLOYMENT	4.71	31.48	41.23	80.00	0.00	0.00	-80.00	-100.00%
15-80 WORKERS COMP	9.01	60.28	68.26	155.00	0.00	0.00	-155.00	-100.00%
INSURANCE	13.72	91.76	109.49	235.00	0.00	0.00	-235.00	-100.00%
PERSONNEL								
20-20 FICA	66.64	60.20	73.71	0.00	0.00	0.00	0.00	.00%
20-60 WAGES	654.60	786.99	963.51	2,000.00	0.00	2,000.00	0.00	.00%
PERSONNEL	721.24	847.19	1,037.22	2,000.00	0.00	2,000.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT								
60-52 TRACTOR	0.00	0.00	0.00	0.00	1,571.65	4,000.00	4,000.00	100.00%
EQUIP OPERATION, REPAIR, MAINT	0.00	0.00	0.00	0.00	1,571.65	4,000.00	4,000.00	100.00%
PUBLIC WAYS OPERATION & MAINT								
80-20 EROSION CONTROL	0.00	1,450.00	6,392.00	4,200.00	0.00	4,000.00	-200.00	-4.76%
PUBLIC WAYS OPERATION & MAINT	0.00	1,450.00	6,392.00	4,200.00	0.00	4,000.00	-200.00	-4.76%
Interlocal Work	734.96	2,388.95	7,538.71	6,435.00	1,571.65	10,000.00	3,565.00	55.40%
Roads & Drainage	357,014.84	539,799.63	523,875.10	630,085.00	412,493.29	430,550.00	-199,535.00	-31.67%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 65-01 CAPITAL IMPROVEMENTS / Adm Technology								
EQUIPMENT REPLACEMENT								
65-10 COMPUTER HARDWARE	3,731.00	802.72	0.00	0.00	0.00	0.00	0.00	.00%
EQUIPMENT REPLACEMENT	3,731.00	802.72	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	0.00	975.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	0.00	975.00	0.00	0.00	0.00	0.00	0.00	.00%
Adm Technology	3,731.00	1,777.72	0.00	0.00	0.00	0.00	0.00	.00%
Dept/Div: 65-10 CAPITAL IMPROVEMENTS / Fire Station Improvements								
ADMINISTRATION								
ADMINISTRATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	7,500.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
80-90 PAVING	8,295.40	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	15,795.40	0.00	0.00	0.00	0.00	0.00	0.00	.00%
Fire Station Improvements	15,795.40	0.00	0.00	0.00	0.00	0.00	0.00	.00%
Dept/Div: 65-20 CAPITAL IMPROVEMENTS / Gile Hall								
ADMINISTRATION								
ADMINISTRATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIPMENT REPLACEMENT								
EQUIPMENT REPLACEMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
BUILDING O&M								

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 65-20 CAPITAL IMPROVEMENTS / Gile Hall CONT'D								
70-15 Generator	10,695.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
BUILDING O&M	10,695.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	9,332.10	0.00	0.00	0.00	0.00	20,000.00	20,000.00	100.00%
PUBLIC WAYS OPERATION & MAINT	9,332.10	0.00	0.00	0.00	0.00	20,000.00	20,000.00	100.00%
Gile Hall	20,027.10	0.00	0.00	0.00	0.00	20,000.00	20,000.00	100.00%
Dept/Div: 65-25 CAPITAL IMPROVEMENTS / Parks/Recreation								
ADMINISTRATION								
10-40 Publications	11.61	0.00	0.00	0.00	0.00	0.00	0.00	.00%
10-60 POSTAGE	1.38	2.90	0.00	0.00	0.00	0.00	0.00	.00%
ADMINISTRATION	12.99	2.90	0.00	0.00	0.00	0.00	0.00	.00%
CONTRACT SERVICES								
CONTRACT SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT								
60-55 Backhoe	0.00	90.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT	0.00	90.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	16,195.00	0.00	0.00	0.00	0.00	2,762.00	2,762.00	100.00%
80-20 EROSION CONTROL	61.05	0.00	0.00	0.00	0.00	0.00	0.00	.00%
80-40 MATERIALS	267.48	12,825.36	4,474.19	7,200.00	0.00	5,000.00	-2,200.00	-30.56%
80-80 SIGNS/SUPPLIES	30.68	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	16,554.21	12,825.36	4,474.19	7,200.00	0.00	7,762.00	562.00	7.81%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 65-25 CAPITAL IMPROVEMENTS / Parks/Recreation CONT'D								
Parks/Recreation	16,567.20	12,918.26	4,474.19	7,200.00	0.00	7,762.00	562.00	7.81%
Dept/Div: 65-30 CAPITAL IMPROVEMENTS / Library Building								
ADMINISTRATION								
ADMINISTRATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	809.15	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	809.15	0.00	0.00	0.00	0.00	0.00	0.00	.00%
Library Building								
Library Building	809.15	0.00	0.00	0.00	0.00	0.00	0.00	.00%
Dept/Div: 65-35 CAPITAL IMPROVEMENTS / Community Park								
BUILDING O&M								
BUILDING O&M	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
Community Park	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
Dept/Div: 65-40 CAPITAL IMPROVEMENTS / Cemetery								
CONTRACT SERVICES								
50-50 ENGINEERING								
CONTRACT SERVICES	0.00	900.00	0.00	0.00	0.00	0.00	0.00	.00%
CONTRACT SERVICES	0.00	900.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	0.00	200.00	0.00	0.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	0.00	200.00	0.00	0.00	0.00	0.00	0.00	.00%
Cemetery								
Cemetery	0.00	1,100.00	0.00	0.00	0.00	0.00	0.00	.00%
Dept/Div: 65-50 CAPITAL IMPROVEMENTS / Sidewalks								

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Expense

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 65-50 CAPITAL IMPROVEMENTS / Sidewalks								
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	2,600.00	0.00	0.00	0.00	0.00	45,000.00	45,000.00	100.00%
PUBLIC WAYS OPERATION & MAINT	2,600.00	0.00	0.00	0.00	0.00	45,000.00	45,000.00	100.00%
Sidewalks	2,600.00	0.00	0.00	0.00	0.00	45,000.00	45,000.00	100.00%
Dept/Div: 65-55 CAPITAL IMPROVEMENTS / Roads								
PUBLIC WAYS OPERATION & MAINT								
80-90 PAVING	0.00	0.00	0.00	0.00	0.00	55,000.00	55,000.00	100.00%
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	0.00	0.00	0.00	55,000.00	55,000.00	100.00%
Roads	0.00	0.00	0.00	0.00	0.00	55,000.00	55,000.00	100.00%
Dept/Div: 65-65 CAPITAL IMPROVEMENTS / Equipment								
EQUIPMENT REPLACEMENT								
65-30 CAPITAL EQUIPMENT	0.00	0.00	4,000.00	7,956.00	2,955.84	5,000.00	-2,956.00	-37.15%
EQUIPMENT REPLACEMENT	0.00	0.00	4,000.00	7,956.00	2,955.84	5,000.00	-2,956.00	-37.15%
Equipment	0.00	0.00	4,000.00	7,956.00	2,955.84	5,000.00	-2,956.00	-37.15%
Dept/Div: 65-70 CAPITAL IMPROVEMENTS / Transfer Station								
ADMINISTRATION								
10-50 MISC.	0.00	0.00	0.00	0.00	0.00	19,050.00	19,050.00	100.00%
ADMINISTRATION	0.00	0.00	0.00	0.00	0.00	19,050.00	19,050.00	100.00%
CONTRACT SERVICES								
CONTRACT SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT								

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs"		Man Req vs Curr Bud Change %
							Curr Bud	Change \$	
Dept/Div: 65-70 CAPITAL IMPROVEMENTS / Transfer Station CONT'D									
EQUIP OPERATION, REPAIR, MAINT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIPMENT REPLACEMENT									
65-30 CAPITAL EQUIPMENT	0.00	1,665.00	4,285.00	60,000.00	4,900.00	0.00	-60,000.00	-60,000.00	-100.00%
EQUIPMENT REPLACEMENT	0.00	1,665.00	4,285.00	60,000.00	4,900.00	0.00	-60,000.00	-60,000.00	-100.00%
PUBLIC WAYS OPERATION & MAINT									
80-10 CONTRACT SERVICES	0.00	0.00	10,444.59	0.00	0.00	20,000.00	20,000.00	20,000.00	100.00%
80-90 PAVING	0.00	0.00	0.00	0.00	2,034.00	0.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	10,444.59	0.00	2,034.00	20,000.00	20,000.00	20,000.00	100.00%
Transfer Station	0.00	1,665.00	14,729.59	60,000.00	6,934.00	39,050.00	-20,950.00	-20,950.00	-34.92%
Dept/Div: 65-90 CAPITAL IMPROVEMENTS / Maranacook Lake Dam									
BUILDING O&M									
70-60 MAINTENANCE	0.00	5,330.00	0.00	64,975.00	0.00	0.00	-64,975.00	-64,975.00	-100.00%
BUILDING O&M	0.00	5,330.00	0.00	64,975.00	0.00	0.00	-64,975.00	-64,975.00	-100.00%
PUBLIC WAYS OPERATION & MAINT									
80-10 CONTRACT SERVICES	0.00	0.00	7,995.00	0.00	659.59	126,329.00	126,329.00	126,329.00	100.00%
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	7,995.00	0.00	659.59	126,329.00	126,329.00	126,329.00	100.00%
Maranacook Lake Dam	0.00	5,330.00	7,995.00	64,975.00	659.59	126,329.00	61,354.00	61,354.00	94.43%
CAPITAL IMPROVEMENTS	59,529.85	22,790.98	31,198.78	140,131.00	10,549.43	298,141.00	158,010.00	158,010.00	112.76%

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Expense

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 70-10 SOLID WASTE / TRANSFER STATION CONT'D								
BUILDING O&M								
70-30 FURNACE MAINTENANCE	0.00	0.00	0.00	50.00	0.00	300.00	250.00	500.00%
70-40 GROUNDS	0.00	0.00	0.00	200.00	0.00	200.00	0.00	.00%
70-60 MAINTENANCE	64.99	160.54	2,569.29	500.00	727.24	500.00	0.00	.00%
70-70 SUPPLIES	422.48	323.45	58.36	0.00	3.79	100.00	100.00	100.00%
BUILDING O&M	487.47	483.99	2,627.65	750.00	731.03	1,100.00	350.00	46.67%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	0.00	207.50	5,681.00	750.00	3,560.50	1,500.00	750.00	100.00%
80-60 ROAD REPAIR	240.00	160.00	213.75	500.00	160.00	500.00	0.00	.00%
80-80 SIGNS/SUPPLIES	169.80	73.51	1,980.04	200.00	22.62	100.00	-100.00	-50.00%
PUBLIC WAYS OPERATION & MAINT	409.80	441.01	7,874.79	1,450.00	3,743.12	2,100.00	650.00	44.83%
Contingency								
Contingency	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
TRANSFER STATION	234,652.15	226,266.77	243,831.94	291,416.00	142,182.10	277,376.00	-14,040.00	-4.82%
Dept/Div: 70-50 SOLID WASTE / BACKHOE								
ADMINISTRATION								
10-60 POSTAGE	0.46	0.00	0.00	0.00	0.00	0.00	0.00	.00%
ADMINISTRATION	0.46	0.00	0.00	0.00	0.00	0.00	0.00	.00%
UTILITIES								
UTILITIES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIP OPERATION, REPAIR, MAINT								
60-30 FUEL/OIL	97.31	1,357.35	591.87	1,600.00	1,213.75	1,200.00	-400.00	-25.00%
60-55 Backhoe	6,822.56	-83.09	1,856.98	3,000.00	3,818.67	4,000.00	1,000.00	33.33%
EQUIP OPERATION, REPAIR, MAINT	6,919.87	1,274.26	2,448.85	4,600.00	5,032.42	5,200.00	600.00	13.04%

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Expense

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 70-50 SOLID WASTE / BACKHOE CONT'D								
BACKHOE	6,920.33	1,274.26	2,448.85	4,600.00	5,032.42	5,200.00	600.00	13.04%
SOLID WASTE	241,572.48	227,541.03	246,280.79	296,016.00	147,214.52	282,576.00	-13,440.00	-4.54%

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Expense

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 75-10 EDUCATION / RSU#38								
ASSESSMENTS								
45-75 RSU#38 PAYMENT	3,112,703.00	3,163,541.00	3,324,451.00	3,442,351.00	2,008,038.10	3,442,351.00	0.00	.00%
ASSESSMENTS	3,112,703.00	3,163,541.00	3,324,451.00	3,442,351.00	2,008,038.10	3,442,351.00	0.00	.00%
RSU#38	3,112,703.00	3,163,541.00	3,324,451.00	3,442,351.00	2,008,038.10	3,442,351.00	0.00	.00%
Dept/Div: 75-50 EDUCATION / ELEMENTARY SCHOOL								
ADMINISTRATION								
10-50 MISC.	0.00	0.00	1,095.00	0.00	0.00	0.00	0.00	.00%
ADMINISTRATION	0.00	0.00	1,095.00	0.00	0.00	0.00	0.00	.00%
ELEMENTARY	0.00	0.00	1,095.00	0.00	0.00	0.00	0.00	.00%
SCHOOL								
EDUCATION	3,112,703.00	3,163,541.00	3,325,546.00	3,442,351.00	2,008,038.10	3,442,351.00	0.00	.00%

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	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 80-10 REGIONAL ORGANIZATIONS / COBBOSSEE WATER DISTRICT								
ASSESSMENTS								
45-10 COBBOSSEE WATERSHED DISTRICT	17,978.00	18,877.00	19,821.00	20,816.00	13,874.66	22,000.00	1,184.00	5.69%
ASSESSMENTS	17,978.00	18,877.00	19,821.00	20,816.00	13,874.66	22,000.00	1,184.00	5.69%
COBBOSSEE WATER DISTRICT	17,978.00	18,877.00	19,821.00	20,816.00	13,874.66	22,000.00	1,184.00	5.69%
Dept/Div: 80-20 REGIONAL ORGANIZATIONS / KENNEBEC COUNTY								
ASSESSMENTS								
45-20 KENNEBEC COUNTY TAX	276,913.46	277,640.27	256,103.35	270,400.00	261,281.06	270,000.00	-400.00	-.15%
ASSESSMENTS	276,913.46	277,640.27	256,103.35	270,400.00	261,281.06	270,000.00	-400.00	-.15%
KENNEBEC COUNTY	276,913.46	277,640.27	256,103.35	270,400.00	261,281.06	270,000.00	-400.00	-.15%
Dept/Div: 80-40 REGIONAL ORGANIZATIONS / First Park								
FINANCIAL								
12-50 FIRSTPARK INVESTMENT	25,997.57	25,843.50	25,130.04	25,130.00	12,440.06	25,600.00	470.00	1.87%
FINANCIAL	25,997.57	25,843.50	25,130.04	25,130.00	12,440.06	25,600.00	470.00	1.87%
First Park	25,997.57	25,843.50	25,130.04	25,130.00	12,440.06	25,600.00	470.00	1.87%
REGIONAL ORGANIZATIONS	320,889.03	322,360.77	301,054.39	316,346.00	287,595.78	317,600.00	1,254.00	.40%

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Expense

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 85-10 DEBT SERVICE / Fire Truck 11/2023								
ADMINISTRATION								
10-20 ATTORNEY FEES	0.00	0.00	0.00	0.00	220.00	0.00	0.00	.00%
ADMINISTRATION	0.00	0.00	0.00	0.00	220.00	0.00	0.00	.00%
FINANCIAL								
12-20 BOND PRINCIPAL	31,090.00	33,465.00	0.00	55,428.00	62,252.00	52,000.00	-3,428.00	-6.18%
12-25 BOND INTEREST	3,630.00	1,255.00	0.00	13,206.00	0.00	4,857.00	-8,349.00	-63.22%
FINANCIAL	34,720.00	34,720.00	0.00	68,634.00	62,252.00	56,857.00	-11,777.00	-17.16%
Fire Truck 11/2023	34,720.00	34,720.00	0.00	68,634.00	62,472.00	56,857.00	-11,777.00	-17.16%
Dept/Div: 85-25 DEBT SERVICE / 2013 Road Bond 7/2020								
FINANCIAL								
12-20 BOND PRINCIPAL	0.00	98,638.70	95,597.82	97,724.00	97,748.82	99,903.00	2,179.00	2.23%
12-25 BOND INTEREST	0.00	10,477.95	13,518.83	11,394.00	11,367.83	9,214.00	-2,180.00	-19.13%
FINANCIAL	0.00	109,116.65	109,116.65	109,118.00	109,116.65	109,117.00	-1.00	.00%
2013 Road Bond 7/2020	0.00	109,116.65	109,116.65	109,118.00	109,116.65	109,117.00	-1.00	.00%
Dept/Div: 85-70 DEBT SERVICE / 2008 Road Bond 8/2018								
FINANCIAL								
12-20 BOND PRINCIPAL	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00	0.00	.00%
12-25 BOND INTEREST	37,333.37	31,064.75	24,934.00	18,550.00	19,060.12	12,850.00	-5,700.00	-30.73%
FINANCIAL	187,333.37	181,064.75	174,934.00	168,550.00	169,060.12	162,850.00	-5,700.00	-3.38%
2008 Road Bond 8/2018	187,333.37	181,064.75	174,934.00	168,550.00	169,060.12	162,850.00	-5,700.00	-3.38%
DEBT SERVICE	222,053.37	324,901.40	284,050.65	346,302.00	340,648.77	328,824.00	-17,478.00	-5.05%

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Expense

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 90-10 UNCLASSIFIED / ABATEMENTS/ Overlay								
ADMINISTRATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
ABATEMENTS								
90-10 ABATEMENTS	25,259.10	14,655.94	14,056.12	15,617.00	40,386.24	15,000.00	-617.00	-3.95%
ABATEMENTS	25,259.10	14,655.94	14,056.12	15,617.00	40,386.24	15,000.00	-617.00	-3.95%
ABATEMENTS/ Overlay	25,259.10	14,655.94	14,056.12	15,617.00	40,386.24	15,000.00	-617.00	-3.95%
Dept/Div: 90-20 UNCLASSIFIED / NON-PROFIT AGENCIES								
ADMINISTRATION	4,930.50	7,143.30	6,144.00	6,832.00	5,832.00	15,101.00	8,269.00	121.03%
10-50 MISC.	4,930.50	7,143.30	6,144.00	6,832.00	5,832.00	15,101.00	8,269.00	121.03%
ADMINISTRATION	4,930.50	7,143.30	6,144.00	6,832.00	5,832.00	15,101.00	8,269.00	121.03%
NON-PROFIT AGENCIES								
Dept/Div: 90-40 UNCLASSIFIED / Contingency								
ADMINISTRATION	0.00	0.00	0.00	25,000.00	0.00	25,000.00	0.00	.00%
10-50 MISC.	0.00	0.00	0.00	25,000.00	0.00	25,000.00	0.00	.00%
ADMINISTRATION	0.00	0.00	0.00	25,000.00	0.00	25,000.00	0.00	.00%
Contingency								
Dept/Div: 90-50 UNCLASSIFIED / Snowmobiling								
RECREATION	1,052.00	1,231.00	1,436.00	1,489.00	1,489.00	1,500.00	11.00	.74%
30-70 SNOWMOBILING	1,052.00	1,231.00	1,436.00	1,489.00	1,489.00	1,500.00	11.00	.74%
RECREATION	1,052.00	1,231.00	1,436.00	1,489.00	1,489.00	1,500.00	11.00	.74%
Snowmobiling	1,052.00	1,231.00	1,436.00	1,489.00	1,489.00	1,500.00	11.00	.74%
Dept/Div: 90-60 UNCLASSIFIED / Readfield Enterprise Fund								
ADMINISTRATION	11,900.00	0.00	0.00	10,000.00	0.00	10,000.00	0.00	.00%
10-50 MISC.								

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Expense

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept/Div: 95-10 GENERAL ASSISTANCE / GENERAL ASSISTANCE								
ADMINISTRATION								
10-10 ADVERTISING	0.00	0.00	0.00	50.00	0.00	0.00	-50.00	-100.00%
10-40 Publications	2.69	0.37	0.58	5.00	0.00	0.00	-5.00	-100.00%
10-50 MISC.	266.04	550.00	856.60	1,000.00	0.00	1,000.00	0.00	.00%
10-60 POSTAGE	7.90	5.76	1.46	5.00	0.00	0.00	-5.00	-100.00%
10-70 PHYSICALS	0.00	0.00	0.00	150.00	0.00	150.00	0.00	.00%
ADMINISTRATION	276.63	556.13	858.64	1,210.00	0.00	1,150.00	-60.00	-4.96%
UTILITIES								
40-30 ELECTRIC	0.00	0.00	0.00	500.00	0.00	500.00	0.00	.00%
40-60 HEATING	2,352.36	882.97	0.00	3,000.00	0.00	3,000.00	0.00	.00%
UTILITIES	2,352.36	882.97	0.00	3,500.00	0.00	3,500.00	0.00	.00%
GENERAL ASSISTANCE	2,628.99	1,439.10	858.64	4,710.00	0.00	4,650.00	-60.00	-1.27%
GENERAL ASSISTANCE	2,628.99	1,439.10	858.64	4,710.00	0.00	4,650.00	-60.00	-1.27%
Expense Totals:	5,035,890.23	5,289,174.68	5,422,228.30	5,972,163.00	3,676,785.47	6,057,449.00	85,286.00	1.43%

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Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 10 GENERAL GOVERNMENT								
1011 REAL ESTATE PROPERTY TAX	4,293,496.18	4,401,599.37	4,364,738.93	4,458,783.00	4,458,783.14	4,481,077.00	22,294.00	.50%
1012 PERSONAL PROPERTY TAX	45,267.89	43,647.87	36,855.03	37,855.00	37,854.96	37,855.00	0.00	.00%
1013 STATE REVENUE SHARING	120,093.28	114,861.27	138,065.71	110,000.00	78,269.89	110,000.00	0.00	.00%
1014 INTEREST ON TAXES	20,585.48	20,971.28	23,044.88	18,000.00	17,705.21	20,000.00	2,000.00	11.11%
1021 INVESTMENT INCOME	3,042.91	3,604.95	3,348.83	2,500.00	2,550.29	3,000.00	500.00	20.00%
1031 VETERANS EXEMPTION	3,312.00	3,830.00	3,284.00	3,200.00	3,607.00	3,200.00	0.00	.00%
1032 HOMESTEAD EXEMPTION	65,793.00	77,252.00	73,154.00	107,970.00	94,647.00	107,970.00	0.00	.00%
1033 TREE GROWTH REIMBURSEMENT	8,661.50	9,948.22	10,892.48	10,000.00	9,872.82	9,800.00	-200.00	-2.00%
1034 BETE REIMBURSEMENT	9,793.00	4,158.00	7,780.00	8,848.00	8,848.00	8,848.00	0.00	.00%
1040 Grants/Planning	0.00	0.00	0.00	0.00	2,735.97	0.00	0.00	.00%
1051 BOAT EXCISE TAXES	7,981.10	7,944.80	8,101.29	7,500.00	1,126.60	7,500.00	0.00	.00%
1052 MOTOR VEHICLE TAXES	458,997.99	466,037.21	492,728.16	460,000.00	288,655.76	460,000.00	0.00	.00%
1053 AGENT FEE	10,698.74	10,441.10	10,763.10	10,000.00	5,878.75	9,500.00	-500.00	-5.00%
1054 NEWSLETTER ADS	316.00	204.00	200.00	100.00	380.00	250.00	150.00	150.00%
1060 LICENSE FEES	38.00	10.00	20.00	0.00	10.00	0.00	0.00	.00%
1065 CERTIFIED COPY FEES	1,411.20	1,224.00	1,505.40	1,250.00	876.00	1,300.00	50.00	4.00%
1080 REFLECTIONS	21.00	3.50	7.00	0.00	0.00	0.00	0.00	.00%
1090 OTHER INCOME	6,524.67	14,262.10	7,807.66	2,500.00	379.84	500.00	-2,000.00	-80.00%
1095 Heating Assistance	995.09	846.53	650.05	1,500.00	1,300.00	1,500.00	0.00	.00%
3010 PLUMBING FEES	2,362.50	4,077.50	5,837.50	4,000.00	5,428.25	5,000.00	1,000.00	25.00%
3020 LAND USE FEES	3,428.00	5,414.50	8,330.10	5,000.00	4,430.35	6,000.00	1,000.00	20.00%
5000 Use of Undesignated Funds	0.00	0.00	0.00	230,000.00	0.00	190,000.00	-40,000.00	-17.39%
5001 Use of Carry Forward	4,587.00	0.00	0.00	227,020.00	0.00	170,818.00	-56,202.00	-24.76%
GENERAL GOVERNMENT	5,067,406.53	5,190,338.20	5,197,114.12	5,706,026.00	5,023,339.83	5,634,118.00	-71,908.00	-1.26%

Custom Budget Report

Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 15 BOARDS & COMMISSIONS								
3015 Conservation Donations	18,959.70	4.00	0.00	0.00	3,500.00	6,000.00	6,000.00	100.00%
3020 STATE PARK FEES	382.43	596.67	425.40	0.00	0.00	0.00	0.00	.00%
3050 Trails Donations	450.00	125.00	2,850.00	0.00	0.00	0.00	0.00	.00%
BOARDS & COMMISSIONS	19,792.13	725.67	3,275.40	0.00	3,500.00	6,000.00	6,000.00	100.00%

Custom Budget Report

Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 20 TOWN BUILDINGS O&M								
2010 GILE HALL DONATIONS	2,212.50	918.50	25.00	0.00	0.00	0.00	0.00	.00%
TOWN BUILDINGS O&M	2,212.50	918.50	25.00	0.00	0.00	0.00	0.00	.00%

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Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 25 COMMUNITY SERVICES								
1010 ANIMAL CONTROL DOG LICENSE FEE	4,423.00	1,804.00	1,842.00	1,800.00	1,158.00	1,500.00	-300.00	-16.67%
3000 Age Friendly	0.00	0.00	0.00	0.00	6,000.00	0.00	0.00	.00%
4001 LIBRARY STATE AID	0.00	27.17	0.00	0.00	0.00	0.00	0.00	.00%
4005 LIBRARY DONATIONS	2,727.65	1,007.95	3,429.93	650.00	3,122.94	655.00	5.00	.77%
4010 LIBRARY SALE PROCEEDS	1,443.15	1,654.59	1,462.61	1,000.00	1,369.84	1,000.00	0.00	.00%
4015 Library Front Desk Contributio	311.40	281.05	501.16	375.00	377.90	375.00	0.00	.00%
4020 Library Non Res Patrons	25.00	75.00	125.00	50.00	87.50	50.00	0.00	.00%
5010 CABLE TV FRANCHISE FEES	24,915.10	25,980.75	26,066.16	26,000.00	13,124.85	26,000.00	0.00	.00%
COMMUNITY SERVICES	33,845.30	30,830.51	33,426.86	29,875.00	25,241.03	29,580.00	-295.00	-.99%

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Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 30 RECREATION, PARKS,& ACTIVITIES								
1010 BEACH INCOME	8,401.00	7,085.00	7,418.20	9,130.00	2,319.83	9,660.00	530.00	5.81%
1020 Beach Playground	80.00	0.00	7.80	0.00	0.00	0.00	0.00	.00%
2021 REC BOARD - BASEBALL	2,117.00	2,723.00	1,866.00	2,966.00	0.00	2,966.00	0.00	.00%
2022 REC BOARD - SOCCER	1,606.67	2,200.00	2,082.50	2,100.00	1,800.00	2,125.00	25.00	1.19%
2023 REC BOARD - SWIMMING	610.00	35.00	0.00	900.00	0.00	0.00	-900.00	-100.00%
2024 REC BOARD - Basketball	2,002.00	1,763.58	3,020.00	2,375.00	3,570.00	3,330.00	955.00	40.21%
2025 REC BOARD - OTHER RECREATION	91.67	299.00	202.00	600.00	0.00	600.00	0.00	.00%
2026 Rec Board - Softball	1,140.00	900.00	1,366.00	1,130.00	90.00	1,540.00	410.00	36.28%
2073 HD - MERCHANDISE SALES	1,828.10	12.00	1,265.00	0.00	0.00	0.00	0.00	.00%
2077 HD OTHER FEES	300.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
7010 Trails	0.00	0.00	0.00	0.00	50.00	0.00	0.00	.00%
8010 Millstream Dam Project	0.00	0.00	2,721.00	0.00	0.00	0.00	0.00	.00%
RECREATION, PARKS,& ACTIVITIES	18,176.44	15,017.58	19,948.50	19,201.00	7,829.83	20,221.00	1,020.00	5.31%

Custom Budget Report

Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 40 PROTECTION								
1010 FIRE DEPARTMENT DONATIONS	8,554.54	4,260.00	35.95	0.00	27.91	0.00	0.00	.00%
1025 Adm Asst Regional Employee	8,428.75	3,243.75	6,767.12	5,580.00	0.00	0.00	-5,580.00	-100.00%
1035 FD Burn Permits online	0.00	0.00	238.00	0.00	258.00	0.00	0.00	.00%
3500 Tower Sites	0.00	2,000.00	12,338.00	0.00	2,600.00	25,000.00	25,000.00	100.00%
4050 FD Safety Grant	784.00	8,675.00	0.00	0.00	0.00	0.00	0.00	.00%
4070 Emergency Operations	2,933.05	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PROTECTION	20,700.34	18,178.75	19,379.07	5,580.00	2,885.91	25,000.00	19,420.00	348.03%

Custom Budget Report

Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 50 CEMETERIES								
5010 Fuel Tax Reimbursement	38.40	0.00	78.75	0.00	0.00	0.00	0.00	.00%
5020 Donations	2,765.88	200.00	0.00	0.00	470.63	0.00	0.00	.00%
CEMETERIES	2,804.28	200.00	78.75	0.00	470.63	0.00	0.00	.00%

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Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 60 Roads & Drainage								
2010 LOCAL ROAD ASSISTANCE	38,340.00	35,160.00	35,524.00	35,000.00	35,360.00	35,000.00	0.00	.00%
2020 HIGHWAY INCOME	700,000.00	9,160.00	0.00	0.00	91.56	0.00	0.00	.00%
2030 STREET SIGNS	200.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
4010 Fuel Tax Reimbursement	0.00	-9,160.00	165.50	0.00	0.00	0.00	0.00	.00%
6040 Sale of Equipment	0.00	600.00	0.00	0.00	6,555.55	0.00	0.00	.00%
7010 Interlocal	4,867.11	4,065.64	8,969.70	6,435.00	2,247.50	0.00	-6,435.00	-100.00%
Roads & Drainage	743,407.11	39,825.64	44,659.20	41,435.00	44,254.61	35,000.00	-6,435.00	-15.53%

Custom Budget Report

Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 65 CAPITAL IMPROVEMENTS								
6520 Gile Hall	10,695.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
6525 Ballfields	25,000.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
6550 Sidewalks	199,602.32	0.00	0.00	0.00	0.00	0.00	0.00	.00%
6570 Transfer Station	0.00	0.00	0.00	0.00	0.00	10,975.00	10,975.00	100.00%
CAPITAL IMPROVEMENTS	235,297.32	0.00	0.00	0.00	0.00	10,975.00	10,975.00	100.00%

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Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 70 SOLID WASTE								
7010 TRANSFER STATION FEES	22,613.00	20,971.50	30,154.50	63,000.00	22,659.00	35,000.00	-28,000.00	-44.44%
7020 TS REDEMPTIONS	1,418.40	1,445.25	1,407.65	1,400.00	185.15	0.00	-1,400.00	-100.00%
7023 TS RECYCLABLES - METAL	8,948.70	19,048.89	6,845.10	9,000.00	4,708.70	8,000.00	-1,000.00	-11.11%
7025 TS RECYCLABLES - OTHER	583.75	904.00	380.70	1,500.00	64.00	500.00	-1,000.00	-66.67%
7026 TS Single Sort Recycling	0.00	0.00	0.00	0.00	543.55	500.00	500.00	100.00%
7030 TS BACKHOE	3,039.75	3,812.23	2,047.50	0.00	3,066.63	0.00	0.00	.00%
7040 Commercial Haulers Permits	300.00	300.00	375.00	300.00	1,031.25	450.00	150.00	50.00%
7050 TS GRANTS	390.15	20.00	0.00	0.00	7.00	0.00	0.00	.00%
7089 TS Fayette Share	0.00	0.00	0.00	0.00	19,941.14	63,412.00	63,412.00	100.00%
7090 TS REVENUES - WAYNES SHARE	83,603.99	101,716.38	101,242.16	108,108.00	48,074.98	73,774.00	-34,334.00	-31.76%
SOLID WASTE	120,897.74	148,218.25	142,452.61	183,308.00	100,281.40	181,636.00	-1,672.00	-.91%

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Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 75 EDUCATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EDUCATION								

Custom Budget Report

Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 90 UNCLASSIFIED								
1250 First Park Revenue	10,420.63	10,297.89	10,503.25	10,000.00	0.00	10,000.00	0.00	.00%
3010 Snowmobile Fees	1,231.32	1,436.54	1,489.50	1,489.00	0.00	1,200.00	-289.00	-19.41%
4010 Readfield Enterprise Fund	68,750.00	8,465.95	7,127.30	10,000.00	26,688.81	10,000.00	0.00	.00%
UNCLASSIFIED	80,401.95	20,200.38	19,120.05	21,489.00	26,688.81	21,200.00	-289.00	-1.34%

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Revenue

	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 YTD	2018 Manager	Man Req vs" Curr Bud Change \$	Man Req vs Curr Bud Change %
Dept: 95 GENERAL ASSISTANCE								
1010 GENERAL ASSIST-STATE	2,777.74	269.04	0.00	2,355.00	0.00	2,325.00	-30.00	-1.27%
REIMBURSE	2,777.74	269.04	0.00	2,355.00	0.00	2,325.00	-30.00	-1.27%
GENERAL ASSISTANCE								
Revenue Totals:	6,347,719.38	5,464,722.52	5,479,479.56	6,009,269.00	5,234,492.05	5,966,055.00	-43,214.00	-.72%

FUTURE AGENDA ITEMS

Future Agenda Items - Proposed DRAFT

February - Potential Meeting Items

Second Reading of Parks Commission organizational document - 5 minutes

Final Draft Interlocal Agreement Review - 15 minutes

Joint Budget Committee meeting - Budget Review - 75 minutes

Consider bids for the old fire truck - 10 minutes

Potential Future Meeting Items:

Marijuana Regulation

Safety and access issues on Church Road

What to do about plastics?

Potential Future Workshops:

Meeting with Craig Hickman and Shenna Bellows - February

EOP Tabletop exercise - April 18th

Personal Property Taxes

Ongoing Goals:

Group 1

Review the need for and nature of governance documents:

(Current and proposed ordinances and policies, town charter, etc.)

Review Capital Improvement/Investment Program

Clarify the authority of boards, committees and commissions

Hold an annual Community Meeting with a pot-luck supper.

Group 2

Welcome business, and develop a plan to support the business environment in Readfield

Investigate the most efficient, long-term renewable energy investment and conservation

Name and dedicate ball field

Consider a Parks Commission

Obtain the status of, and create plans for town buildings, specifically the fire station, transfer station and library

Create activities for kids and adults

Understand and address issues of poverty

Create an action plan resulting from the age-friendly survey and report

Consider a Church Street sidewalk