

FY 2020 BUDGET - DRAFT 5

Last Updated March 27, 2019

FY 2020 Expenses

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|----------------------------|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|-------------|
| 10 - Administration | | | | | | | | | |
| | 10 Administration | \$ 272,028 | \$ 273,061 | \$ 237,081 | \$ 262,035 | \$ 142,104 | \$ 264,825 | \$ 2,790 | 1.06% |
| | 12 Insurance | \$ 30,957 | \$ 23,401 | \$ 116,742 | \$ 134,500 | \$ 52,966 | \$ 131,340 | \$ (3,160) | - 2.35% |
| | 15 Office Equipmt | \$ 3,749 | \$ 3,224 | \$ 5,717 | \$ 6,400 | \$ 3,975 | \$ 5,400 | \$ (1,000) | -15.63% |
| | 20 Assessing | \$ 17,539 | \$ 20,503 | \$ 18,107 | \$ 22,556 | \$ 6,834 | \$ 19,875 | \$ (2,681) | -11.89% |
| | 30 Code Enforcement | \$ 31,156 | \$ 31,123 | \$ 40,031 | \$ 37,215 | \$ 22,135 | \$ 37,810 | \$ 595 | 1.60% |
| | 50 Municipal Maintenance | \$ 53,681 | \$ 70,278 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 60 Grant Writing & Planning | \$ 1,425 | \$ 7,385 | \$ - | \$ 2,000 | \$ 3,450 | \$ 2,000 | \$ - | .00% |
| | 70 Heating Assistance | \$ 710 | \$ - | \$ 370 | \$ 1,500 | \$ - | \$ 1,500 | \$ - | .00% |
| | 75 Legal Services | \$ 5,984 | \$ 13,243 | \$ - | \$ 15,000 | \$ 20,175 | \$ 23,000 | \$ 8,000 | 53.33% |
| 10 - Administration | | \$ 417,229 | \$ 442,218 | \$ 418,048 | \$ 481,206 | \$ 251,638 | \$ 485,750 | \$ 4,544 | .94% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|-------------------------|---------------------------------|-------------|-------------|-------------------|-------------------|------------------|-------------------|-----------------|--------------|
| 12 - Maintenance | | | | | | | | | |
| | 10 General Maintenance | \$ - | \$ - | \$ 73,633 | \$ 87,895 | \$ 29,565 | \$ 91,425 | \$ 3,530 | 4.02% |
| | 20 Building Maintenance | \$ - | \$ - | \$ 24,588 | \$ 29,520 | \$ 15,234 | \$ 37,000 | \$ 7,480 | 25.34% |
| | 30 Vehicle / Equip. Maintenance | \$ - | \$ - | \$ 18,452 | \$ 10,000 | \$ 2,227 | \$ 6,750 | \$ (3,250) | -32.50% |
| | 40 Interlocal | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 12 - Maintenance | | \$ - | \$ - | \$ 116,673 | \$ 127,415 | \$ 47,026 | \$ 135,175 | \$ 7,760 | 6.09% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|--------------------------------------|---------------------------|-----------------|-----------------|---------------|------------------|------------------|-----------------|--------------------|----------------|
| 15 - Boards & Commissions | | | | | | | | | |
| | 10 Board of Appeals | \$ - | \$ 422 | \$ 55 | \$ 100 | \$ - | \$ 100 | \$ - | 0.00% |
| | 30 Conservation Committee | \$ 1,150 | \$ 930 | \$ 372 | \$ 40,208 | \$ 30,200 | \$ 6,050 | \$ (34,158) | -84.95% |
| | 40 Planning Board | \$ 2,135 | \$ 1,662 | \$ 419 | \$ 1,804 | \$ 56 | \$ 1,700 | \$ (104) | - 5.76% |
| | 50 Trails Committee | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 15 - Boards & Commissions | | \$ 3,285 | \$ 3,014 | \$ 846 | \$ 42,112 | \$ 30,256 | \$ 7,850 | \$ (34,262) | -81.36% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|----------------------------|-----------------|------------------|------------------|-------------|-------------|------------------|-------------|--------------|-------------|
| 20 - Town Buildings | | | | | | | | | |
| | 10 Fire Station | \$ 8,603 | \$ 10,639 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 20 Gile Hall | \$ 21,694 | \$ 11,928 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 30 Library | \$ 3,294 | \$ 3,627 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 40 Maintenance | \$ 7 | \$ 1,465 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 20 - Town Buildings | | \$ 33,598 | \$ 27,659 | \$ - | \$ - | \$ - | \$ - | \$ - | - |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|--------------------------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------|-------------|
| 25 - Community Services | | | | | | | | | |
| | 10 Animal Control | \$ 10,131 | \$ 12,937 | \$ 10,618 | \$ 11,595 | \$ 5,792 | \$ 12,170 | \$ 575 | 4.96% |
| | 20 Kennebec Land Trust | \$ - | \$ 250 | \$ - | \$ 250 | \$ - | \$ 250 | \$ - | 0.00% |
| | 25 Kennebec Valley COG | \$ 4,325 | \$ 4,325 | \$ 4,295 | \$ 4,325 | \$ 4,325 | \$ 4,305 | \$ (20) | -0.46% |
| | 30 Age Friendly | \$ - | \$ 5,159 | \$ 219 | \$ 1,750 | \$ 8,365 | \$ 1,750 | \$ - | 0.00% |
| | 40 Library | \$ 29,429 | \$ 29,389 | \$ 29,468 | \$ 26,455 | \$ 13,239 | \$ 35,652 | \$ 9,197 | 34.76% |
| | 50 Readfield Public Access TV | \$ 8,745 | \$ 6,309 | \$ 5,638 | \$ 5,386 | \$ 1,692 | \$ 4,410 | \$ (976) | -18.12% |
| | 60 Street Lights | \$ 5,724 | \$ 5,786 | \$ 5,820 | \$ 6,200 | \$ 2,985 | \$ 6,500 | \$ 300 | 4.84% |
| | 90 Maranacook Lake Dam | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 25 - Community Services | | \$ 58,354 | \$ 64,155 | \$ 56,058 | \$ 55,961 | \$ 36,398 | \$ 65,037 | \$ 9,076 | 0.16 |

FY 2020 Expenses

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|---|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|---------------|
| 30 - Recreation, Parks, & Activities | | | | | | | | | |
| 10 | Beach | \$ 7,476 | \$ 7,451 | \$ 9,790 | \$ 9,660 | \$ 8,228 | \$ 9,912 | \$ 252 | 2.61% |
| 20 | Recreation Board | \$ 5,922 | \$ 6,124 | \$ 8,736 | \$ 11,560 | \$ 3,763 | \$ 12,310 | \$ 750 | 6.49% |
| 25 | Heritage Days | \$ 10,107 | \$ 102 | \$ 4,680 | \$ 5,000 | \$ - | \$ 10,000 | \$ 5,000 | 100.00% |
| 50 | Open Space Plan | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 60 | Community Park / Properties | \$ 486 | \$ 1 | \$ - | \$ 2,680 | \$ 95 | \$ 2,680 | \$ - | 0.00% |
| 70 | Trails | \$ 2,553 | \$ 2,709 | \$ 591 | \$ 1,808 | \$ 531 | \$ 2,510 | \$ 702 | 38.83% |
| 80 | Mill Stream Dam | \$ - | \$ - | \$ 403 | \$ 8,000 | \$ 5,843 | \$ - | \$ (8,000) | -100.00% |
| 30 - Recreation, Parks, & Activities | | \$ 26,544 | \$ 16,387 | \$ 24,200 | \$ 38,708 | \$ 18,460 | \$ 37,412 | \$ (1,296) | -3.35% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------------------|--------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|-----------------|--------------|
| 40 - Protection | | | | | | | | | |
| 10 | Fire Department | \$ 79,210 | \$ 62,294 | \$ 70,316 | \$ 65,600 | \$ 30,483 | \$ 67,900 | \$ 2,300 | 3.51% |
| 15 | Fire Equipment | \$ 19,945 | \$ 14,424 | \$ - | \$ 8,000 | \$ 2,316 | \$ - | \$ (8,000) | -100.00% |
| 20 | Ambulance | \$ 31,826 | \$ 23,382 | \$ 24,032 | \$ 25,400 | \$ 12,730 | \$ 26,750 | \$ 1,350 | 5.31% |
| 30 | Water Holes | \$ - | \$ 1,455 | \$ - | \$ 500 | \$ - | \$ - | \$ (500) | -100.00% |
| 35 | Tower Sites | \$ 1,465 | \$ 2,957 | \$ 38,179 | \$ 2,400 | \$ 6,393 | \$ 2,550 | \$ 150 | 6.25% |
| 40 | Dispatching | \$ 27,944 | \$ 25,479 | \$ 26,018 | \$ 28,625 | \$ 14,835 | \$ 35,000 | \$ 6,375 | 22.27% |
| 50 | Physicals | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 60 | Personal Protective Gear | \$ 6,175 | \$ 1,841 | \$ - | \$ 2,000 | \$ - | \$ - | \$ (2,000) | -100.00% |
| 70 | Emergency Operations | \$ - | \$ - | \$ - | \$ 200 | \$ - | \$ - | \$ (200) | -100.00% |
| 40 - Protection | | \$ 166,564 | \$ 131,832 | \$ 158,545 | \$ 132,725 | \$ 66,757 | \$ 132,200 | \$ (525) | -.40% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------------------|-----------------|------------------|------------------|-----------------|------------------|------------------|------------------|-----------------|--------------|
| 50 - Cemeteries | | | | | | | | | |
| 10 | Town Cemeteries | \$ 28,812 | \$ 30,916 | \$ 4,735 | \$ 15,700 | \$ 1,141 | \$ 17,000 | \$ 1,300 | 8% |
| 20 | Living Fence | \$ 2,720 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 50 - Cemeteries | | \$ 31,532 | \$ 30,916 | \$ 4,735 | \$ 15,700 | \$ 1,141 | \$ 17,000 | \$ 1,300 | 8.28% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|----------------------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|---------------|
| 60 - Roads & Drainage | | | | | | | | | |
| 10 | Road Maintenance | \$ 226,630 | \$ 264,486 | \$ 31,749 | \$ 147,330 | \$ 118,156 | \$ 104,928 | \$ (42,402) | -28.78% |
| 20 | Road Reconstruction | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 40 | Winter Maintenance | \$ 260,422 | \$ 250,124 | \$ 253,466 | \$ 260,600 | \$ 115,028 | \$ 265,650 | \$ 5,050 | 1.94% |
| 60 | Vehicle Maintenance | \$ 29,285 | \$ 35,431 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 70 | Interlocal Work | \$ 7,539 | \$ 1,572 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 60 - Roads & Drainage | | \$ 523,875 | \$ 551,613 | \$ 285,215 | \$ 407,930 | \$ 233,184 | \$ 370,578 | \$ (37,352) | -9.16% |

FY 2020 Expenses

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|----------------------------------|--------------------------|------------------|------------------|-----------------|-------------------|-------------------|---------------------|-------------------|----------------|
| 65 - Capital Improvements | | | | | | | | | |
| | 1 Admin. Technology | \$ - | \$ - | \$ - | \$ 6,000 | \$ 6,000 | \$ - | \$ (6,000) | -100% |
| | 5 Fire Department | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 10,500 | \$ 10,500 | - |
| | 12 Fire Station Addition | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 710,000 | \$ 710,000 | - |
| | 20 Gile Hall | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 25 Parks & Recreation | \$ 4,474 | \$ - | \$ - | \$ - | \$ 1,055 | \$ - | \$ - | - |
| | 30 Library Building | \$ - | \$ - | \$ - | \$ 5,000 | \$ 1,989 | \$ 100,000 | \$ 95,000 | 1900% |
| | 40 Cemetery | \$ - | \$ - | \$ - | \$ 5,000 | \$ - | \$ 5,000 | \$ - | 0% |
| | 50 Sidewalks | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 55 Roads | \$ - | \$ - | \$ - | \$ 50,000 | \$ 2,000 | \$ 230,000 | \$ 180,000 | 360% |
| | 65 Equipment | \$ 4,000 | \$ 2,956 | \$ - | \$ 15,000 | \$ 12,272 | \$ 15,000 | \$ - | 0% |
| | 66 Capital Leases | \$ - | \$ - | \$ - | \$ 19,000 | \$ 16,138 | \$ 19,150 | \$ 150 | 1% |
| | 70 Transfer Station | \$ 14,730 | \$ 6,934 | \$ - | \$ 51,614 | \$ 50,232 | \$ 26,420 | \$ (25,194) | -49% |
| | 90 Maranacook Lake Dam | \$ 7,995 | \$ 19,315 | \$ 1,507 | \$ 300,000 | \$ 21,829 | \$ - | \$ (300,000) | -100% |
| 65 - Capital Improvements | | \$ 31,199 | \$ 29,205 | \$ 1,507 | \$ 451,614 | \$ 111,515 | \$ 1,116,070 | \$ 664,456 | 147.13% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|-------------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------|
| 70 - Solid Waste | | | | | | | | | |
| | 10 Transfer Station | \$ 243,832 | \$ 256,753 | \$ 283,562 | \$ 296,186 | \$ 143,760 | \$ 297,500 | \$ 1,314 | 0.44% |
| | 50 Backhoe | \$ 2,449 | \$ 6,183 | \$ 12,012 | \$ 7,500 | \$ 323 | \$ 3,200 | \$ (4,300) | -57.33% |
| 70 - Solid Waste | | \$ 246,281 | \$ 262,936 | \$ 295,574 | \$ 303,686 | \$ 144,083 | \$ 300,700 | \$ (2,986) | -98% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|-----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------|-------------|
| 75 - Education | | | | | | | | | |
| | 10 RSU #38 | \$ 3,324,451 | \$ 3,442,351 | \$ 3,527,596 | \$ 3,556,960 | \$ 1,778,480 | \$ 3,556,960 | \$ - | .00% |
| | 50 Elementary School | \$ 1,095 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 75 - Education | | \$ 3,325,546 | \$ 3,442,351 | \$ 3,527,596 | \$ 3,556,960 | \$ 1,778,480 | \$ 3,556,960 | \$ - | .00% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------------------------------|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------|-------------|
| 80 - Regional Organizations | | | | | | | | | |
| | 10 Cobbossee Watershed District | \$ 19,821 | \$ 20,812 | \$ 21,436 | \$ 23,500 | \$ 14,719 | \$ 22,852 | \$ (648) | - 2.76% |
| | 30 Kennebec Valley COG | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 40 First Park | \$ 25,130 | \$ 24,880 | \$ 12,224 | \$ 24,500 | \$ 12,049 | \$ 25,000 | \$ 500 | 2.04% |
| 80 - Regional Organizations | | \$ 44,951 | \$ 45,692 | \$ 33,660 | \$ 48,000 | \$ 26,768 | \$ 47,852 | \$ (148) | -31% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|--------------|
| 81 - County Tax | | | | | | | | | |
| | 20 Kennebec County Tax | \$ 256,103 | \$ 261,281 | \$ 259,977 | \$ 270,000 | \$ 266,694 | \$ 275,000 | \$ 5,000 | 1.85% |
| 81 - County Tax | | \$ 256,103 | \$ 261,281 | \$ 259,977 | \$ 270,000 | \$ 266,694 | \$ 275,000 | \$ 5,000 | 1.85% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|--------------------------|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|----------------|
| 85 - Debt Service | | | | | | | | | |
| | 10 Fire Truck (2023 payoff) | \$ - | \$ 68,073 | \$ 56,857 | \$ 56,238 | \$ 54,278 | \$ 55,583 | \$ (655) | - 1.16% |
| | 25 2013 Road Bond (2021 payoff) | \$ 109,117 | \$ 109,117 | \$ 109,117 | \$ 109,118 | \$ 109,117 | \$ 109,117 | \$ (1) | 0.00% |
| | 40 Maranacook Lake Outlet Dam (20 | \$ - | \$ - | \$ - | \$ 6,000 | \$ - | \$ 19,973 | \$ 13,973 | 232.88% |
| | 70 2008 Road Bond (2019 payoff) | \$ 174,934 | \$ 169,060 | \$ 162,501 | \$ 156,600 | \$ 156,833 | \$ - | \$ (156,600) | -100.00% |
| | 80 2034 Municipal Building Bond | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 85 - Debt Service | | \$ 284,051 | \$ 346,250 | \$ 328,475 | \$ 327,956 | \$ 320,228 | \$ 184,673 | \$ (143,283) | -43.69% |

FY 2020 Expenses

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|--------------------------|---------------------------------|------------------|------------------|------------------|-------------------|------------------|------------------|--------------------|----------------|
| 90 - Unclassified | | | | | | | | | |
| 10 | Overlay (Abatement / Overdraft) | \$ 14,056 | \$ 41,804 | \$ 14,440 | \$ 20,000 | \$ 7,977 | \$ 20,000 | \$ - | 0.00% |
| 15 | Local Property Tax Relief | \$ - | \$ - | \$ - | \$ 50,000 | \$ - | \$ 10,000 | \$ (40,000) | -80.00% |
| 20 | Non-profit Agencies | \$ 6,144 | \$ 5,832 | \$ 9,857 | \$ 14,036 | \$ 14,036 | \$ 14,148 | \$ 112 | 0.80% |
| 40 | Contingency | \$ - | \$ - | \$ - | \$ 25,000 | \$ - | \$ 25,000 | \$ - | 0.00% |
| 50 | Snowmobiling | \$ 1,436 | \$ 1,489 | \$ 940 | \$ 1,377 | \$ 1,377 | \$ 1,344 | \$ (33) | -2.40% |
| 60 | Readfield Enterprise Fund | \$ - | \$ - | \$ - | \$ 10,000 | \$ - | \$ 10,000 | \$ - | 0.00% |
| 90 | Revaluation | \$ - | \$ - | \$ - | \$ 10,000 | \$ - | \$ 10,000 | \$ - | 0.00% |
| 90 - Unclassified | | \$ 21,636 | \$ 49,125 | \$ 25,237 | \$ 130,413 | \$ 23,390 | \$ 90,492 | \$ (39,921) | -30.61% |

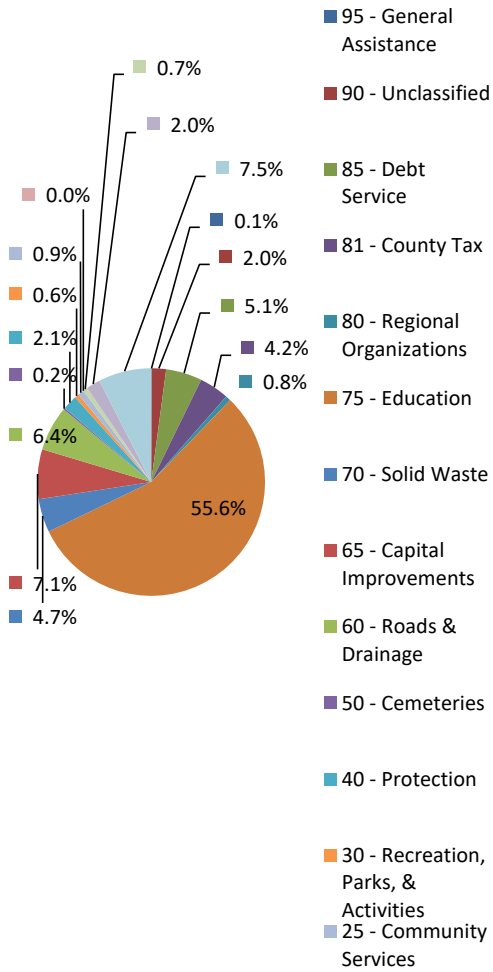
| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|--------------------------------|--------------------|---------------|---------------|-----------------|-----------------|------------------|-----------------|--------------|-------------|
| 95 - General Assistance | | | | | | | | | |
| 10 | General Assistance | \$ 859 | \$ 288 | \$ 1,880 | \$ 4,500 | \$ 682 | \$ 4,500 | \$ - | 0.00% |
| 95 - General Assistance | | \$ 859 | \$ 288 | \$ 1,880 | \$ 4,500 | \$ 682 | \$ 4,500 | \$ - | .00% |

TOTAL \$ 5,215,503 \$ 5,443,641 \$ 5,538,227 \$ 6,394,886 \$ 3,356,700 \$ 6,827,249 \$ 432,363 6.8%

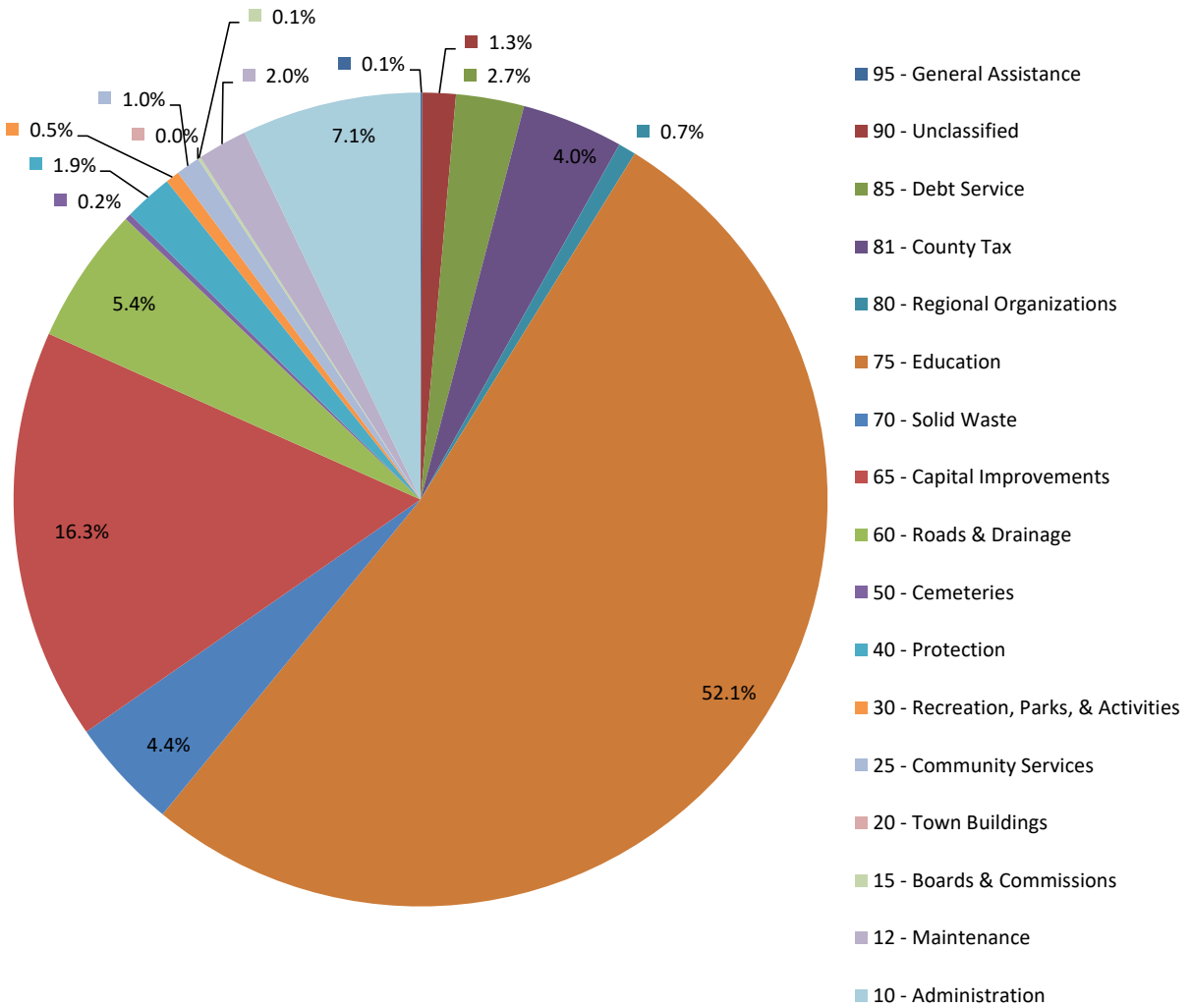
| DEPARTMENT SUMMARY - EXPENSE | | | | | | | | | |
|---|--------------|--------------|--------------|--------------|------------------|--------------|--------------|-------------|--|
| DEPARTMENT | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % | |
| 95 - General Assistance | \$ 859 | \$ 288 | \$ 1,880 | \$ 4,500 | \$ 682 | \$ 4,500 | \$ - | 0.0% | |
| 90 - Unclassified | \$ 21,636 | \$ 49,125 | \$ 25,237 | \$ 130,413 | \$ 23,390 | \$ 90,492 | \$ (39,921) | -30.6% | |
| 85 - Debt Service | \$ 284,051 | \$ 346,250 | \$ 328,475 | \$ 327,956 | \$ 320,228 | \$ 184,673 | \$ (143,283) | -43.7% | |
| 81 - County Tax | \$ 256,103 | \$ 261,281 | \$ 259,977 | \$ 270,000 | \$ 266,694 | \$ 275,000 | \$ 5,000 | 1.9% | |
| 80 - Regional Organizations | \$ 44,951 | \$ 45,692 | \$ 33,660 | \$ 48,000 | \$ 26,768 | \$ 47,852 | \$ (148) | -0.3% | |
| 75 - Education | \$ 3,325,546 | \$ 3,442,351 | \$ 3,527,596 | \$ 3,556,960 | \$ 1,778,480 | \$ 3,556,960 | \$ - | 0.0% | |
| 70 - Solid Waste | \$ 246,281 | \$ 262,936 | \$ 295,574 | \$ 303,686 | \$ 144,083 | \$ 300,700 | \$ (2,986) | -1.0% | |
| 65 - Capital Improvements | \$ 31,199 | \$ 29,205 | \$ 1,507 | \$ 451,614 | \$ 111,515 | \$ 1,116,070 | \$ 664,456 | 147.1% | |
| 60 - Roads & Drainage | \$ 523,875 | \$ 551,613 | \$ 285,215 | \$ 407,930 | \$ 233,184 | \$ 370,578 | \$ (37,352) | -9.2% | |
| 50 - Cemeteries | \$ 31,532 | \$ 30,916 | \$ 4,735 | \$ 15,700 | \$ 1,141 | \$ 17,000 | \$ 1,300 | 8.3% | |
| 40 - Protection | \$ 166,564 | \$ 131,832 | \$ 158,545 | \$ 132,725 | \$ 66,757 | \$ 132,200 | \$ (525) | -0.4% | |
| 30 - Recreation, Parks, & Activities | \$ 26,544 | \$ 16,387 | \$ 24,200 | \$ 38,708 | \$ 18,460 | \$ 37,412 | \$ (1,296) | -3.3% | |
| 25 - Community Services | \$ 58,354 | \$ 64,155 | \$ 56,058 | \$ 55,961 | \$ 36,398 | \$ 65,037 | \$ 9,076 | 16.2% | |
| 20 - Town Buildings | \$ 33,598 | \$ 27,659 | \$ - | \$ - | \$ - | \$ - | \$ - | - | |
| 15 - Boards & Commissions | \$ 3,285 | \$ 3,014 | \$ 846 | \$ 42,112 | \$ 30,256 | \$ 7,850 | \$ (34,262) | -81.4% | |
| 12 - Maintenance | \$ - | \$ - | \$ 116,673 | \$ 127,415 | \$ 47,026 | \$ 135,175 | \$ 7,760 | 6.1% | |
| 10 - Administration | \$ 417,229 | \$ 442,218 | \$ 418,048 | \$ 481,206 | \$ 251,638 | \$ 485,750 | \$ 4,544 | 0.9% | |

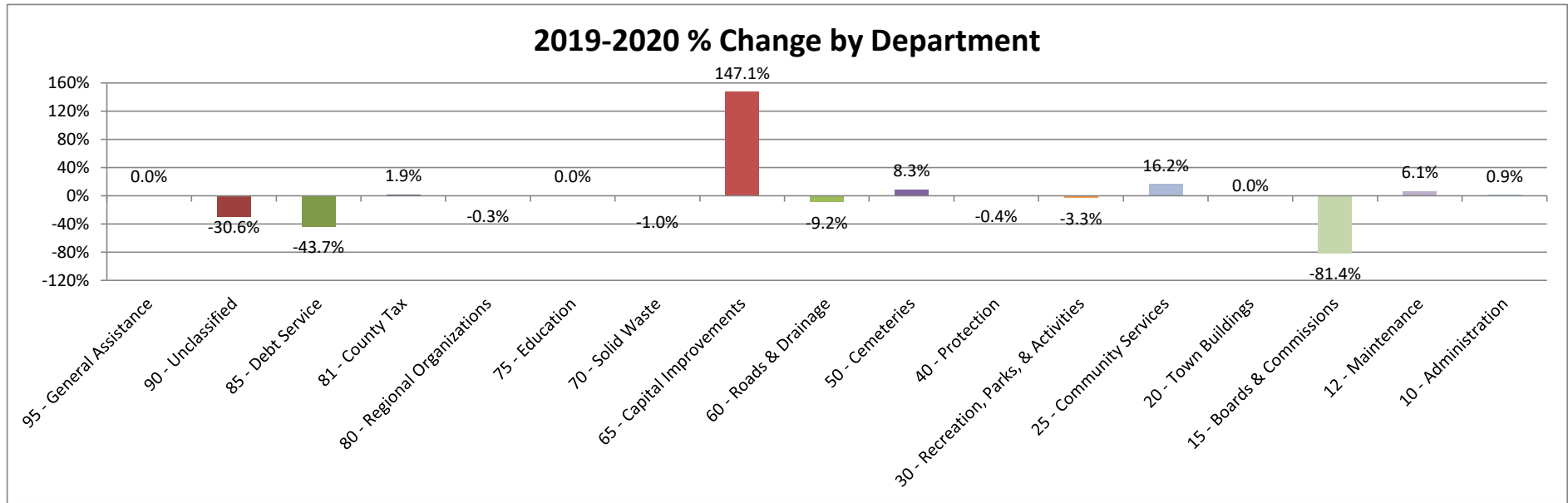
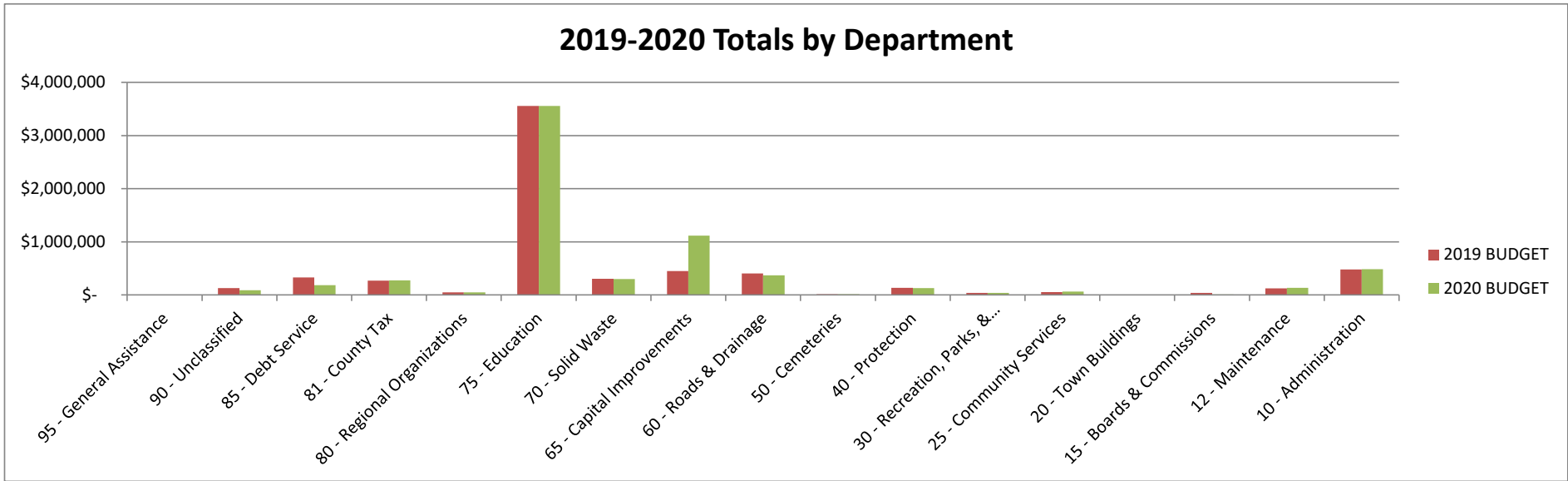
TOTAL \$ 5,471,606 \$ 5,704,922 \$ 5,538,227 \$ 6,394,886 \$ 3,356,700 \$ 6,827,249 \$ 432,363 6.8%

2019 Budget Expenses by Department

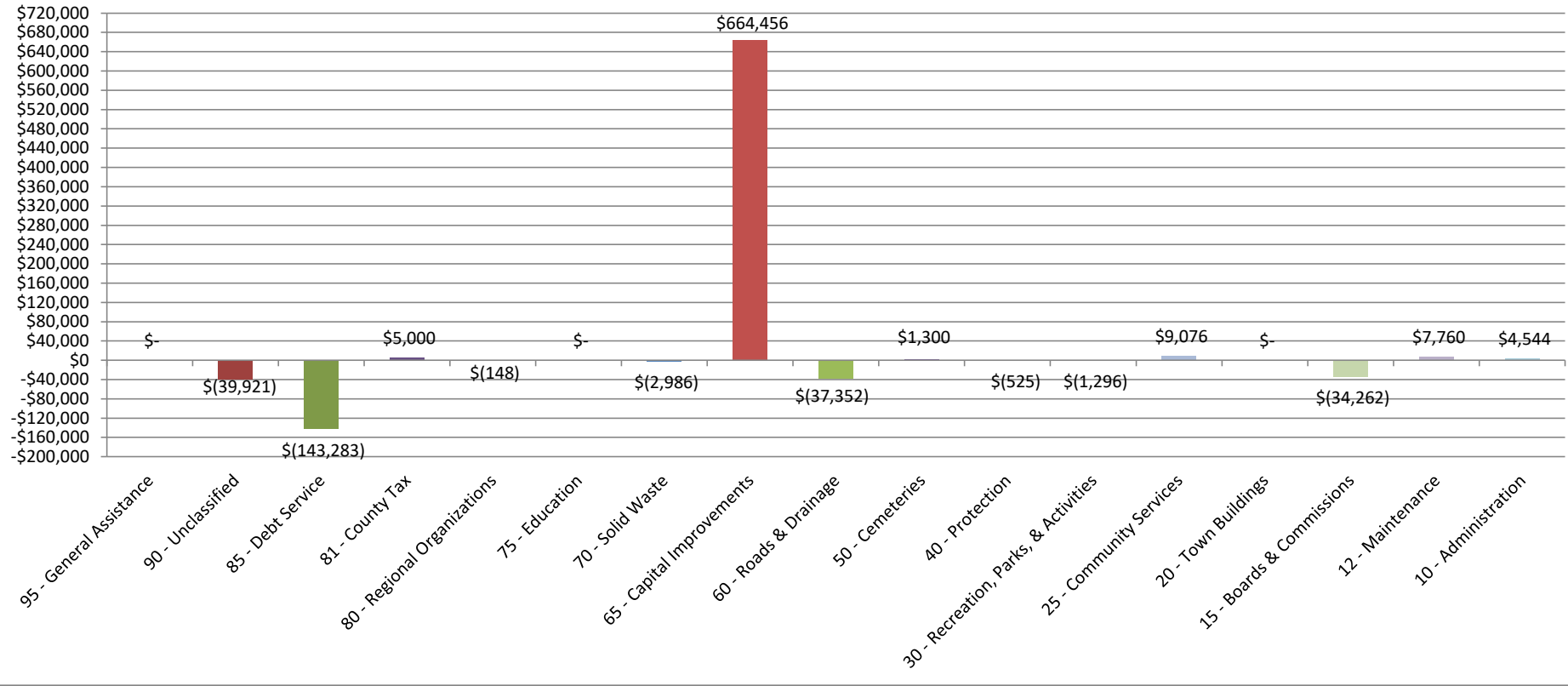


2020 Budget Expenses by Department





2019-2020 \$ Change by Department



FY 2020 Revenues

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|---------------------------|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------|-------------|
| 10- ADMINISTRATION | | | | | | | | | |
| 1011 | REAL ESTATE PROPERTY TAX | \$ 4,364,739 | \$ 4,462,978 | \$ 4,504,407 | \$ 4,582,590 | \$ 4,590,864 | \$ 4,552,747 | \$ (29,843) | -0.7% |
| 1012 | PERSONAL PROPERTY TAX | \$ 36,855 | \$ 37,855 | \$ 42,234 | \$ 33,458 | \$ 33,798 | \$ 33,241 | \$ (218) | -0.7% |
| 1013 | STATE REVENUE SHARING | \$ 138,066 | \$ 135,204 | \$ 137,773 | \$ 135,000 | \$ 75,593 | \$ 158,500 | \$ 23,500 | 17.4% |
| 1014 | INTEREST ON TAXES | \$ 23,045 | \$ 26,486 | \$ 34,139 | \$ 25,000 | \$ 16,421 | \$ 30,000 | \$ 5,000 | 20.0% |
| 1021 | INVESTMENT INCOME | \$ 3,349 | \$ 4,929 | \$ 7,484 | \$ 5,000 | \$ 5,184 | \$ 6,000 | \$ 1,000 | 20.0% |
| 1031 | VETERANS EXEMPTION | \$ 3,284 | \$ 3,607 | \$ 3,909 | \$ 4,000 | \$ 3,890 | \$ 4,000 | \$ - | 0.0% |
| 1032 | HOMESTEAD EXEMPTION | \$ 73,154 | \$ 94,647 | \$ 138,363 | \$ 182,337 | \$ 175,968 | \$ 181,150 | \$ (1,187) | -0.7% |
| 1033 | TREE GROWTH REIMBURSEMENT | \$ 10,892 | \$ 9,873 | \$ 9,358 | \$ 9,000 | \$ 9,093 | \$ 9,000 | \$ - | 0.0% |
| 1034 | BETE REIMBURSEMENT | \$ 7,780 | \$ 7,619 | \$ 8,474 | \$ 13,896 | \$ 15,574 | \$ 13,805 | \$ (90) | -0.7% |
| 1040 | GRANTS/PLANNING | \$ - | \$ 2,736 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 1051 | BOAT EXCISE TAXES | \$ 8,101 | \$ 8,298 | \$ 7,792 | \$ 8,000 | \$ 1,323 | \$ 8,000 | \$ - | 0.0% |
| 1052 | MOTOR VEHICLE TAXES | \$ 492,728 | \$ 509,631 | \$ 541,599 | \$ 500,000 | \$ 304,984 | \$ 525,000 | \$ 25,000 | 5.0% |
| 1053 | AGENT FEE | \$ 10,763 | \$ 10,601 | \$ 10,792 | \$ 10,000 | \$ 5,379 | \$ 10,000 | \$ - | 0.0% |
| 1054 | NEWSLETTER ADS | \$ 200 | \$ 664 | \$ - | \$ 100 | \$ 100 | \$ 100 | \$ - | 0.0% |
| 1060 | BUSINESS LICENSE FEES | \$ 20 | \$ 60 | \$ 80 | \$ 50 | \$ 10 | \$ 50 | \$ - | 0.0% |
| 1065 | CERTIFIED COPY FEES | \$ 1,505 | \$ 1,450 | \$ 1,505 | \$ 1,400 | \$ 1,000 | \$ 1,500 | \$ 100 | 7.1% |
| 1080 | REFLECTIONS | \$ 7 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 1090 | OTHER INCOME | \$ 7,808 | \$ 4,890 | \$ 56,774 | \$ 2,000 | \$ 22,425 | \$ 2,000 | \$ - | 0.0% |
| 1095 | Heating Assistance | \$ 650 | \$ 1,300 | \$ 1,216 | \$ 1,500 | \$ 1,750 | \$ 1,500 | \$ - | 0.0% |
| 3010 | PLUMBING FEES | \$ 5,838 | \$ 7,661 | \$ 4,688 | \$ 5,000 | \$ 3,723 | \$ 6,000 | \$ 1,000 | 20.0% |
| 3020 | LAND USE FEES | \$ 8,330 | \$ 8,373 | \$ 6,254 | \$ 6,000 | \$ 3,853 | \$ 7,000 | \$ 1,000 | 16.7% |
| 5000 | Use of Undesignated Funds | \$ 300,183 | \$ 230,000 | \$ 217,731 | \$ 128,000 | \$ - | \$ 282,488 | \$ 154,488 | 120.7% |
| 5001 | Use of Carry Forward | \$ 74,865 | \$ 227,020 | \$ 184,818 | \$ 227,303 | \$ - | \$ 107,660 | \$ (119,643) | -52.6% |
| 10- ADMINISTRATION | | \$ 5,572,162 | \$ 5,795,882 | \$ 5,919,390 | \$ 5,879,635 | \$ 5,270,932 | \$ 5,939,741 | \$ 60,106 | 1.0% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|-------------------------|----------|-------------|-------------|---------------|-------------|------------------|-------------|--------------|-------------|
| 12 - MAINTENANCE | | | | | | | | | |
| 4010 | FUEL TAX | \$ - | \$ - | \$ 212 | \$ - | \$ 118 | \$ - | \$ - | - |
| 12 - MAINTENANCE | | \$ - | \$ - | \$ 212 | \$ - | \$ 118 | \$ - | \$ - | - |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|--------------------------------------|---------------------------------|-----------------|-----------------|--------------|------------------|------------------|-------------|--------------------|----------------|
| 15 - BOARDS & COMMISSIONS | | | | | | | | | |
| 3015 | Conservation Donations / Grants | \$ - | \$ 3,503 | \$ 38 | \$ 30,517 | \$ - | \$ - | \$ (30,517) | -100.0% |
| 3020 | STATE PARK FEES | \$ 425 | \$ 556 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 3050 | Trails Donations | \$ 2,850 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 15 - BOARDS & COMMISSIONS | | \$ 3,275 | \$ 4,059 | \$ 38 | \$ 30,517 | \$ - | \$ - | \$ (30,517) | -100.0% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------------------------------|---------------------|--------------|-------------|-------------|-------------|------------------|-------------|--------------|-------------|
| 20 - TOWN BUILDINGS O&M | | | | | | | | | |
| 2010 | GILE HALL DONATIONS | \$ 25 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 20 - TOWN BUILDINGS O&M | | \$ 25 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |

FY 2020 Revenues

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|--------------|
| 25 | COMMUNITY SERVICES | | | | | | | | |
| | 1010 ANIMAL CONTROL DOG LICENSE FEE | \$ 1,842 | \$ 2,936 | \$ 2,837 | \$ 3,000 | \$ 728 | \$ 2,500 | \$ (500) | -16.7% |
| | 1011 Rabies Clinic | \$ - | \$ - | \$ 840 | \$ - | \$ 555 | \$ - | \$ - | - |
| | 1012 DOG VACCINATION FUND | \$ - | \$ - | \$ 390 | \$ - | \$ 70 | \$ - | \$ - | - |
| | 3000 AGE FRIENDLY | \$ - | \$ 6,000 | \$ - | \$ 1,000 | \$ 8,000 | \$ - | \$ (1,000) | -100.0% |
| | 4001 LIBRARY STATE AID | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 4005 LIBRARY DONATIONS | \$ 3,430 | \$ 3,818 | \$ 2,003 | \$ 2,000 | \$ 25,995 | \$ 765 | \$ (1,235) | -61.8% |
| | 4010 LIBRARY SALE PROCEEDS | \$ 1,463 | \$ 1,549 | \$ 1,476 | \$ 1,500 | \$ 1,171 | \$ - | \$ (1,500) | -100.0% |
| | 4015 Library Front Desk Contributions | \$ 501 | \$ 550 | \$ 495 | \$ 375 | \$ 283 | \$ 406 | \$ 31 | 8.3% |
| | 4020 Library Non Res Patrons | \$ 125 | \$ 100 | \$ 70 | \$ 50 | \$ 75 | \$ 100 | \$ 50 | 100.0% |
| | 5010 CABLE TV FRANCHISE FEES | \$ 26,066 | \$ 27,480 | \$ 28,391 | \$ 27,000 | \$ 14,857 | \$ 28,000 | \$ 1,000 | 3.7% |
| 25 | COMMUNITY SERVICES | \$ 33,427 | \$ 42,433 | \$ 36,502 | \$ 34,925 | \$ 51,734 | \$ 31,771 | \$ (3,154) | -9.0% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------|---|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|---------------|
| 30 | RECREATION, PARKS,& ACTIVITIES | | | | | | | | |
| | 1010 BEACH INCOME | \$ 7,418 | \$ 6,145 | \$ 7,814 | \$ 9,660 | \$ 2,958 | \$ 9,912 | \$ 252 | 2.6% |
| | 1020 Beach Playground | \$ 8 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 2021 REC BOARD - BASEBALL | \$ 1,866 | \$ 2,230 | \$ 2,420 | \$ 2,920 | \$ 76 | \$ 2,920 | \$ - | 0.0% |
| | 2022 REC BOARD - SOCCER | \$ 2,083 | \$ 1,800 | \$ 2,050 | \$ 2,100 | \$ 2,135 | \$ 2,100 | \$ - | 0.0% |
| | 2023 REC BOARD - SWIMMING | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,500 | \$ 1,500 | - |
| | 2024 REC BOARD - Basketball | \$ 3,020 | \$ 3,640 | \$ 3,620 | \$ 3,150 | \$ 3,055 | \$ 3,150 | \$ - | 0.0% |
| | 2025 REC BOARD - OTHER RECREATION | \$ 202 | \$ - | \$ 73 | \$ - | \$ - | \$ - | \$ - | - |
| | 2026 Rec Board - Softball | \$ 1,366 | \$ 1,010 | \$ 1,215 | \$ 1,540 | \$ - | \$ 1,540 | \$ - | 0.0% |
| | 2027 Rec Board - Interlocal | \$ - | \$ 2,248 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 2073 HD - MERCHANDISE SALES | \$ 1,265 | \$ 600 | \$ 2,926 | \$ - | \$ 57 | \$ - | \$ - | - |
| | 2077 HD OTHER FEES | \$ - | \$ 50 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 7010 Trails | \$ - | \$ 50 | \$ 250 | \$ - | \$ 100 | \$ - | \$ - | - |
| | 8010 Mill Stream Dam | \$ 2,721 | \$ - | \$ - | \$ 8,000 | \$ - | \$ - | \$ (8,000) | -100.0% |
| 30 | RECREATION, PARKS,& ACTIVITIES | \$ 19,949 | \$ 17,773 | \$ 20,368 | \$ 27,370 | \$ 8,381 | \$ 21,122 | \$ (6,248) | -22.8% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------|---------------------------------|------------------|------------------|------------------|-----------------|------------------|-----------------|---------------|--------------|
| 40 | PROTECTION | | | | | | | | |
| | 1010 FIRE DEPARTMENT DONATIONS | \$ 36 | \$ 8,289 | \$ 41 | \$ - | \$ 223 | \$ - | \$ - | - |
| | 1025 Adm Asst Regional Employee | \$ 6,767 | \$ - | \$ - | \$ - | \$ 2,520 | \$ - | \$ - | - |
| | 1035 FD Burn Permits online | \$ 238 | \$ 258 | \$ 270 | \$ - | \$ - | \$ 150 | \$ 150 | - |
| | 3500 Tower Sites | \$ 12,338 | \$ 7,600 | \$ 17,200 | \$ 2,600 | \$ - | \$ 3,200 | \$ 600 | 23.1% |
| | 4050 FD Safety Grant | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 4070 Emergency Operations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 40 | PROTECTION | \$ 19,379 | \$ 16,147 | \$ 17,511 | \$ 2,600 | \$ 2,743 | \$ 3,350 | \$ 750 | 28.8% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------|-----------------------------|--------------|---------------|--------------|-------------|------------------|-------------|--------------|-------------|
| 50 | CEMETERIES | | | | | | | | |
| | 5010 Fuel Tax Reimbursement | \$ 79 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 5020 Donations | \$ - | \$ 231 | \$ 21 | \$ - | \$ 300 | \$ - | \$ - | - |
| 50 | CEMETERIES | \$ 79 | \$ 231 | \$ 21 | \$ - | \$ 300 | \$ - | \$ - | - |

FY 2020 Revenues

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------|-------------|
| 60 | Roads & Drainage | | | | | | | | |
| | 2010 LOCAL ROAD ASSISTANCE | \$ 35,524 | \$ 35,360 | \$ 35,924 | \$ 35,000 | \$ 35,612 | \$ 35,000 | \$ - | 0.0% |
| | 2020 HIGHWAY INCOME | \$ - | \$ 92 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 2030 STREET SIGNS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 4010 Fuel Tax Reimbursement | \$ 166 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 6040 Sale of Equipment | \$ - | \$ 6,556 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 7010 Interlocal | \$ 8,970 | \$ 2,248 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| 60 | Roads & Drainage | \$ 44,660 | \$ 44,256 | \$ 35,924 | \$ 35,000 | \$ 35,612 | \$ 35,000 | \$ - | 0.0% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------|---|------------------|-------------|------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| 65 | CAPITAL IMPROVEMENTS | | | | | | | | |
| | 6520 Gile Hall | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 6512 Building (FD + Lib.) Bond + donation | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 575,000 | \$ 575,000 | - |
| | 6525 Ballfields | \$ - | \$ 7 | \$ 1 | \$ - | \$ - | \$ - | \$ - | - |
| | 6550 Sidewalks | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 6570 Transfer Station (Fayette & Wayne) | \$ 19,000 | \$ - | \$ 18,578 | \$ 9,022 | \$ 4,674 | \$ 11,646 | \$ 2,624 | 29.1% |
| | 6590 Maranacook Lake Dam | \$ - | \$ - | \$ - | \$ 177,000 | \$ 160,000 | \$ - | \$ (177,000) | -100.0% |
| 65 | CAPITAL IMPROVEMENTS | \$ 19,000 | \$ 7 | \$ 18,579 | \$ 186,022 | \$ 164,674 | \$ 586,646 | \$ 400,624 | 215.4% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| 70 | SOLID WASTE | | | | | | | | |
| | 7010 TRANSFER STATION FEES | \$ 30,155 | \$ 34,381 | \$ 35,161 | \$ 33,000 | \$ 20,250 | \$ 34,000 | \$ 1,000 | 3.0% |
| | 7021 TS RECYCLE/COMPOST | \$ - | \$ - | \$ 16 | \$ - | \$ 48 | \$ 1,000 | \$ 1,000 | - |
| | 7023 TS RECYCLABLES - METAL | \$ 6,845 | \$ 7,946 | \$ 16,272 | \$ 10,000 | \$ 6,267 | \$ 10,000 | \$ - | 0.0% |
| | 7025 TS RECYCLABLES - OTHER | \$ 380 | \$ 80 | \$ 40 | \$ - | \$ 663 | \$ - | \$ - | - |
| | 7026 TS Single Sort Recycling | \$ - | \$ 1,591 | \$ 1,538 | \$ - | \$ - | \$ - | \$ - | - |
| | 7030 TS BACKHOE | \$ 2,048 | \$ 5,677 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 7040 Commercial Haulers Permits | \$ 375 | \$ 1,031 | \$ 450 | \$ 450 | \$ 150 | \$ 450 | \$ - | 0.0% |
| | 7050 TS GRANTS | \$ 20 | \$ 7 | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| | 7079 TS REVENUES - FAYETTE SHARE | \$ - | \$ 34,634 | \$ 59,431 | \$ 68,806 | \$ 34,926 | \$ 66,276 | \$ (2,530) | -3.7% |
| | 7090 TS REVENUES - WAYNES SHARE | \$ 101,242 | \$ 99,294 | \$ 82,054 | \$ 81,573 | \$ 46,612 | \$ 79,299 | \$ (2,274) | -2.8% |
| 70 | SOLID WASTE | \$ 141,065 | \$ 184,641 | \$ 194,962 | \$ 193,829 | \$ 108,916 | \$ 191,025 | \$ (2,804) | -1.4% |

| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------|--------------------------------|------------------|------------------|-----------------|------------------|------------------|------------------|-----------------|--------------|
| 90 | UNCLASSIFIED | | | | | | | | |
| | 1250 First Park Revenue | \$ 10,503 | \$ 11,084 | \$ - | \$ 10,000 | \$ 15,112 | \$ 15,000 | \$ 5,000 | 50.0% |
| | 3010 Snowmobile Fees | \$ 1,490 | \$ 940 | \$ 1,377 | \$ 1,377 | \$ - | \$ 1,344 | \$ (33) | -2.4% |
| | 4010 Readfield Enterprise Fund | \$ 7,127 | \$ 27,556 | \$ 389 | \$ - | \$ - | \$ - | \$ - | - |
| 90 | UNCLASSIFIED | \$ 19,120 | \$ 39,580 | \$ 1,766 | \$ 11,377 | \$ 15,112 | \$ 16,344 | \$ 4,967 | 43.7% |

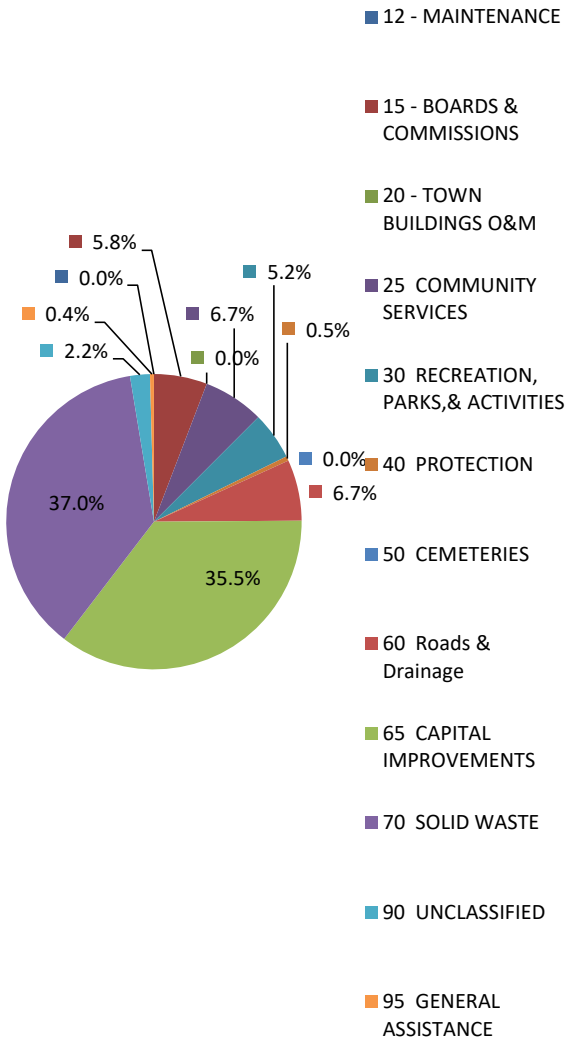
| DEPARTMENT | DIVISION | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % |
|------------|-----------------------------------|---------------|-------------|-----------------|-----------------|------------------|-----------------|--------------|-------------|
| 95 | GENERAL ASSISTANCE | | | | | | | | |
| | 1010 GENERAL ASSIST-STATE REVENUE | \$ 269 | \$ - | \$ 1,316 | \$ 2,250 | \$ - | \$ 2,250 | \$ - | 0.0% |
| 95 | GENERAL ASSISTANCE | \$ 269 | \$ - | \$ 1,316 | \$ 2,250 | \$ - | \$ 2,250 | \$ - | 0.0% |

| | | | | | | | | |
|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------|-------------|
| TOTAL | \$ 5,872,410 | \$ 6,145,009 | \$ 6,246,589 | \$ 6,403,525 | \$ 5,658,522 | \$ 6,827,249 | \$ 7,130 | 6.6% |
|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------|-------------|

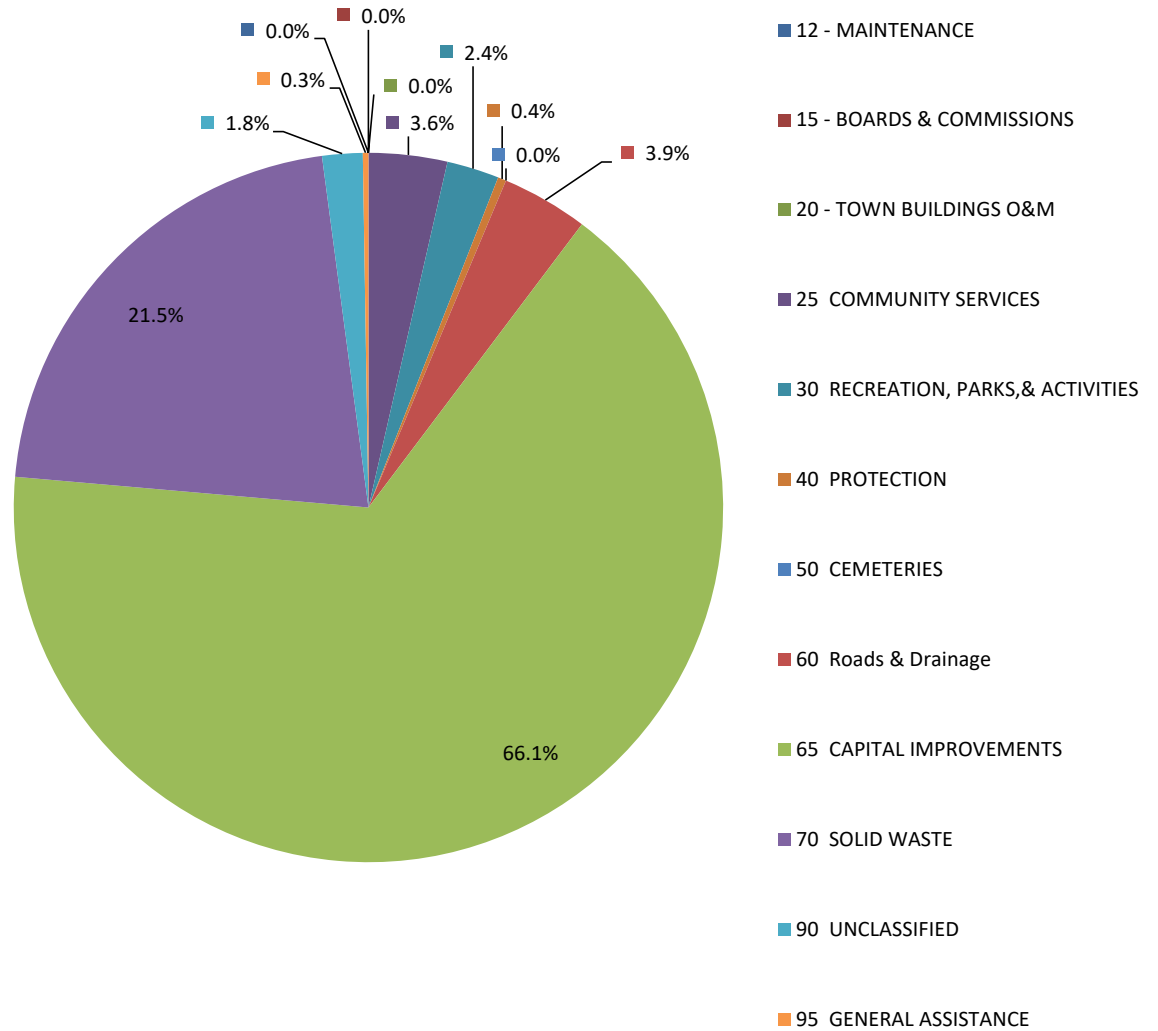
FY 2020 Revenues

| DEPARTMENT SUMMARY - REVENUE | | | | | | | | | |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|-------------|--|
| DEPARTMENT | 2016 ACTUAL | 2017 ACTUAL | 2018 ACTUAL | 2019 BUDGET | 2019 YTD => Dec. | 2020 BUDGET | 2019-2020 \$ | 2019-2020 % | |
| 10- ADMINISTRATION | \$ 5,572,162 | \$ 5,795,882 | \$ 5,919,390 | \$ 5,879,635 | \$ 5,270,932 | \$ 5,939,741 | \$ 60,106 | 1.0% | |
| 12 - MAINTENANCE | \$ - | \$ - | \$ 212 | \$ - | \$ 118 | \$ - | \$ - | - | |
| 15 - BOARDS & COMMISSIONS | \$ 3,275 | \$ 4,059 | \$ 38 | \$ 30,517 | \$ - | \$ - | \$ (30,517) | -100.0% | |
| 20 - TOWN BUILDINGS O&M | \$ 25 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | - | |
| 25 COMMUNITY SERVICES | \$ 33,427 | \$ 42,433 | \$ 36,502 | \$ 34,925 | \$ 51,734 | \$ 31,771 | \$ (3,154) | -9.0% | |
| 30 RECREATION, PARKS,& ACTIVITIES | \$ 19,949 | \$ 17,773 | \$ 20,368 | \$ 27,370 | \$ 8,381 | \$ 21,122 | \$ (6,248) | -22.8% | |
| 40 PROTECTION | \$ 19,379 | \$ 16,147 | \$ 17,511 | \$ 2,600 | \$ 2,743 | \$ 3,350 | \$ 750 | 28.8% | |
| 50 CEMETERIES | \$ 79 | \$ 231 | \$ 21 | \$ - | \$ 300 | \$ - | \$ - | - | |
| 60 Roads & Drainage | \$ 44,660 | \$ 44,256 | \$ 35,924 | \$ 35,000 | \$ 35,612 | \$ 35,000 | \$ - | 0.0% | |
| 65 CAPITAL IMPROVEMENTS | \$ 19,000 | \$ 7 | \$ 18,579 | \$ 186,022 | \$ 164,674 | \$ 586,646 | \$ 400,624 | 215.4% | |
| 70 SOLID WASTE | \$ 141,065 | \$ 184,641 | \$ 194,962 | \$ 193,829 | \$ 108,916 | \$ 191,025 | \$ (2,804) | -1.4% | |
| 90 UNCLASSIFIED | \$ 19,120 | \$ 39,580 | \$ 1,766 | \$ 11,377 | \$ 15,112 | \$ 16,344 | \$ 4,967 | 43.7% | |
| 95 GENERAL ASSISTANCE | \$ 269 | \$ - | \$ 1,316 | \$ 2,250 | \$ - | \$ 2,250 | \$ - | 0.0% | |
| TOTAL | \$ 5,872,410 | \$ 6,145,009 | \$ 6,246,589 | \$ 6,403,525 | \$ 5,658,522 | \$ 6,827,249 | \$ 423,724 | 6.6% | |

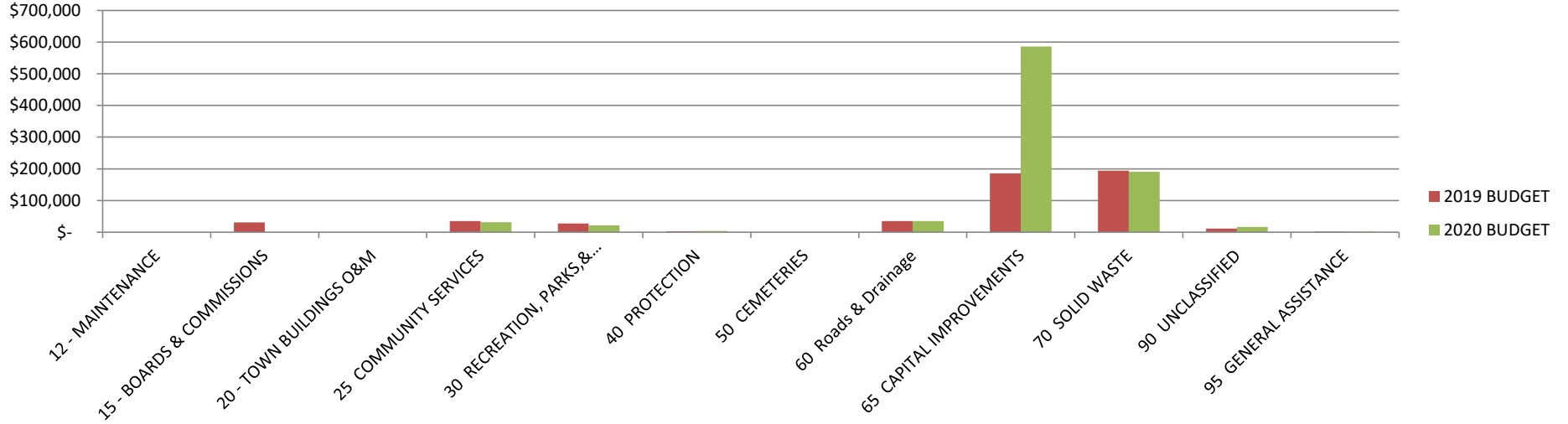
2019 Budget Revenue by Department (excluding administration)



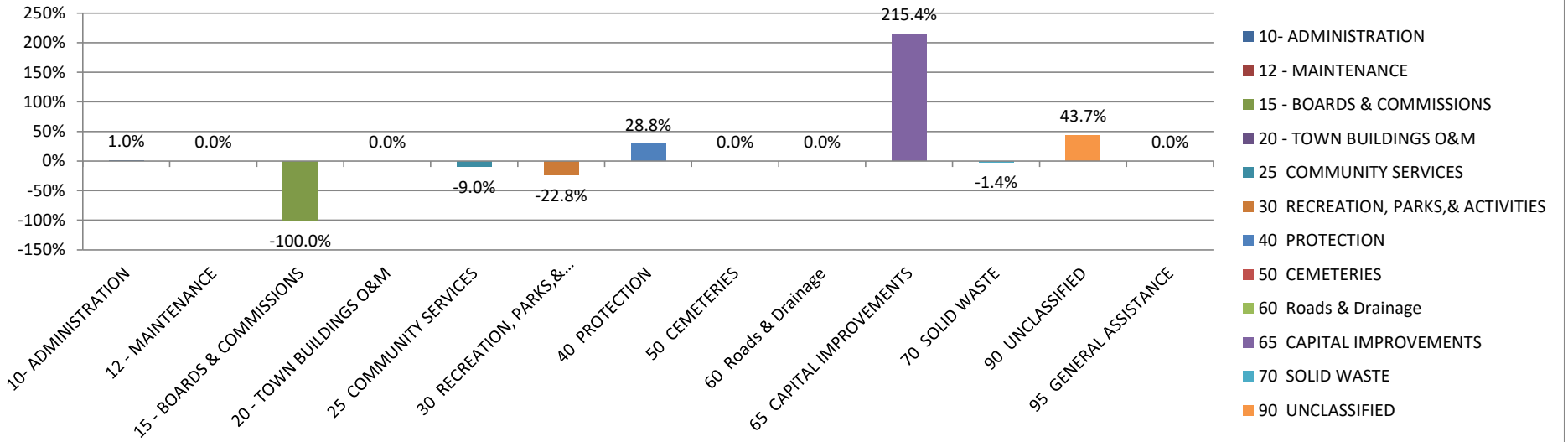
2020 Budget Revenue by Department (excluding administration)



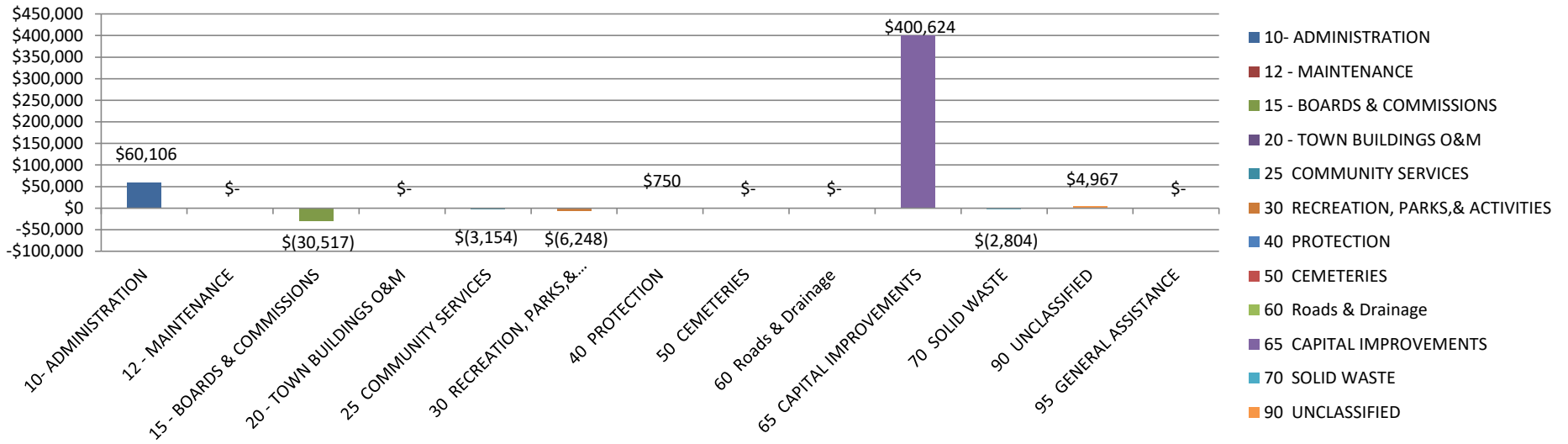
2019-2020 Revenue Totals by Department (excluding administration)



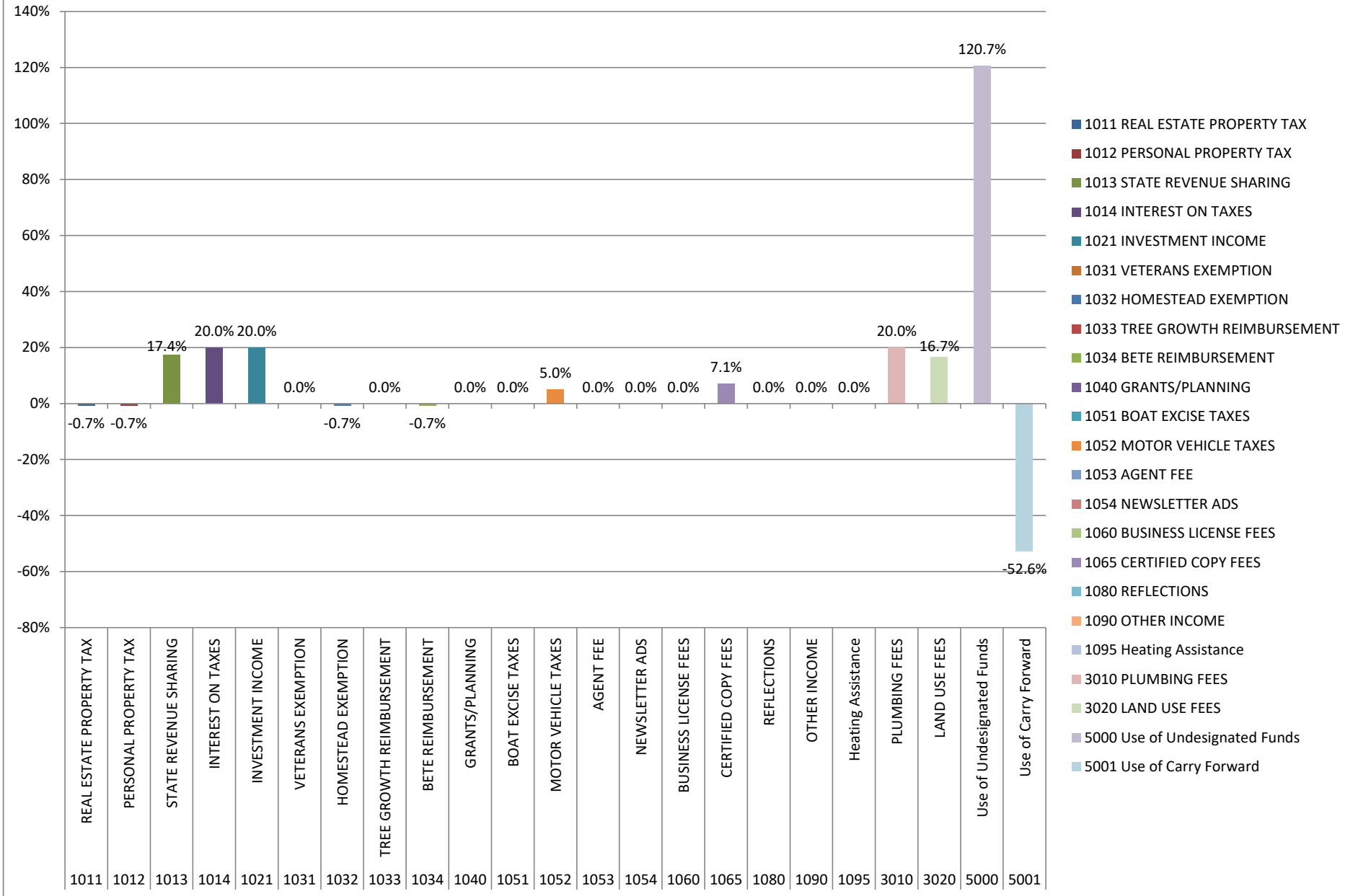
2019-2020 Revenue % Change by Department



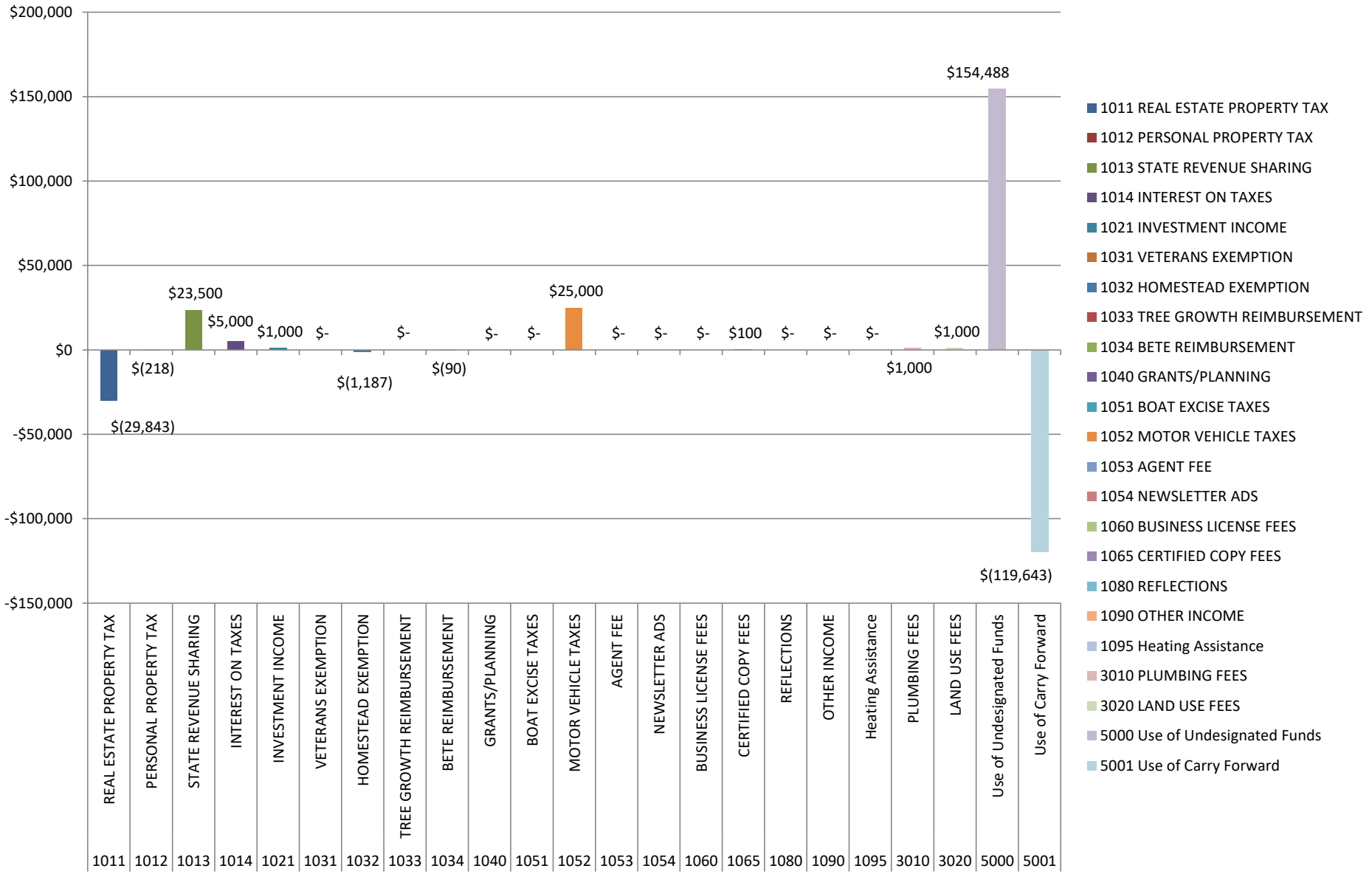
2019-2020 Revenue \$ Change by Department



2019-2020 Revenue % Change - Administration by Division



2019-2020 Revenue \$ Change - Administration by Division



Pre Commitment - ESTIMATE
Town of Readfield
FY 2020 MUNICIPAL TAX RATE CALCULATION FORM

| | | | |
|--|--|---------------|---------------|
| 1. Local Taxable Real Estate Valuation..... | | \$235,740,954 | |
| 2. Local Taxable Personal Property Valuation..... | | \$1,721,195 | |
| 3. Total Taxable Valuation (Line 1 plus line 2)..... | | | \$237,462,149 |
| 4. a) Total of Homestead Exemption Valuation..... | | \$15,007,900 | |
| 4. b) Homestead exemption reimbursement value..... | | \$9,379,938 | |
| 5. a) Total of BETE Exempt Property..... | | \$1,429,651 | |
| 5. b) BETE exemption reimbursement value..... | | \$714,826 | |
| 6. Valuation Base (Line 3 plus lines 4b and 5b)..... | | | \$247,556,912 |

APPROPRIATIONS

DRAFT

| | | | |
|--|--|-------------|-------------|
| 7. County Tax..... | | \$275,000 | |
| 8. Municipal Appropriation..... | | \$2,975,289 | |
| 9. TIF Financing Plan Amounts..... | | \$0 | |
| 10. School/Educational Appropriations | | \$3,556,960 | |
| (Adjusted to Municipal Fiscal Year) | | | |
| 11. Total Appropriations (Add lines 7 through 10)..... | | | \$6,807,249 |

ALLOWABLE DEDUCTIONS

| | | | |
|--|--|-------------|-------------|
| 12. State Municipal Revenue Sharing..... | | \$158,500 | |
| 13. Other Revenues: (Revenues not accounted for in Municipal Appropriation which are to be used to reduce the commitment such as Tree Growth and Veterans reimbursement, trust fund income, etc.) | | \$1,887,806 | |
| 14. Total Deductions (Line 12 plus line 13)..... | | | \$2,046,306 |
| 15. Net to be raised by local property tax rate (Line 11 minus line 14) | | | \$4,760,943 |

| | | | | | | |
|-----|---|---|---|---|----------------|---|
| 16. | $\frac{\$4,760,943.00}{\text{(Amount from line 15)}}$ | × | 1.05 | = | \$4,998,990.15 | Maximum Allowable Tax |
| 17. | $\frac{\$4,760,943.00}{\text{(Amount from line 15)}}$ | ÷ | $\frac{\$247,556,912}{\text{(Amount from line 5)}}$ | = | 0.01923 | Minimum Tax Rate |
| 18. | $\frac{\$4,998,990.15}{\text{(Amount from line 16)}}$ | ÷ | $\frac{\$247,556,912}{\text{(Amount from line 6)}}$ | = | 0.02019 | Maximum Tax Rate |
| 19. | $\frac{\$237,462,149}{\text{(Amount from line 3)}}$ | × | 19.31 <small>(MILL RATE)</small> | = | \$4,585,987.88 | <u>MIL RATE</u> <u>TO BE DETERMINED</u> |
| 20. | $\frac{\$4,760,943.00}{\text{(Amount from line 15)}}$ | × | 0.05 | = | \$238,047.15 | Maximum Overlay |
| 21. | $\frac{\$9,379,938}{\text{(Amount from line 4b)}}$ | × | $\frac{0.01931}{\text{(Selected Rate)}}$ | = | \$181,150.05 | Homestead Reimbursement <small>(Enter on line 8, Assessment Warrant)</small> |
| 22. | $\frac{\$714,826}{\text{(Amount from line 5b)}}$ | × | $\frac{0.01931}{\text{(Selected Rate)}}$ | = | \$13,805.07 | BETE Reimbursement <small>(Enter on line 9, Assessment Warrant)</small> |
| 23. | $\frac{\$4,780,943.00}{\text{(Line 19 plus line 21 & 22)}}$ | - | $\frac{\$4,760,943.00}{\text{(Amount from line 15)}}$ | = | \$20,000.00 | Overlay <small>(Enter on line 5, Assessment Warrant)</small> |

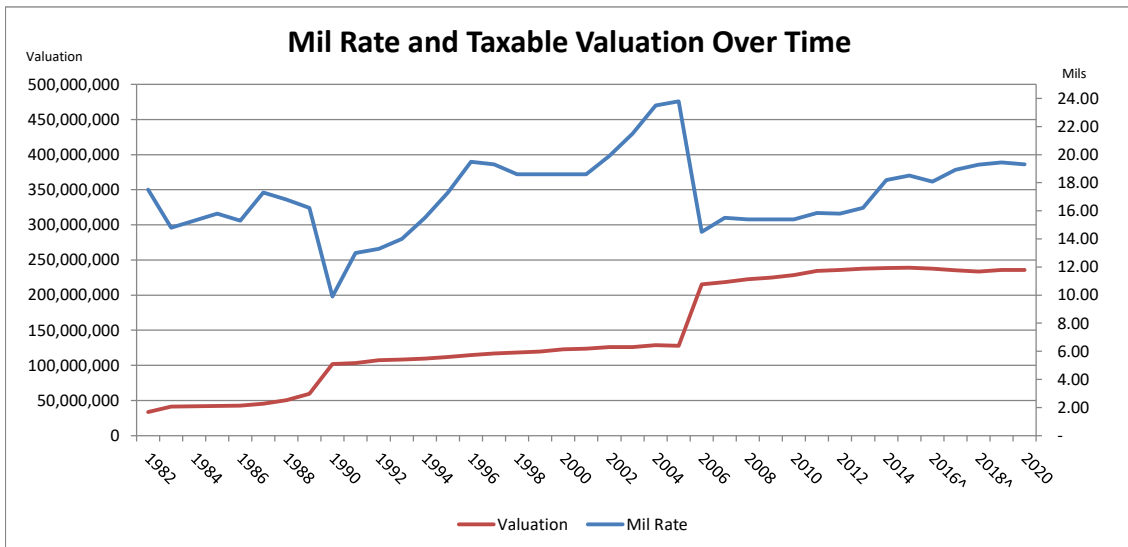
(If Line 22 exceeds Line 20 select a lower tax rate.)

| Taxable Valuation and Mil Rate Over Time | | | | | | | |
|--|----------|------------|-------------------|-------------|--------------|-------------------------|-------------------------|
| Fiscal Year FY | Mil Rate | | Taxable Valuation | | CPI | General Tax Information | |
| | Mil Rate | % Change * | Valuation | % Change * | CPI % Change | Interest | Commit. Date Notes |
| 1981 | 1982 | 17.50 | | 33,525,000 | | 8.9% | |
| 1982 | 1983 | 14.80 | -18.2% | 41,411,207 | 19.0% | 3.8% | Revaluation |
| 1983 | 1984 | 15.30 | 3.3% | 41,847,108 | 1.0% | 3.8% | |
| 1984 | 1985 | 15.80 | 3.2% | 42,237,514 | 0.9% | 3.9% | |
| 1985 | 1986 | 15.30 | -3.3% | 42,801,844 | 1.3% | 3.8% | |
| 1986 | 1987 | 17.30 | 11.6% | 45,425,772 | 5.8% | 1.1% | 13.50% |
| 1987 | 1988 | 16.80 | -3.0% | 50,623,696 | 10.3% | 4.4% | 11% |
| 1988 | 1989 | 16.20 | -3.7% | 59,762,345 | 15.3% | 4.4% | 11% |
| 1989 | 1990 | 9.90 | -63.6% | 101,779,380 | 41.3% | 4.6% | 12% Revaluation |
| 1990 | 1991 | 13.00 | 23.8% | 103,218,225 | 1.4% | 6.1% | 12% |
| 1991 | 1992 | 13.30 | 2.3% | 107,159,315 | 3.7% | 3.1% | 12% |
| 1992 | 1993 | 14.00 | 5.0% | 108,440,600 | 1.2% | 2.9% | 12% |
| 1993 | 1994 | 15.50 | 9.7% | 109,711,840 | 1.2% | 2.7% | 10% 9/20/1993 |
| 1994 | 1995 | 17.30 | 10.4% | 111,963,640 | 2.0% | 2.7% | 10% 9/6/1994 |
| 1995 | 1996 | 19.50 | 11.3% | 114,804,040 | 2.5% | 2.5% | 10.75% 9/7/1995 |
| 1996 | 1997 | 19.30 | -1.0% | 116,831,218 | 1.7% | 3.3% | 10.75% 9/3/1996 |
| 1997 | 1998 | 18.60 | -3.8% | 118,260,542 | 1.2% | 1.7% | 10.50% 9/8/1997 |
| 1998 | 1999 | 18.60 | 0.0% | 119,793,570 | 1.3% | 1.6% | 10.75% 9/8/1998 |
| 1999 | 2000 | 18.60 | 0.0% | 123,049,000 | 2.6% | 2.7% | 10% 9/7/1999 |
| 2000 | 2001 | 18.60 | 0.0% | 123,652,330 | 0.5% | 3.4% | 10.75% 9/18/2000 |
| 2001 | 2002 | 19.90 | 6.5% | 126,062,740 | 1.9% | 1.6% | 11.50% 8/20/2001 |
| 2002 | 2003 | 21.50 | 7.4% | 126,102,370 | 0.0% | 2.4% | 8.75% 8/21/2002 |
| 2003 | 2004 | 23.50 | 8.5% | 128,931,635 | 2.2% | 1.9% | 7% 8/19/2003 |
| 2004 | 2005 | 23.80 | 1.3% | 127,886,052 | -0.8% | 3.3% | 6.50% 9/15/2004 |
| 2005 | 2006 | 14.50 | -64.1% | 215,140,662 | 40.6% | 3.4% | 7% 9/8/2005 Revaluation |
| 2006 | 2007 | 15.50 | 6.5% | 218,471,667 | 1.5% | 2.5% | 7% 8/24/2006 |
| 2007 | 2008 | 15.40 | -0.6% | 222,832,062 | 2.0% | 4.1% | 10% 7/23/2007 |
| 2008 | 2009 | 15.40 | 0.0% | 225,088,075 | 1.0% | 0.1% | 8% 7/17/2008 |
| 2009 | 2010 | 15.40 | 0.0% | 228,590,495 | 1.5% | 2.7% | 6% 8/11/2009 |
| 2010 | 2011 | 15.85 | 2.8% | 234,687,157 | 2.6% | 1.5% | 4% 8/19/2010 |
| 2011 | 2012 | 15.80 | -0.3% | 235,984,354 | 0.5% | 3.0% | 4% 9/30/2011 |
| 2012 | 2013 | 16.20 | 2.5% | 237,595,654 | 0.7% | 1.7% | 4% 7/17/2012 |
| 2013 | 2014 | 18.20 | 11.0% | 238,389,551 | 0.3% | 1.5% | 4% 7/30/2013 |
| 2014 | 2015 | 18.50 | 1.6% | 238,928,998 | 0.2% | 0.8% | 4% 7/28/2014 |
| 2015 | 2016^ | 18.08 | -2.3% | 237,490,554 | -0.6% | 0.7% | 4% 9/2/2015 |
| 2016 | 2017^ | 18.93 | 4.5% | 235,540,554 | -0.8% | 2.1% | 7% 8/2/2016 |
| 2017 | 2018^ | 19.29 | 1.9% | 233,406,854 | -0.9% | 2.1% | 7% 8/25/2017 |
| 2018 | 2019 | 19.44 | 0.8% | 235,740,954 | 1.0% | 1.9% | 8% |
| 2019 | 2020 | 19.31 | -0.7% | 235,740,954 | 1.0% | 2.0% | |

AVERAGE 17.17 3.3% 1.9% 2.8% 8.6%

* Excludes Revaluation Years

^ Decrease in valuation in these years is the result of changes to the State Homestead Exemption Formula

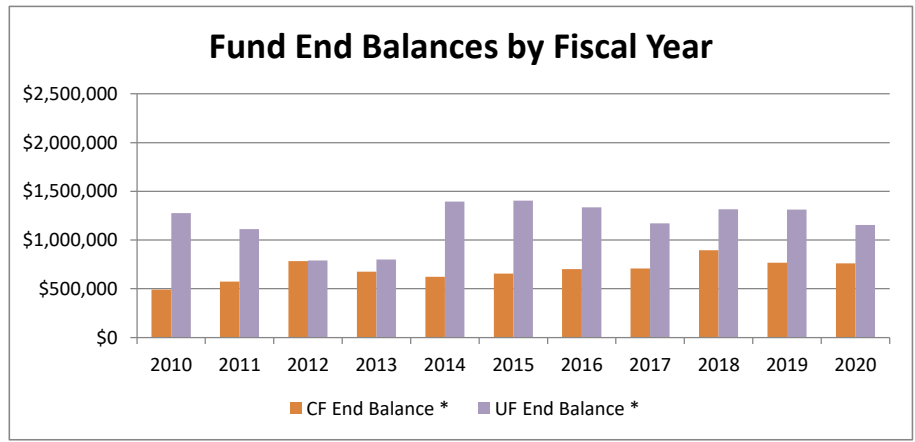
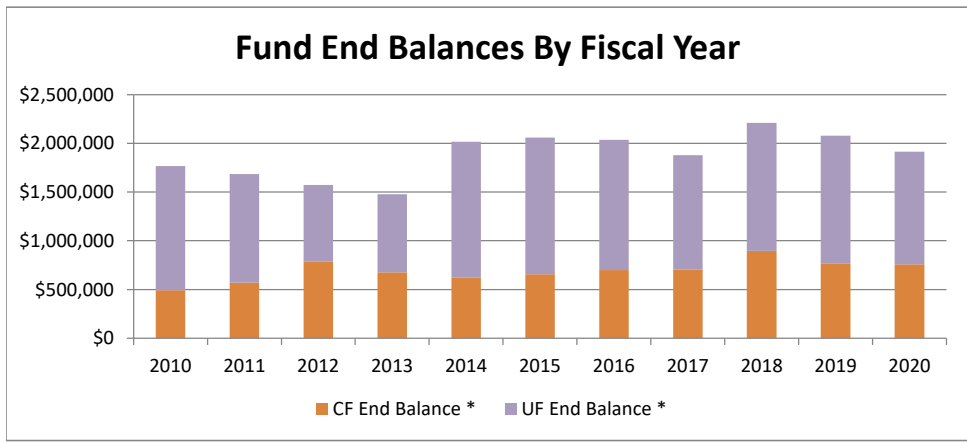


Committed and Unassigned Fund Balances and Use of Funds by Fiscal Year

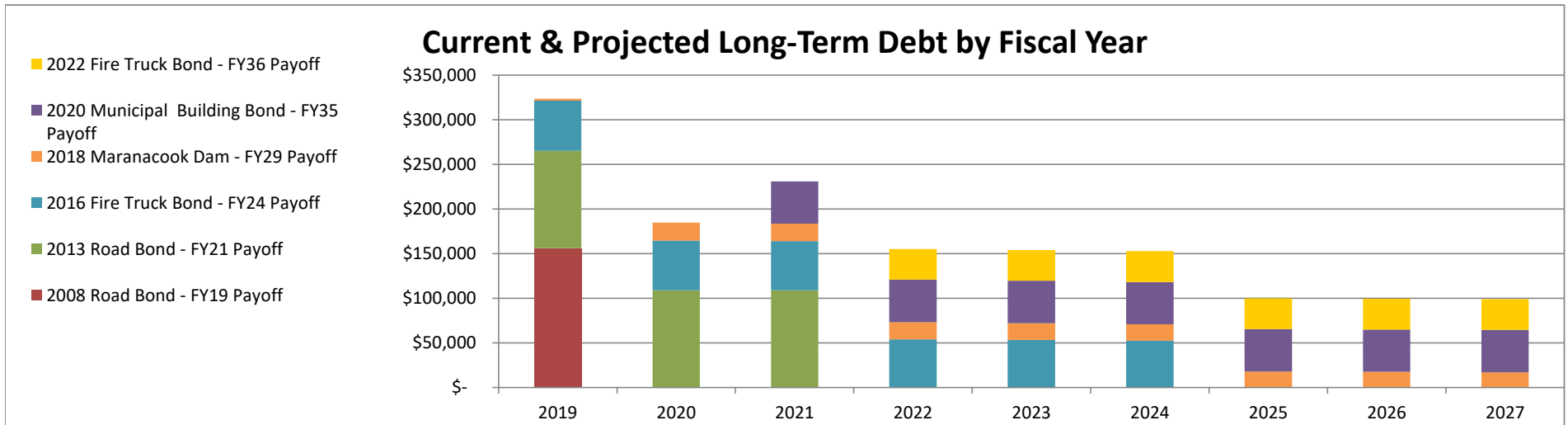
| Fiscal Year | Committed Fund Balances | | | | Unassigned Fund Balances | | | | Combined Fund Balance |
|------------------|-------------------------|--------------|------------|------------------|--------------------------|--------------|-------------|------------------|-----------------------|
| | Initial Balance | Use of Funds | New Funds | CF End Balance * | Initial Balance | Use of Funds | New Funds | UF End Balance * | |
| 2009 2010 | \$ 1,144,584 | \$ 1,162,880 | \$ 509,667 | \$ 491,371 | \$ 1,134,437 | \$ - | \$ 142,238 | \$ 1,276,675 | \$ 1,768,046 |
| 2010 2011 | \$ 491,371 | \$ 491,371 | \$ 572,447 | \$ 572,447 | \$ 1,276,675 | \$ 285,322 | \$ 120,103 | \$ 1,111,456 | \$ 1,683,903 |
| 2011 2012 | \$ 572,447 | \$ 76,694 | \$ 287,821 | \$ 783,574 | \$ 1,111,456 | \$ 260,000 | \$ (62,763) | \$ 788,693 | \$ 1,572,267 |
| 2012 2013 | \$ 783,574 | \$ 395,057 | \$ 286,506 | \$ 675,023 | \$ 788,693 | \$ 250,000 | \$ 262,477 | \$ 801,170 | \$ 1,476,193 |
| 2013 2014 | \$ 675,023 | \$ 134,437 | \$ 82,033 | \$ 622,619 | \$ 801,170 | \$ - | \$ 593,078 | \$ 1,394,248 | \$ 2,016,867 |
| 2014 2015 | \$ 622,619 | \$ 160,844 | \$ 195,182 | \$ 656,957 | \$ 1,394,248 | \$ 113,421 | \$ 121,785 | \$ 1,402,612 | \$ 2,059,569 |
| 2015 2016 | \$ 656,957 | \$ 74,865 | \$ 117,867 | \$ 699,959 | \$ 1,402,612 | \$ 300,183 | \$ 233,373 | \$ 1,335,802 | \$ 2,035,761 |
| 2016 2017 | \$ 699,959 | \$ 227,020 | \$ 233,843 | \$ 706,782 | \$ 1,335,802 | \$ 230,000 | \$ 65,702 | \$ 1,171,504 | \$ 1,878,286 |
| 2017 2018 | \$ 706,782 | \$ 184,818 | \$ 372,840 | \$ 894,804 | \$ 1,171,504 | \$ 217,731 | \$ 360,899 | \$ 1,314,672 | \$ 2,209,476 |
| 2018 2019 | \$ 894,804 | \$ 227,303 | \$ 100,000 | \$ 767,501 | \$ 1,314,672 | \$ 128,000 | \$ 125,000 | \$ 1,311,672 | \$ 2,079,173 |
| 2019 2020 | \$ 767,501 | \$ 107,660 | \$ 100,000 | \$ 759,841 | \$ 1,311,672 | \$ 282,488 | \$ 125,000 | \$ 1,154,184 | \$ 1,914,025 |
| AVERAGE | \$ 706,654 | \$ 356,593 | \$ 295,356 | \$ 678,171 | \$ 1,129,899 | \$ 172,704 | \$ 204,099 | \$ 1,177,426 | \$ 1,801,801 |

| | |
|------------------------------|--------------|
| UF Minimum Allowable Balance | \$ 1,140,151 |
| Budgeted UF Ending Balance | \$ 1,154,184 |
| Defecit / Surplus | \$ 14,033.42 |

* Audited End Balances were used through FY18
 Estimated Values



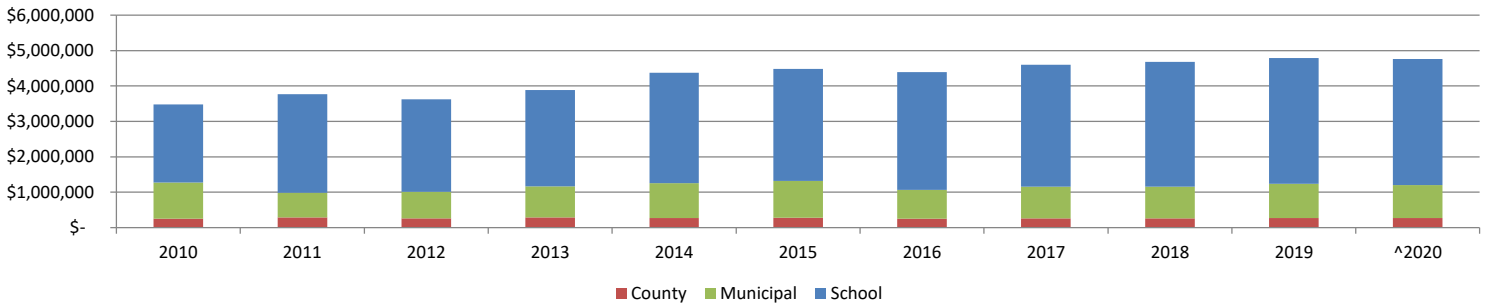
| | | Long-Term Debt by Fiscal Year | | | | | | | | | |
|---------------|--|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|------------------|--|
| | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | |
| BONDS: | 2008 Road Bond - FY19 Payoff | \$ 156,165 | | | | | | | | | |
| | 2013 Road Bond - FY21 Payoff | \$ 109,117 | \$ 109,117 | \$ 109,117 | | | | | | | |
| | 2016 Fire Truck Bond - FY24 Payoff | \$ 56,238 | \$ 55,583 | \$ 54,884 | \$ 54,132 | \$ 53,324 | \$ 52,453 | | | | |
| | 2018 Maranacook Dam - FY29 Payoff | \$ 2,075 | \$ 19,973 | \$ 19,614 | \$ 19,242 | \$ 18,857 | \$ 18,459 | \$ 18,046 | \$ 17,617 | \$ 17,172 | |
| | 2020 Municipal Building Bond - FY35 Payoff | | \$ - | \$ 47,443 | \$ 47,443 | \$ 47,443 | \$ 47,443 | \$ 47,443 | \$ 47,443 | \$ 47,443 | |
| | 2022 Fire Truck Bond - FY36 Payoff | | | | \$ 34,500 | \$ 34,500 | \$ 34,500 | \$ 34,500 | \$ 34,500 | \$ 34,500 | |
| TOTAL | | \$ 323,595 | \$ 184,673 | \$ 231,058 | \$ 155,317 | \$ 154,124 | \$ 152,855 | \$ 99,989 | \$ 99,560 | \$ 99,115 | |



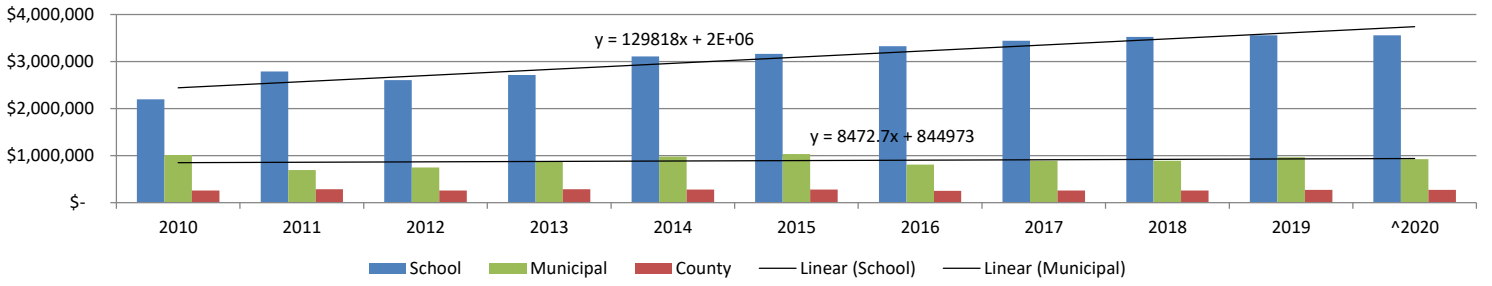
| Municipal, School, and County Components of Net Property Taxes Over Time | | | | | | | | | | | | |
|--|--------------|-------------------------|--------------|--------------|--------------|--------------|------------|-------------|-----------------|------------|-------------|-------------|
| Fiscal Year FY | Base Numbers | | School Taxes | | | County Taxes | | | Municipal Taxes | | | |
| | Mil Rate | Net Property Tax Raised | School | % | Mils | County | % | Mils | Municipal | % | Mils | |
| 2009 2010 | 15.40 | \$ 3,475,047 | \$ 2,200,058 | 63.3% | 9.75 | \$ 258,197 | 7.4% | 1.14 | \$ 1,016,792 | 29.3% | 4.51 | |
| 2010 2011 | 15.85 | \$ 3,769,981 | \$ 2,788,184 | 74.0% | 11.72 | \$ 289,515 | 7.7% | 1.22 | \$ 692,282 | 18.4% | 2.91 | |
| 2011 2012 | 15.80 | \$ 3,623,419 | \$ 2,609,446 | 72.0% | 11.38 | \$ 262,678 | 7.2% | 1.15 | \$ 751,295 | 20.7% | 3.28 | |
| 2012 2013 | 16.20 | \$ 3,886,229 | \$ 2,715,243 | 69.9% | 11.32 | \$ 286,596 | 7.4% | 1.19 | \$ 884,390 | 22.8% | 3.69 | |
| 2013 2014 | 18.20 | \$ 4,370,522 | \$ 3,112,703 | 71.2% | 12.96 | \$ 276,805 | 6.3% | 1.15 | \$ 981,014 | 22.4% | 4.09 | |
| 2014 2015 | 18.50 | \$ 4,480,695 | \$ 3,163,541 | 70.6% | 13.06 | \$ 282,293 | 6.3% | 1.17 | \$ 1,034,861 | 23.1% | 4.27 | |
| 2015 2016 | 18.08 | \$ 4,390,618 | \$ 3,324,451 | 75.7% | 13.69 | \$ 256,103 | 5.8% | 1.05 | \$ 810,064 | 18.4% | 3.34 | |
| 2016 2017 | 18.93 | \$ 4,597,839 | \$ 3,442,351 | 74.9% | 14.17 | \$ 261,281 | 5.7% | 1.08 | \$ 894,207 | 19.4% | 3.68 | |
| 2017 2018 | 19.29 | \$ 4,682,269 | \$ 3,527,596 | 75.3% | 14.53 | \$ 259,977 | 5.6% | 1.07 | \$ 894,696 | 19.1% | 3.69 | |
| 2018 2019 | 19.44 | \$ 4,792,282 | \$ 3,556,960 | 74.2% | 14.43 | \$ 270,000 | 5.6% | 1.10 | \$ 965,322 | 20.1% | 3.92 | |
| 2019 ^2020 | 19.31 | \$ 4,760,943 | \$ 3,556,960 | 74.7% | 14.43 | \$ 275,000 | 5.8% | 1.12 | \$ 928,983 | 19.5% | 3.77 | |
| AVERAGE | | | \$ 4,257,259 | \$ 3,090,681 | 72.3% | 12.86 | \$ 270,768 | 6.4% | 1.13 | \$ 895,810 | 21.2% | 3.74 |

^ numbers are estimates

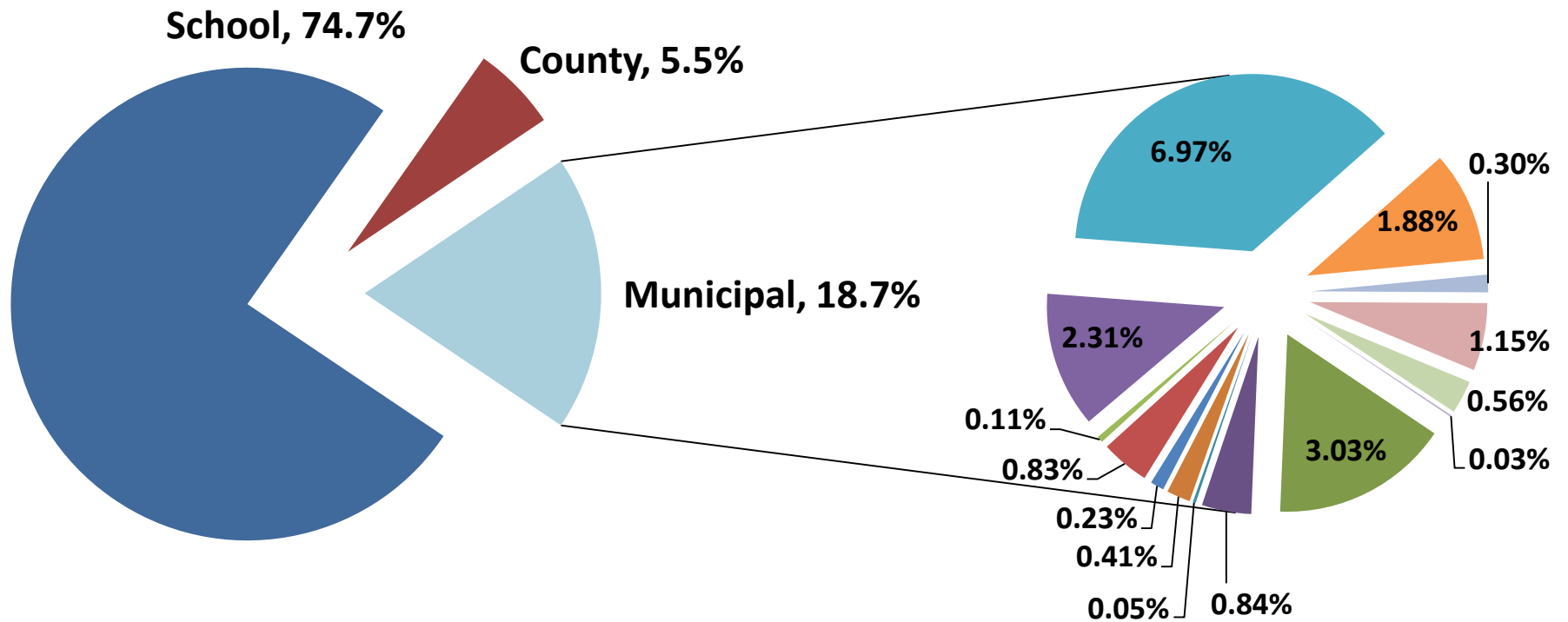
Municipal, School, and County Components of Net Taxes



Municipal, School, and County Components of Net Taxes



Percent of Proposed 2020 Mil Rate Attributed to School, County, and Municipal Sources (approximate)



Municipal Sources Detail (By Department and approximated based on expenditures)

- | | |
|---|------------------------------|
| ■ 3.03% - Administration | ■ 0.84% - Maintenance |
| ■ 0.05% - Boards & Commissions | ■ 0.41% - Community Services |
| ■ 0.23% - Recreation, Parks, & Activities | ■ 0.83% - Protection |
| ■ 0.11% - Cemeteries | ■ 2.31% - Roads & Drainage |
| ■ 6.97% - Capital Improvements | ■ 1.88% - Solid Waste |
| ■ 0.30% - Regional Organizations | ■ 1.15% - Debt Service |

Budget Sheet Summary Revision History

| | | |
|----|--|--------|
| 1 | Changed all header information, rows, columns, etc. on all sheets to reflect FY20 | 2-Jan |
| 2 | Ran through all budget sheets looking for any errors with formulas, links, and general information | 3-Jan |
| 3 | Added Building and Fire Truck Bonds to Debt Service (\$300,000 each) | 3-Jan |
| 4 | Revised past year revenues and expenditures to reflect actual amounts | 17-Jan |
| 5 | Adjusted Building Bond to \$500,000 | 17-Jan |
| 6 | Entered all current budget estimates | 17-Jan |
| 7 | Set mil rate flat at 19.44 | 17-Jan |
| 8 | Updated fund balances based on draft audit | 4-Feb |
| 9 | Set all YTD values to end on 12/31 (6 months of activity from 7/1) | 11-Feb |
| 10 | Adjusted Revenues and expenditures to match trio | 12-Feb |
| 11 | Adjusted State Revenue Sharing (15% increase) | 12-Feb |
| 12 | Updated UF and DF spreadsheet to reflect revised use of funds amounts | 12-Feb |
| 13 | Removed all supplemental Assessing wages, added \$2,500 for GIS software maintenance | 12-Feb |
| 14 | Added swim program to recreation budget (exp. and rev.) | 12-Feb |
| 15 | increased road maintenance expenditures by about \$46,000 for tree work, ditch work, and crack sealing | 12-Feb |
| 16 | Dropped \$6,000 from capital for computers & increased admin operating for computers to \$3,000 | 13-Feb |
| 17 | Added \$5,000 in offsetting CF revenue for Heritage Days | 13-Feb |
| 18 | Added \$25,000 to Cap. Road expenses and offsetting use of designated funds - Readfield Corner parking | 13-Feb |
| 19 | Reduced use of Undesignated Fund to offset net impact of changes 16 and 17 above | 13-Feb |
| 20 | Updated the School, County, Municipal ratios spreadsheet | 13-Feb |
| 21 | Updated mil rate sheet w/ current CPI values | 13-Feb |
| 22 | Increased Rev and Exp for Sand and Salt shed by \$35,000 (to a total of \$50,000) | 26-Feb |
| 23 | Reduced revenue for enterprise fund to \$0 - was double counted with use of fund balance | 26-Feb |
| 24 | Updated use of desiignated funds to \$106,560 (added another \$5,000 for HD, total of \$10,000) | 27-Feb |
| 25 | Increased use of undesignated funds by \$5,000 | 27-Feb |
| 26 | Increased KRDA expense by \$500 to \$25,000 | 4-Mar |
| 27 | Increased FD project cost to \$650,000 and adjusted bonding to \$550,000 and reserve savings to \$50,000 | 11-Mar |
| 28 | Increased use of designated funds by \$25,000 for FD project (from FD project reserve) | 11-Mar |
| 29 | Added \$25,000 in donations to revenue for FD project | 11-Mar |
| 30 | Increased use of undesignated fund to \$191,857 | 11-Mar |
| 31 | Adjusted mil rate to 19.34 to match mil-rate reduction to estimated increase in state revenue sharing | 11-Mar |
| 32 | Moved FD donations into capital revenue line for building projects | 12-Mar |
| 33 | Increased donations line by \$112 to account for Maranacook Lake Assn. increase | 12-Mar |
| 34 | Added \$4,000 to dispatch to account for increased cost | 12-Mar |
| 35 | Increased use of Undesignated Fund balance by \$4,112 to offset changes 33 and 34 | 12-Mar |
| 36 | Eliminated use of FD reserve (\$25,000) revenue | 19-Mar |
| 37 | Increased FD & Library project cost to \$810,000 from \$750,000 | 19-Mar |
| 38 | Increased use of Undesignated Funds by \$85,000 | 19-Mar |
| 39 | Set mil rate at 19.34 | 19-Mar |
| 40 | Updated TS Capital contribution revenues to \$11,646 & capital expenses to \$26,420 | 26-Mar |
| 41 | Updated TS operating revenues to \$79,299 for Wayne and \$66,276 for Fayette | 26-Mar |
| 42 | Adjusted Beach Exp. To \$9,912 | 26-Mar |
| 43 | Added \$1,100 in use of Recreation Designated Funds to revenue to balance exp/rev | 26-Mar |
| 44 | increased use of Undesignated Fund by \$1,519 | 26-Mar |
| 45 | | |
| 46 | | |
| 47 | | |
| 48 | | |

What's it gonna cost me if I'm a resident ?

HOME VALUE

\$ 200,000

| YEAR | TAX RATE | HOMESTEAD | TAX | ANNUAL DIFFERENCE? |
|------|----------|-----------|----------|--------------------|
| 2020 | 19.31 | \$ 20,000 | \$ 3,476 | \$ (22.95) |
| 2019 | 19.44 | \$ 20,000 | \$ 3,499 | \$ 27 |
| 2018 | 19.29 | \$ 20,000 | \$ 3,472 | \$ (29.85) |
| 2017 | 18.93 | \$ 15,000 | \$ 3,502 | \$ 66.85 |
| 2016 | 18.08 | \$ 10,000 | \$ 3,435 | \$ (79.80) |
| 2015 | 18.5 | \$ 10,000 | \$ 3,515 | \$ 57.00 |
| 2014 | 18.2 | \$ 10,000 | \$ 3,458 | |

What's it cost me if I'm not?

HOME VALUE

\$ 200,000

| YEAR | TAX RATE | HOMESTEAD | TAX | ANNUAL DIFFERENCE? |
|------|----------|-----------|----------|--------------------|
| 2020 | 19.31 | \$ - | \$ 3,863 | \$ (25.50) |
| 2019 | 19.44 | \$ - | \$ 3,888 | \$ 30.00 |
| 2018 | 19.29 | \$ - | \$ 3,858 | \$ 72.00 |
| 2017 | 18.93 | \$ - | \$ 3,786 | \$ 170.00 |
| 2016 | 18.08 | \$ - | \$ 3,616 | \$ (84.00) |
| 2015 | 18.50 | \$ - | \$ 3,700 | \$ 60.00 |
| 2014 | 18.20 | \$ - | \$ 3,640 | |

What's the value of the Homestead Exemption

| YEAR | TAX RATE | HOMESTEAD | VALUE |
|------|----------|-----------|-----------|
| 2020 | \$ 19.31 | \$ 20,000 | \$ 386.25 |
| 2019 | \$ 19.44 | \$ 20,000 | \$ 388.80 |
| 2018 | \$ 19.29 | \$ 20,000 | \$ 385.80 |
| 2017 | \$ 18.93 | \$ 15,000 | \$ 283.95 |
| 2016 | \$ 18.08 | \$ 10,000 | \$ 180.80 |
| 2015 | \$ 18.50 | \$ 10,000 | \$ 185.00 |
| 2014 | \$ 18.20 | \$ 10,000 | \$ 182.00 |

What's the Value of a Mil?

| YEAR | AMT TO RAISE | VALUE OF 1 MIL | TAX IMPACT OF \$100,000 |
|------|--------------|----------------|-------------------------|
| 2020 | \$ 4,585,988 | \$ 237,462.15 | 0.42 Mills |