

## 2019-2020 (FY 20) BUDGET & WARRANT PROCESS SCHEDULE\*

Date	Task	Meeting Time
10/29/18	Select Board Meeting - Budget process review	6:30 PM
11/09/18	Budget process memo sent to Depts., Boards, & Committees - To include PY & YTD #s	N/A
11/19/18	Select Board Meeting - Board goals & warrant discussion	6:30 PM
11/29/18	Budget Committee Meeting - Organizational meeting and budget goals	6:30 PM
12/28/18	Preliminary Dept., Board & Committee budget #s & goals due	N/A
01/03/19	Budget Committee Meeting - Departments I	6:30 PM
01/07/19	Select Board Meeting - First Budget Draft	6:30 PM
01/17/19	Budget Committee Meeting - Departments II	6:30 PM
02/04/19	Select Board Meeting - Second Budget Draft	6:30 PM
02/12/19	Budget Committee Meeting - Departments III (Tuesday as opposed to Thursday meeting)	6:30 PM
02/28/19	Joint Select Board and Budget Committee Meeting - Capital Investment Plan Review	6:30 PM
03/01/19	100 days before vote - Nomination Papers available (actually 102 days as the 3rd is a Sunday)	N/A
03/04/19	Select Board Meeting - Third Budget Draft	6:30 PM
03/06/19	School Committee meeting with Select Boards - school budget THIS IS A GUESS AT THIS POINT	6:30 PM
03/08/19	Deadline for warrant article and ordinance submissions	N/A
03/12/19	Budget Committee Meeting - Budget review (Tuesday as opposed to Thursday meeting)	6:30 PM
03/18/19	Select Board Meeting - Budget & Warrant Review	6:30 PM
03/28/19	<b>Public Budget Meeting / Hearing - Public Comment and Recommendations on DRAFT Budget</b>	6:30 PM
04/01/19	60 days before voting - Nomination papers & Referendum questions due	3:30 PM
04/12/19	Deadline for legal review of the proposed warrant	N/A
04/22/19	Select Board Meeting - Final budget & Warrant review and approval	6:30 PM
04/25/19	Budget Committee Meeting - Final budget review and approval	6:30 PM
04/26/19	Draft annotated Warrant due & Official Ballot sent to printer (46 days prior to voting)	N/A
05/16/19	<b>Public Budget Meeting / Hearing - Public Comment and Information on COMPLETED Budget</b>	6:30 PM
05/31/19	10 days before voting - Last day to hold referendum question hearings (actually 11, as 6/1 is a Saturday)	N/A
06/04/19	7 days before voting - Town Meeting Warrant posted (absolute deadline)	N/A
06/11/19	Town Meeting - State Primary	8:00 AM

This border indicates statutory deadlines

### Notes:

**Involvement** - The Select Board, Budget Committee, Other Boards & Committees, Town Manager, Finance Officer, and interested Residents will have ongoing roles in the budget process. All meetings are public open to public comment.

**Select Board Attendance** - Joint meetings and regular Select Board meetings will have full Select Board attendance any budget meetings may have members of the Select Board in attendance.

**Public Budget Meetings** - These meetings are intended to provide opportunity for extensive public comment, feedback, and recommendations on the draft budget, budget process, and final budget in conjunction with budget presentations / information.

**Departments I** - Includes the following: **General Government** (Administration, Insurance, Office Equipment, Assessing, Code Enforcement, Grants / Planning, Heating Assistance, Legal), **Maintenance** (General, Buildings, Vehicle / Equipment, Interlocal) **Boards & Commissions** (Appeals Board, Conservation Commission, Planning Board), **Regional Assessments** (Cobossee Watershed, First Park), **Kennebec County Tax** (County Tax)

**Departments II** - Includes the following: **Community Services** (Animal Control, Kennebec Land Trust, KVCOG, Age Friendly initiatives, Library, Public Access TV, Street Lights), **Protection** (Fire Department, Fire Equipment, Ambulance, Water Holes, Tower Sites, Dispatching, Personal Protection Gear, Emergency Ops), **Cemeteries** (Cemeteries), **Debt Service** (Debt Service)

**Departments III** - Includes the following: **Recreation** (Beach, Recreation Board, Heritage Days, Town Properties, Trails), **Roads & Drainage** (Roads & Drainage, Winter Maintenance), **Capital Improvements** (Admin Technology, Library Building, Cemetery, Roads, Equipment, Leases, Transfer Station, Maranacook Lake Dam), **Solid Waste** (Transfer Station, Backhoe), **Unclassified** (Abatements / Overlay, Tax Relief, Non-profits, Contingency, Snowmobiling, Enterprise Fund, Revaluation), **General Assistance** (General Assist.)

\* As Amended 11/6/2018

**Pre Commitment - ESTIMATE**  
**Town of Readfield**  
**FY 2020 MUNICIPAL TAX RATE CALCULATION FORM**

1. Local Taxable Real Estate Valuation.....	\$235,740,954	
2. Local Taxable Personal Property Valuation.....	\$1,721,195	
3. Total Taxable Valuation (Line 1 plus line 2).....		\$237,462,149
4. a) Total of Homestead Exemption Valuation.....	\$15,007,900	
4. b) Homestead exemption reimbursement value.....	\$9,379,938	
5. a) Total of BETE Exempt Property.....	\$1,429,651	
5. b) BETE exemption reimbursement value.....	\$714,826	
6. Valuation Base (Line 3 plus lines 4b and 5b).....		\$247,556,912

**APPROPRIATIONS**

DRAFT

7. County Tax.....	\$275,000	
8. Municipal Appropriation.....	\$2,748,889	
9. TIF Financing Plan Amounts.....	\$0	
10. School/Educational Appropriations.....	\$3,564,799	
(Adjusted to Municipal Fiscal Year)		
11. Total Appropriations (Add lines 7 through 10).....		\$6,588,688

**ALLOWABLE DEDUCTIONS**

12. State Municipal Revenue Sharing.....	\$158,500	
13. Other Revenues: (Revenues not accounted for in Municipal Appropriation which are to be used to reduce the commitment such as Tree Growth and Veterans reimbursement, trust fund income, etc.)	\$1,637,906	
14. Total Deductions (Line 12 plus line 13).....		\$1,796,406

15. Net to be raised by local property tax rate (Line 11 minus line 14) \$4,792,282

16.	$\frac{\$4,792,282.00}{\text{(Amount from line 15)}}$	×	1.05	=	$\$5,031,896.10$	Maximum Allowable Tax
17.	$\frac{\$4,792,282.00}{\text{(Amount from line 15)}}$	÷	$\frac{\$247,556,912}{\text{(Amount from line 5)}}$	=	0.01936	Minimum Tax Rate
18.	$\frac{\$5,031,896.10}{\text{(Amount from line 16)}}$	÷	$\frac{\$247,556,912}{\text{(Amount from line 6)}}$	=	0.02033	Maximum Tax Rate
19.	$\frac{\$237,462,149}{\text{(Amount from line 3)}}$	×	<b>19.43909366</b> <small>(MILL RATE)</small>	=	$\$4,616,048.96$	<u>MIL RATE</u> <b>TO BE DETERMINED</b>
20.	$\frac{\$4,792,282.00}{\text{(Amount from line 15)}}$	×	0.05	=	$\$239,614.10$	Maximum Overlay
21.	$\frac{\$9,379,938}{\text{(Amount from line 4b)}}$	×	$\frac{0.01944}{\text{(Selected Rate)}}$	=	<b>\$182,337.48</b>	Homestead Reimbursement <small>(Enter on line 8, Assessment Warrant)</small>
22.	$\frac{\$714,826}{\text{(Amount from line 5b)}}$	×	$\frac{0.01944}{\text{(Selected Rate)}}$	=	<b>\$13,895.56</b>	BETE Reimbursement <small>(Enter on line 9, Assessment Warrant)</small>
23.	$\frac{\$4,812,282.00}{\text{(Line 19 plus line 21 & 22)}}$	-	$\frac{\$4,792,282.00}{\text{(Amount from line 15)}}$	=	<b>0.0000</b>	Overlay <small>(Enter on line 5, Assessment Warrant)</small>

(If Line 22 exceeds Line 20 select a lower tax rate.)

DEPARTMENT	DEPARTMENT SUMMARY - REVENUE							2019 YTD => Dec.	2020 BUDGET	2019-2020 \$	2019-2020 %
	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2019 BUDGET	2019 ACTUAL				
10- ADMINISTRATION	\$ 5,572,162	\$ 5,795,882	\$ 5,516,841	\$ -	\$ 212	\$ -	\$ 118	\$ 5,783,480	\$ (96,155)	-1.6%	
12 - MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ 38	\$ -	\$ -	\$ -	\$ (30,517)	-100.0%	
15 - BOARDS & COMMISSIONS	\$ 3,275	\$ 4,059	\$ -	\$ -	\$ -	\$ 30,517	\$ -	\$ -	\$ -	-	
20 - TOWN BUILDINGS O&M	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	
25 COMMUNITY SERVICES	\$ 33,427	\$ 42,433	\$ 36,502	\$ 34,925	\$ 51,734	\$ 31,771	\$ 31,771	\$ 31,771	\$ (3,154)	-9.0%	
30 RECREATION, PARKS, & ACTIVITIES	\$ 19,949	\$ 17,773	\$ 20,368	\$ 27,370	\$ 8,381	\$ 21,122	\$ 8,381	\$ 21,122	\$ (6,248)	-22.8%	
40 PROTECTION	\$ 19,379	\$ 16,147	\$ 17,511	\$ 2,600	\$ 2,743	\$ 3,350	\$ 2,743	\$ 3,350	\$ 750	28.8%	
50 CEMETERIES	\$ 79	\$ 231	\$ 21	\$ -	\$ 300	\$ -	\$ 300	\$ -	\$ -	-	
60 Roads & Drainage	\$ 44,660	\$ 44,256	\$ 35,924	\$ 35,000	\$ 35,612	\$ 35,000	\$ 35,612	\$ 35,000	\$ -	0.0%	
65 CAPITAL IMPROVEMENTS	\$ 19,000	\$ 7	\$ 18,579	\$ 186,022	\$ 164,674	\$ 511,846	\$ 164,674	\$ 511,846	\$ 325,824	175.2%	
70 SOLID WASTE	\$ 141,065	\$ 184,641	\$ 194,962	\$ 193,829	\$ 108,916	\$ 193,525	\$ 108,916	\$ 193,525	\$ (304)	-0.2%	
90 UNCLASSIFIED	\$ 19,120	\$ 39,580	\$ 1,766	\$ 11,377	\$ 15,112	\$ 26,344	\$ 15,112	\$ 26,344	\$ 14,967	131.6%	
95 GENERAL ASSISTANCE	\$ 269	\$ -	\$ 1,316	\$ 2,250	\$ -	\$ 2,250	\$ -	\$ 2,250	\$ -	0.0%	
<b>TOTAL</b>	<b>\$ 5,872,410</b>	<b>\$ 6,145,009</b>	<b>\$ 5,844,040</b>	<b>\$ 6,403,525</b>	<b>\$ 5,658,522</b>	<b>\$ 6,608,688</b>	<b>\$ 5,658,522</b>	<b>\$ 6,608,688</b>	<b>\$ 205,163</b>	<b>3.2%</b>	

DEPARTMENT	DEPARTMENT SUMMARY - EXPENSE						
	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YTD => Dec.	2020 BUDGET	2019-2020 %
95 - General Assistance	\$ 859	\$ 288	\$ 1,880	\$ 4,500	\$ 682	\$ 4,500	0.0%
90 - Unclassified	\$ 21,636	\$ 49,125	\$ 25,237	\$ 130,413	\$ 23,390	\$ 90,380	-30.7%
85 - Debt Service	\$ 284,051	\$ 346,250	\$ 328,475	\$ 327,956	\$ 320,228	\$ 227,804	-30.5%
81 - County Tax	\$ 256,103	\$ 261,281	\$ 259,977	\$ 270,000	\$ 266,694	\$ 275,000	1.9%
80 - Regional Organizations	\$ 44,951	\$ 45,692	\$ 33,660	\$ 48,000	\$ 26,768	\$ 47,352	-1.4%
75 - Education	\$ 3,325,546	\$ 3,442,351	\$ 3,527,596	\$ 3,564,799	\$ 1,778,480	\$ 3,564,799	0.0%
70 - Solid Waste	\$ 246,281	\$ 262,936	\$ 295,574	\$ 303,686	\$ 144,083	\$ 300,700	-1.0%
65 - Capital Improvements	\$ 31,199	\$ 29,205	\$ 1,507	\$ 451,614	\$ 111,515	\$ 852,150	88.7%
60 - Roads & Drainage	\$ 523,875	\$ 551,613	\$ 285,215	\$ 407,930	\$ 233,184	\$ 370,578	-9.2%
50 - Cemeteries	\$ 31,532	\$ 30,916	\$ 4,735	\$ 15,700	\$ 1,141	\$ 17,000	8.3%
40 - Protection	\$ 166,564	\$ 131,832	\$ 158,545	\$ 132,725	\$ 66,757	\$ 128,200	-3.4%
30 - Recreation, Parks, & Activities	\$ 26,544	\$ 16,387	\$ 24,200	\$ 38,708	\$ 18,460	\$ 37,413	-3.3%
25 - Community Services	\$ 58,354	\$ 64,155	\$ 56,058	\$ 55,961	\$ 36,398	\$ 65,037	16.2%
20 - Town Buildings	\$ 33,598	\$ 27,659	\$ -	\$ -	\$ -	\$ -	-
15 - Boards & Commissions	\$ 3,285	\$ 3,014	\$ 846	\$ 42,112	\$ 30,256	\$ 7,850	-81.4%
12 - Maintenance	\$ -	\$ -	\$ 116,673	\$ 127,415	\$ 47,026	\$ 135,175	6.1%
10 - Administration	\$ 417,229	\$ 442,218	\$ 418,048	\$ 481,206	\$ 251,638	\$ 484,750	0.7%
<b>TOTAL</b>	<b>\$ 5,471,606</b>	<b>\$ 5,704,922</b>	<b>\$ 5,538,227</b>	<b>\$ 6,402,725</b>	<b>\$ 3,356,700</b>	<b>\$ 6,608,688</b>	<b>3.2%</b>

### Custom Budget Report

#### Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-10 RECREATION, PARKS,& ACTIVITIES / BEACH								
ADMINISTRATION								
10-10 ADVERTISING	0.00	75.00	0.00	325.00	0.00	350.00	25.00	7.69%
10-50 MISC.	260.00	100.00	26.00	100.00	514.00	500.00	400.00	400.00%
10-55 OFFICE SUPPLIES	24.29	50.00	22.99	50.00	0.00	50.00	0.00	.00%
ADMINISTRATION	284.29	225.00	48.99	475.00	514.00	900.00	425.00	89.47%
INSURANCE								
15-60 UNEMPLOYMENT	157.18	0.00	0.00	287.00	0.00	287.00	0.00	.00%
15-80 WORKERS COMP	219.68	0.00	0.00	231.00	0.00	231.00	0.00	.00%
INSURANCE	376.86	0.00	0.00	518.00	0.00	518.00	0.00	.00%
PERSONNEL								
20-20 FICA	382.38	550.00	602.95	535.00	495.11	535.00	0.00	.00%
20-60 WAGES	4,998.43	7,182.00	7,881.00	6,930.00	6,472.02	6,930.00	0.00	.00%
PERSONNEL	5,380.81	7,732.00	8,483.95	7,465.00	6,967.13	7,465.00	0.00	.00%
UTILITIES								
40-30 ELECTRIC	180.11	180.00	185.11	180.00	107.91	180.00	0.00	.00%
40-70 LAVATORY	382.50	255.00	215.33	255.00	333.00	350.00	95.00	37.25%
3 mos								
UTILITIES	562.61	435.00	400.44	435.00	440.91	530.00	95.00	21.84%
EQUIP OPERATION, REPAIR, MAINT								
60-30 FUEL/OIL	77.17	150.00	125.32	150.00	40.00	100.00	-50.00	-33.33%
60-35 EQUIPMENT MAINTENANCE	173.53	200.00	0.00	217.00	113.62	200.00	-17.00	-7.83%
EQUIP OPERATION, REPAIR, MAINT	250.70	350.00	125.32	367.00	153.62	300.00	-67.00	-18.26%
BUILDING O&M								
70-40 GROUNDS	187.64	0.00	559.86	0.00	0.00	0.00	0.00	.00%
70-60 MAINTENANCE	233.63	400.00	140.20	400.00	167.67	200.00	-200.00	-50.00%
Repair Storage Shed								
70-70 SUPPLIES	0.00	0.00	31.12	0.00	0.00	0.00	0.00	.00%

**Custom Budget Report**

**Expense**

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-10 RECREATION, PARKS,& ACTIVITIES / BEACH CONT'D								
BUILDING O&M	421.27	400.00	731.18	400.00	167.67	200.00	-200.00	-50.00%
BEACH	7,276.54	9,142.00	9,789.88	9,660.00	8,243.33	9,913.00	253.00	2.62%
Dept/Div: 30-20 RECREATION, PARKS,& ACTIVITIES / RECREATION BOARD								
ADMINISTRATION								
10-50 MISC.	0.00	0.00	0.00	0.00	356.47	500.00	500.00	100.00%
ADMINISTRATION	0.00	0.00	0.00	0.00	356.47	500.00	500.00	100.00%
RECREATION								
30-10 BASEBALL	1,075.45	2,966.00	5,260.70	2,920.00	190.00	2,920.00	0.00	.00%
30-12 SOFTBALL	895.63	1,540.00	531.00	1,540.00	190.00	1,540.00	0.00	.00%
30-20 BASKETBALL	2,202.33	3,330.00	1,562.56	3,150.00	1,721.06	3,150.00	0.00	.00%
30-30 HALLOWEEN	84.33	200.00	0.00	200.00	51.38	200.00	0.00	.00%
30-35 Easter Egg Hunt	0.00	200.00	0.00	200.00	0.00	200.00	0.00	.00%
30-40 SOCCER	1,664.91	2,125.00	1,366.52	2,100.00	1,541.29	2,100.00	0.00	.00%
30-55 SWIM INSTRUCTION	0.00	0.00	0.00	1,250.00	0.00	1,500.00	250.00	20.00%
wages for lifeguard / swim instructor position at \$15/hr for 15hrs/wk for 6 weeks								
30-60 Other Events	0.00	200.00	14.80	200.00	0.00	200.00	0.00	.00%
Winter Fun Day								
RECREATION	5,922.65	10,561.00	8,735.58	11,560.00	3,693.73	11,810.00	250.00	2.16%
RECREATION BOARD	5,922.65	10,561.00	8,735.58	11,560.00	4,050.20	12,310.00	750.00	6.49%
Dept/Div: 30-25 RECREATION, PARKS,& ACTIVITIES / HERITAGE DAYS RECREATION								
30-91 HERITAGE DAYS ENTERTAINMENT	0.00	10,000.00	4,680.00	5,000.00	0.00	10,000.00	5,000.00	100.00%

### Custom Budget Report

#### Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs	
							Curr Bud	Change %
Dept/Div: 30-25 RECREATION, PARKS,& ACTIVITIES / HERITAGE DAYS								
RECREATION	0.00	10,000.00	4,680.00	5,000.00	0.00	10,000.00	5,000.00	100.00%
HERITAGE DAYS	0.00	10,000.00	4,680.00	5,000.00	0.00	10,000.00	5,000.00	100.00%
Dept/Div: 30-60 RECREATION, PARKS,& ACTIVITIES / Town Properties								
UTILITIES								
40-70 LAVATORY	0.00	0.00	0.00	680.00	95.00	680.00	0.00	.00%
UTILITIES	0.00	0.00	0.00	680.00	95.00	680.00	0.00	.00%
Town Property								
75-40 Materials	0.00	0.00	0.00	2,000.00	0.00	2,000.00	0.00	.00%
Town Property	0.00	0.00	0.00	2,000.00	0.00	2,000.00	0.00	.00%
Town Properties	0.00	0.00	0.00	2,680.00	95.00	2,680.00	0.00	.00%
Dept/Div: 30-70 RECREATION, PARKS,& ACTIVITIES / Trails								
ADMINISTRATION								
10-40 Publications	19.22	0.00	0.00	0.00	67.97	0.00	0.00	.00%
10-50 MISC.	129.99	0.00	0.00	0.00	212.84	0.00	0.00	.00%
ADMINISTRATION	149.21	0.00	0.00	0.00	280.81	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	340.00	0.00	0.00	0.00	102.00	0.00	0.00	.00%
80-40 MATERIALS	0.00	2,483.00	0.00	1,808.00	76.33	2,510.00	702.00	38.83%
80-80 SIGNS/SUPPLIES	360.00	0.00	590.64	0.00	72.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	700.00	2,483.00	590.64	1,808.00	250.33	2,510.00	702.00	38.83%
Trails	849.21	2,483.00	590.64	1,808.00	531.14	2,510.00	702.00	38.83%
Dept/Div: 30-80 RECREATION, PARKS,& ACTIVITIES / Millstream Dam								
Project								
RECREATION								
30-85 Millstream Dam	0.00	8,300.00	403.00	8,000.00	1,532.12	0.00	-8,000.00	-100.00%

### Custom Budget Report

#### Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-80 RECREATION, PARKS,& ACTIVITIES / Millstream Dam Project CONT'D								
RECREATION	0.00	8,300.00	403.00	8,000.00	1,532.12	0.00	-8,000.00	-100.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	0.00	0.00	0.00	0.00	4,311.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	0.00	0.00	4,311.00	0.00	0.00	.00%
Millstream Dam Project	0.00	8,300.00	403.00	8,000.00	5,843.12	0.00	-8,000.00	-100.00%
RECREATION, PARKS,& ACTIVITIES	14,048.40	40,486.00	24,199.10	38,708.00	18,762.79	37,413.00	-1,295.00	-3.35%



## Custom Budget Report

### Expense

		2017	2018	2018	2019	2019	2020	Init Req vs		
		Actual	Budget	Actual	Budget	YTD	Initial	Curr Bud	Change %	
Dept/Div: 60-10 Roads & Drainage / Road Maintenance										
CONTRACT SERVICES										
50-50 ENGINEERING		539.00	0.00	0.00	5,830.00	0.00	0.00	-5,830.00	-100.00%	
CONTRACT SERVICES		539.00	0.00	0.00	5,830.00	0.00	0.00	-5,830.00	-100.00%	
PUBLIC WAYS OPERATION & MAINT										
80-10 CONTRACT SERVICES		54,146.02	67,000.00	19,649.00	100,000.00	70,139.89	98,928.00	-1,072.00	-1.07%	
80-20 EROSION CONTROL		20.00	2,000.00	0.00	0.00	0.00	0.00	0.00	.00%	
80-30 Gravel/ Sand		8,496.31	45,000.00	10,230.00	40,000.00	47,123.39	5,000.00	-35,000.00	-87.50%	
80-70 PATCHING		0.00	2,000.00	67.99	0.00	726.00	0.00	0.00	.00%	
80-80 SIGNS/SUPPLIES		1,912.27	1,500.00	1,801.98	1,500.00	167.13	1,000.00	-500.00	-33.33%	
PUBLIC WAYS OPERATION & MAINT		64,574.60	117,500.00	31,748.97	141,500.00	118,156.41	104,928.00	-36,572.00	-25.85%	
Road Maintenance										
Road Maintenance		65,113.60	117,500.00	31,748.97	147,330.00	118,156.41	104,928.00	-42,402.00	-28.78%	
Dept/Div: 60-40 Roads & Drainage / Winter Maintenance										
UTILITIES										
40-30 ELECTRIC		599.76	450.00	619.96	600.00	256.99	650.00	50.00	8.33%	
UTILITIES		599.76	450.00	619.96	600.00	256.99	650.00	50.00	8.33%	
PUBLIC WAYS OPERATION & MAINT										
80-10 CONTRACT SERVICES		225,917.00	230,500.00	230,016.26	235,000.00	156,547.32	240,000.00	5,000.00	2.13%	
80-20 EROSION CONTROL		21,676.29	25,000.00	22,830.08	25,000.00	18,125.18	25,000.00	0.00	.00%	
80-80 SIGNS/SUPPLIES		10.14	0.00	0.00	0.00	121.92	0.00	0.00	.00%	
PUBLIC WAYS OPERATION & MAINT		247,603.43	255,500.00	252,846.34	260,000.00	174,794.42	265,000.00	5,000.00	1.92%	
Winter Maintenance										
Winter Maintenance		248,203.19	255,950.00	253,466.30	260,600.00	175,051.41	265,650.00	5,050.00	1.94%	
Roads & Drainage		313,316.79	373,450.00	285,215.27	407,930.00	293,207.82	370,578.00	-37,352.00	-9.16%	

**FY 20 - ROADS - CONTRACT SERVICES**

**Crack Sealing (All Inclusive)**

Town Wide	\$	35,000
		<hr/>
	\$	35,000

**Striping**

Town Wide	\$	5,500
		<hr/>
	\$	5,500

**Shoulder work**

South Rd.		
Town Wide	\$	-
		<hr/>
	\$	-

**Gravel Road Work**

Belz Rd.	\$	792
Gay Rd.	\$	622
Huntoon Rd.	\$	1,980
Hunts Ln.	\$	137
Luce Rd.	\$	2,147
McKenney Rd.	\$	211
Mill Stream Rd.	\$	137
P Ridge	\$	484
Rat Mill Hill Rd.	\$	317
Tallwood Dr.	\$	1,980
Walker Rd.	\$	4,620
		<hr/>
	\$	13,428

**Ditching & Culvert**

Town Wide	\$	20,000
		<hr/>
	\$	20,000

**Tree Work**

Town Wide	\$	20,000
		<hr/>
	\$	20,000

**Sweeping**

Town Wide	\$	5,000
		<hr/>
	\$	5,000

<b>TOTAL \$</b>		<b>98,928</b>
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### Custom Budget Report

#### Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs		
							Curr Bud Change \$	Init Req vs Curr Bud Change %	
Dept/Div: 65-01 CAPITAL IMPROVEMENTS / Adm Technology									
EQUIPMENT REPLACEMENT									
65-10 COMPUTER HARDWARE	0.00	0.00	0.00	6,000.00	6,000.00	6,000.00	0.00		.00%
EQUIPMENT REPLACEMENT	0.00	0.00	0.00	6,000.00	6,000.00	6,000.00	0.00		.00%
Adm Technology	0.00	0.00	0.00	6,000.00	6,000.00	6,000.00	0.00		.00%
Dept/Div: 65-05 CAPITAL IMPROVEMENTS / Fire Department									
COMMUNITY SERVICES									
55-80 WATER HOLES	0.00	0.00	0.00	0.00	0.00	500.00	500.00		100.00%
moved from 40-30-55-80									
COMMUNITY SERVICES	0.00	0.00	0.00	0.00	0.00	500.00	500.00		100.00%
EQUIP OPERATION, REPAIR, MAINT									
60-73 FIRE EQUIPMENT	0.00	0.00	0.00	0.00	0.00	8,000.00	8,000.00		100.00%
moved from 40-15-65-30									
60-74 Personal Protective Gear	0.00	0.00	0.00	0.00	0.00	2,000.00	2,000.00		100.00%
moved from 40-60-60-74									
EQUIP OPERATION, REPAIR, MAINT	0.00	0.00	0.00	0.00	0.00	10,000.00	10,000.00		100.00%
Fire Department	0.00	0.00	0.00	0.00	0.00	10,500.00	10,500.00		100.00%
Dept/Div: 65-12 CAPITAL IMPROVEMENTS / Fire Station Addition									
CONTRACT SERVICES									
50-26 Construction	0.00	0.00	0.00	0.00	0.00	500,000.00	500,000.00		100.00%
CONTRACT SERVICES	0.00	0.00	0.00	0.00	0.00	500,000.00	500,000.00		100.00%
Fire Station Addition	0.00	0.00	0.00	0.00	0.00	500,000.00	500,000.00		100.00%
Dept/Div: 65-25 CAPITAL IMPROVEMENTS / Parks/Recreation									
PUBLIC WAYS OPERATION & MAINT									

### Custom Budget Report

#### Expense

	2017	2018	2018	2019	2019	2020	Init Req vs	Init Req vs
	Actual	Budget	Actual	Budget	YTD	Initial	Curr Bud	Change %
Dept/Div: 65-25 CAPITAL IMPROVEMENTS / Parks/Recreation								
80-10 CONTRACT SERVICES	0.00	2,762.00	0.00	0.00	1,055.00	0.00	0.00	.00%
PUBLIC WAYS OPERATION & MAINT	0.00	2,762.00	0.00	0.00	1,055.00	0.00	0.00	.00%
Parks/Recreation	0.00	2,762.00	0.00	0.00	1,055.00	0.00	0.00	.00%
Dept/Div: 65-30 CAPITAL IMPROVEMENTS / Library Building								
CONTRACT SERVICES	0.00	0.00	0.00	0.00	0.00	100,000.00	100,000.00	100.00%
50-26 Construction	0.00	0.00	0.00	0.00	1,989.30	0.00	0.00	.00%
50-50 ENGINEERING	0.00	0.00	0.00	0.00	1,989.30	100,000.00	100,000.00	100.00%
CONTRACT SERVICES								
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	0.00	5,000.00	0.00	0.00	-5,000.00	-100.00%
80-10 CONTRACT SERVICES	0.00	0.00	0.00	5,000.00	0.00	0.00	-5,000.00	-100.00%
PUBLIC WAYS OPERATION & MAINT								
Library Building	0.00	0.00	0.00	5,000.00	1,989.30	100,000.00	95,000.00	1900.00%
Dept/Div: 65-40 CAPITAL IMPROVEMENTS / Cemetery								
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	0.00	5,000.00	0.00	5,000.00	0.00	.00%
80-10 CONTRACT SERVICES	0.00	0.00	0.00	5,000.00	0.00	5,000.00	0.00	.00%
walls, major stone repairs								
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	0.00	5,000.00	0.00	5,000.00	0.00	.00%
Cemetery	0.00	0.00	0.00	5,000.00	0.00	5,000.00	0.00	.00%
Dept/Div: 65-55 CAPITAL IMPROVEMENTS / Roads BUILDING O&M								

### Custom Budget Report

#### Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 65-55 CAPITAL IMPROVEMENTS / Roads CONT'D								
70-60 MAINTENANCE	0.00	0.00	0.00	35,000.00	0.00	15,000.00	-20,000.00	-57.14%
Salt/sand shed								
BUILDING O&M								
PUBLIC WAYS OPERATION & MAINT	0.00	0.00	0.00	0.00	2,000.01	0.00	0.00	.00%
80-10 CONTRACT SERVICES	0.00	0.00	0.00	0.00	0.00	5,000.00	5,000.00	100.00%
80-60 ROAD REPAIR								
Torsey Bridge								
80-90 PAVING	0.00	15,000.00	0.00	15,000.00	0.00	150,000.00	135,000.00	900.00%
So. Rd Paving, Reserve								
PUBLIC WAYS OPERATION & MAINT								
80-90 PAVING	0.00	15,000.00	0.00	15,000.00	2,000.01	155,000.00	140,000.00	933.33%
80-90 PAVING	0.00	15,000.00	0.00	15,000.00	2,000.01	170,000.00	120,000.00	240.00%
Dept/Div: 65-65 CAPITAL IMPROVEMENTS / Equipment								
EQUIPMENT REPLACEMENT								
65-30 CAPITAL EQUIPMENT	2,955.84	5,000.00	0.00	15,000.00	12,271.82	15,000.00	0.00	.00%
EQUIPMENT REPLACEMENT	2,955.84	5,000.00	0.00	15,000.00	12,271.82	15,000.00	0.00	.00%
Equipment	2,955.84	5,000.00	0.00	15,000.00	12,271.82	15,000.00	0.00	.00%
Dept/Div: 65-66 CAPITAL IMPROVEMENTS / Leases								
EQUIP OPERATION, REPAIR, MAINT								
60-57 JD Mower	0.00	0.00	0.00	3,000.00	0.00	3,000.00	0.00	.00%
60-65 Sidewalk Vehicle	0.00	0.00	0.00	16,000.00	16,138.17	16,150.00	150.00	.94%
3 yr lease								
EQUIP OPERATION, REPAIR, MAINT								
Leases	0.00	0.00	0.00	19,000.00	16,138.17	19,150.00	150.00	.79%
EQUIP OPERATION, REPAIR, MAINT								
Leases	0.00	0.00	0.00	19,000.00	16,138.17	19,150.00	150.00	.79%

### Custom Budget Report

#### Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 65-70 CAPITAL IMPROVEMENTS / Transfer Station								
ADMINISTRATION								
10-50 MISC.	0.00	19,050.00	0.00	15,614.00	0.00	20,500.00	4,886.00	31.29%
Capital Reserve for future projects -all three Towns reserve								
ADMINISTRATION	0.00	19,050.00	0.00	15,614.00	0.00	20,500.00	4,886.00	31.29%
EQUIPMENT REPLACEMENT								
65-30 CAPITAL EQUIPMENT	4,900.00	0.00	0.00	6,000.00	0.00	6,000.00	0.00	.00%
Total capital reserve R,F,&W, at \$20,500 plus \$6,000 rolloff								
EQUIPMENT REPLACEMENT	4,900.00	0.00	0.00	6,000.00	0.00	6,000.00	0.00	.00%
BUILDING O&M								
70-60 MAINTENANCE	0.00	0.00	0.00	5,000.00	0.00	0.00	-5,000.00	-100.00%
BUILDING O&M	0.00	0.00	0.00	5,000.00	0.00	0.00	-5,000.00	-100.00%
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	0.00	20,000.00	0.00	0.00	16,822.29	0.00	0.00	.00%
80-30 Gravel/ Sand	0.00	0.00	0.00	0.00	5,289.40	0.00	0.00	.00%
80-90 PAVING	2,034.00	0.00	0.00	25,000.00	28,120.75	0.00	-25,000.00	-100.00%
PUBLIC WAYS OPERATION & MAINT	2,034.00	20,000.00	0.00	25,000.00	50,232.44	0.00	-25,000.00	-100.00%
Transfer Station	6,934.00	39,050.00	0.00	51,614.00	50,232.44	26,500.00	-25,114.00	-48.66%
Dept/Div: 65-90 CAPITAL IMPROVEMENTS / Maranacook Lake Dam								
PUBLIC WAYS OPERATION & MAINT								
80-10 CONTRACT SERVICES	19,314.59	125,000.00	1,506.92	300,000.00	21,828.75	0.00	-300,000.00	-100.00%
Readfield share is 53.3%								
PUBLIC WAYS OPERATION & MAINT	19,314.59	125,000.00	1,506.92	300,000.00	21,828.75	0.00	-300,000.00	-100.00%

### Custom Budget Report

#### Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 65-90 CAPITAL IMPROVEMENTS / Maranacook Lake Dam								
Maranacook Lake Dam	19,314.59	125,000.00	1,506.92	300,000.00	21,828.75	0.00	-300,000.00	-100.00%
CAPITAL IMPROVEMENTS	29,204.43	186,812.00	1,506.92	451,614.00	111,515.49	852,150.00	400,536.00	88.69%

### Readfield FY20 Paving

Road	From	To	Est. Miles	Width	Work	Compacted Thickness	Cost Est.	Tonnage Est.
South Rd.	Rt 17	Beaver Dam Ed.	1.66	23.00	1" Overlay	1	\$ 123,194.13	1,369
South Rd.	Rt 17	Beaver Dam Ed.	1.66	6.00	3' Shoulder	1	\$ 12,195.47	762

SUM           \$ 135,389.60

**HMA Cost/Ton Installed**           \$           90.00  
**Density (tons per yard)**           2.2  
  
**Gravel Cost/Ton delivered**       \$           16.00  
**Density (tons per yard)**           1.5  
**Gravel Cost/Mile Installed**       \$           5,000



Revised Transfer Station Capital Investment Schedule

ITEM #	Capital Asset	Cost Estimate	Life Exp.	Annualized Expense
1	MSW (trash) Compactor	\$ 30,000	20	\$ 1,500
2	Recycling Compactor	\$ 30,000	20	\$ 1,500
3	Recycling Cans (own two 45yd)	\$ 15,000	20	\$ 750
4	Replacement open top containers (own four 40 yd)	\$ 22,000	20	\$ 1,100
5	Backhoe	\$ 100,000	20	\$ 5,000
6	Transfer Station Scale - 40' - PROPOSED	\$ 45,000	20	\$ 2,250
7	Roof System over MSW / Recycling - PROPOSED	\$ 50,000	25	\$ 2,000
8	Transfer Station Buildings little and 1/2 big bldg.)	\$ 75,000	50	\$ 1,500
9	Building/Heat / HW supply units	\$ 10,000	25	\$ 400
10	Building roof	\$ 10,000	25	\$ 400
11	Septic Holding Tank	\$ 8,000	30	\$ 267
12	Attendant booth	\$ 5,000	30	\$ 167
13	Paving (new access road)	\$ 25,000	15	\$ 1,667
14	Paving (main access loop)	\$ 20,000	15	\$ 1,333
15	Paving (lot)	\$ 20,000	15	\$ 1,333
	<b>SUM **</b>	<b>\$ 465,000</b>		<b>\$ 21,167</b>
	Readfield	0.43		\$ 9,102
	Wayne	0.31		\$ 6,562
	Fayette	0.26		\$ 5,503

Identifies projects planned for FY 20

Revised 1/16/2019

Get for Eric  
 39,891.17  
 - 17,931 - Asphalt  
 21,960  
 TS Capital

### Custom Budget Report

#### Expense

Dept/Div: 70-10 SOLID WASTE / TRANSFER STATION	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
ADMINISTRATION								
10-10 ADVERTISING	0.00	250.00	0.00	250.00	310.00	250.00	0.00	.00%
10-25 EDUCATION	0.00	250.00	0.00	250.00	0.00	250.00	0.00	.00%
10-45 MEMBERSHIPS	429.00	475.00	441.00	475.00	250.00	500.00	25.00	5.26%
10-50 MISC.	361.23	0.00	11.88	0.00	5.50	0.00	0.00	.00%
10-55 OFFICE SUPPLIES	1,699.48	2,000.00	1,452.39	1,000.00	717.98	1,000.00	0.00	.00%
10-80 TRAINING & CONFERENCES	55.00	250.00	566.84	250.00	0.00	1,000.00	750.00	300.00%
Increased focus on re-training of staff								
10-95 Recycling Bins	0.00	500.00	75.00	1,000.00	0.00	1,000.00	0.00	.00%
ADMINISTRATION	2,544.71	3,725.00	2,547.11	3,225.00	1,283.48	4,000.00	775.00	24.03%
INSURANCE								
15-20 HEALTH INSURANCE	24,263.60	28,000.00	26,157.71	28,200.00	15,789.75	29,000.00	800.00	2.84%
15-25 HEALTH REIMBURSEMENT	363.00	371.00	1,025.30	1,700.00	1,031.00	1,500.00	-200.00	-11.76%
157 Annual Fee, 48 Annual Maint per person, 1400. deduction								
15-60 UNEMPLOYMENT	882.99	725.00	741.39	561.00	171.08	500.00	-61.00	-10.87%
15-80 WORKERS COMP	3,314.00	3,600.00	3,656.34	3,500.00	1,948.92	2,750.00	-750.00	-21.43%
INSURANCE	28,823.59	32,696.00	31,580.74	33,961.00	18,940.75	33,750.00	-211.00	-.62%
PERSONNEL								
20-20 FICA	5,267.38	5,255.00	5,845.45	5,550.00	3,633.12	5,950.00	400.00	7.21%
20-30 MILEAGE	441.22	500.00	859.88	500.00	377.45	1,000.00	500.00	100.00%
20-40 RETIREMENT	4,084.84	4,400.00	4,893.51	5,550.00	3,035.48	5,850.00	300.00	5.41%
20-60 WAGES	65,083.51	64,300.00	71,745.11	66,800.00	44,622.14	71,800.00	5,000.00	7.49%
20-90 CLOTHING ALLOWANCE	0.00	600.00	225.46	800.00	464.87	800.00	0.00	.00%
PERSONNEL	74,876.95	75,055.00	83,569.41	79,200.00	52,133.06	85,400.00	6,200.00	7.83%
UTILITIES								
40-30 ELECTRIC	2,223.01	2,500.00	2,342.73	2,600.00	1,067.83	2,750.00	150.00	5.77%
40-60 HEATING	556.01	900.00	896.49	800.00	442.98	1,000.00	200.00	25.00%

### Custom Budget Report

#### Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs		
							Curr Bud Change \$	Init Req vs Curr Bud Change %	
Dept/Div: 70-10 SOLID WASTE / TRANSFER STATION CONT'D									
40-70 LAVATORY	500.00	500.00	500.00	500.00	275.00	550.00	50.00	10.00%	
40-80 TELEPHONE	498.55	500.00	502.84	550.00	301.40	550.00	0.00	.00%	
UTILITIES	3,777.57	4,400.00	4,242.06	4,450.00	2,087.21	4,850.00	400.00	8.99%	
CONTRACT SERVICES									
50-80 TS CONTAINER RENTAL	232.54	300.00	232.54	300.00	105.70	300.00	0.00	.00%	
50-81 TRANSFER STATION HAULING	30,635.56	39,000.00	34,037.76	39,750.00	20,464.34	35,000.00	-4,750.00	-11.95%	
50-82 SINGLE SORT TIPPING	239.70	5,000.00	9,077.01	15,000.00	7,602.95	13,000.00	-2,000.00	-13.33%	
\$55 per ton (variable rate)									
50-83 DEMO TIPPING	16,623.63	25,750.00	18,801.57	23,000.00	13,391.34	23,000.00	0.00	.00%	
50-84 FREON DISPOSAL	1,642.50	1,200.00	1,057.50	1,200.00	532.50	1,200.00	0.00	.00%	
50-86 TIRE DISPOSAL	1,572.00	1,950.00	1,450.00	1,800.00	596.00	1,600.00	-200.00	-11.11%	
50-87 TRASH TIPPING	72,075.48	78,000.00	75,578.61	82,000.00	46,186.75	78,000.00	-4,000.00	-4.88%	
50-88 UNIVERSAL WASTE DISPOSAL	296.66	400.00	358.57	400.00	320.85	400.00	0.00	.00%	
50-89 WOOD & BRUSH REMOVAL	0.00	4,500.00	5,636.50	6,000.00	4,561.70	6,000.00	0.00	.00%	
50-95 WEB HOSTING	50.00	350.00	210.00	300.00	150.00	300.00	0.00	.00%	
CONTRACT SERVICES	123,368.07	156,450.00	146,440.06	169,750.00	93,912.13	158,800.00	-10,950.00	-6.45%	
EQUIP OPERATION, REPAIR, MAINT									
60-35 EQUIPMENT MAINTENANCE	1,034.20	1,500.00	10,951.36	1,000.00	8,289.55	8,000.00	7,000.00	700.00%	
60-60 Equipment Lease/Rent	1,240.00	0.00	841.20	1,000.00	0.00	1,000.00	0.00	.00%	
60-74 Personal Protective Gear	158.14	150.00	409.47	200.00	68.99	200.00	0.00	.00%	
EQUIP OPERATION, REPAIR, MAINT	2,432.34	1,650.00	12,202.03	2,200.00	8,358.54	9,200.00	7,000.00	318.18%	
BUILDING O&M									
70-30 FURNACE MAINTENANCE	0.00	300.00	0.00	100.00	0.00	100.00	0.00	.00%	
70-40 GROUNDS	0.00	200.00	0.00	100.00	0.00	100.00	0.00	.00%	
70-60 MAINTENANCE	795.20	500.00	622.17	500.00	592.00	1,000.00	500.00	100.00%	
70-70 SUPPLIES	81.08	100.00	358.48	200.00	132.65	200.00	0.00	.00%	

### Custom Budget Report

#### Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs		
							Curr Bud Change \$	Init Req vs Curr Bud Change %	
Dept/Div: 70-10 SOLID WASTE / TRANSFER STATION CONT'D									
BUILDING O&M	876.28	1,100.00	980.65	900.00	724.65	1,400.00	500.00	55.56%	
PUBLIC WAYS OPERATION & MAINT									
80-10 CONTRACT SERVICES	4,999.66	1,500.00	1,318.50	1,500.00	0.00	0.00	-1,500.00	-100.00%	
striping									
80-60 ROAD REPAIR	360.00	500.00	0.00	500.00	0.00	0.00	-500.00	-100.00%	
80-80 SIGNS/SUPPLIES	22.62	100.00	681.27	500.00	0.00	100.00	-400.00	-80.00%	
PUBLIC WAYS OPERATION & MAINT	5,382.28	2,100.00	1,999.77	2,500.00	0.00	100.00	-2,400.00	-96.00%	
TRANSFER STATION	242,081.79	277,176.00	283,561.83	296,186.00	177,439.82	297,500.00	1,314.00	.44%	
Dept/Div: 70-50 SOLID WASTE / BACKHOE									
EQUIP OPERATION, REPAIR, MAINT									
60-30 FUEL/OIL	1,213.75	1,200.00	881.29	1,500.00	0.00	1,200.00	-300.00	-20.00%	
60-55 Backhoe	4,969.72	4,000.00	11,131.01	6,000.00	487.39	2,000.00	-4,000.00	-66.67%	
EQUIP OPERATION, REPAIR, MAINT	6,183.47	5,200.00	12,012.30	7,500.00	487.39	3,200.00	-4,300.00	-57.33%	
BACKHOE	6,183.47	5,200.00	12,012.30	7,500.00	487.39	3,200.00	-4,300.00	-57.33%	
SOLID WASTE	248,265.26	282,376.00	295,574.13	303,686.00	177,927.21	300,700.00	-2,986.00	-.98%	

**Readfield Transfer Station  
Budget Estimates**

Fiscal Year 2020 Estimated:	
Gross Expenses	\$ 300,700
Gross Revenues	\$ 44,450
Net Operating Cost	\$ 256,250

Fiscal Year 2020 Estimated Net Operating and Capital Costs					
Town	2018 State Valuation	Multiplier	Operating Cost	Capital Cost (8%)	Total Cost
Readfield	\$ 259,450,000	42.214%	\$ 108,175	\$ 8,654	\$ 116,828
Wayne	\$ 192,650,000	31.346%	\$ 80,323	\$ 6,426	\$ 86,749
Fayette	\$ 162,500,000	26.440%	\$ 67,752	\$ 5,420	\$ 73,173
TOTAL	\$ 614,600,000	100.000%	\$ 256,250	\$ 20,500	\$ 276,750

Fiscal Year 2019 - 2020 Changes in Operating Cost				
Town	2019 Operating Cost	2020 Operating Cost	\$ Change	% Change
Readfield	\$ 109,857	\$ 108,175	\$ (1,682)	-2%
Wayne	\$ 81,573	\$ 80,323	\$ (1,250)	-2%
Fayette	\$ 68,806	\$ 67,752	\$ (1,054)	-2%
TOTAL	\$ 260,236	\$ 256,250	\$ (3,986)	-2%

Fiscal Year 2019 - 2020 Changes in Capital Cost				
Town	2019 Capital Cost	2020 Capital Cost	\$ Change	% Change
Readfield	\$ 6,591	\$ 8,654	\$ 2,063	31%
Wayne	\$ 4,894	\$ 6,426	\$ 1,532	31%
Fayette	\$ 4,128	\$ 5,420	\$ 1,292	31%
TOTAL	\$ 15,613	\$ 20,500	\$ 4,887	31%

Last Updated 1/16/2019

# Custom Budget Report

## Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs		
							Curr Bud Change \$	Change %	
Dept/Div: 90-10 UNCLASSIFIED / ABATEMENTS/ Overlay									
ABATEMENTS									
90-10 ABATEMENTS	41,804.27	16,149.44	14,440.31	20,000.00	13,894.50	20,000.00	0.00	.00%	
ABATEMENTS	41,804.27	16,149.44	14,440.31	20,000.00	13,894.50	20,000.00	0.00	.00%	
ABATEMENTS/ Overlay	41,804.27	16,149.44	14,440.31	20,000.00	13,894.50	20,000.00	0.00	.00%	
Dept/Div: 90-15 UNCLASSIFIED / Local Tax Relief									
ABATEMENTS									
90-15 Local Tax Relief	0.00	0.00	0.00	50,000.00	0.00	10,000.00	-40,000.00	-80.00%	
ABATEMENTS	0.00	0.00	0.00	50,000.00	0.00	10,000.00	-40,000.00	-80.00%	
Local Tax Relief	0.00	0.00	0.00	50,000.00	0.00	10,000.00	-40,000.00	-80.00%	
Dept/Div: 90-20 UNCLASSIFIED / NON-PROFIT AGENCIES									
ADMINISTRATION									
10-50 MISC.	5,832.00	10,832.00	9,857.00	14,036.00	14,036.00	14,036.00	0.00	.00%	
1000 Family Violence, 1000 Kennebec Behavioral Health, 1500 Mara Lake Assn, 910 Sexual Assault, 1376 Spectrum Generation, 2500 Thirty Mile River, 750 Torsey Pond Assn, 5000 Union Mfg House									
ADMINISTRATION	5,832.00	10,832.00	9,857.00	14,036.00	14,036.00	14,036.00	0.00	.00%	
NON-PROFIT AGENCIES	5,832.00	10,832.00	9,857.00	14,036.00	14,036.00	14,036.00	0.00	.00%	
Dept/Div: 90-40 UNCLASSIFIED / Contingency									
ADMINISTRATION									
10-50 MISC.	0.00	25,000.00	0.00	25,000.00	0.00	25,000.00	0.00	.00%	
ADMINISTRATION	0.00	25,000.00	0.00	25,000.00	0.00	25,000.00	0.00	.00%	
Contingency	0.00	25,000.00	0.00	25,000.00	0.00	25,000.00	0.00	.00%	

### Custom Budget Report

#### Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 90-50 UNCLASSIFIED / Snowmobiling								
RECREATION								
30-70 SNOWMOBILING	1,489.00	940.00	940.00	1,377.00	1,377.00	1,344.00	-33.00	-2.40%
RECREATION	1,489.00	940.00	940.00	1,377.00	1,377.00	1,344.00	-33.00	-2.40%
Snowmobiling	1,489.00	940.00	940.00	1,377.00	1,377.00	1,344.00	-33.00	-2.40%
Dept/Div: 90-60 UNCLASSIFIED / Readfield Enterprise Fund								
ADMINISTRATION								
10-50 MISC.	0.00	10,000.00	0.00	10,000.00	0.00	10,000.00	0.00	.00%
ADMINISTRATION	0.00	10,000.00	0.00	10,000.00	0.00	10,000.00	0.00	.00%
Readfield Enterprise Fund	0.00	10,000.00	0.00	10,000.00	0.00	10,000.00	0.00	.00%
Dept/Div: 90-90 UNCLASSIFIED / Revaluation								
CONTRACT SERVICES								
50-10 ASSESSING AGENT	5,000.00	10,000.00	0.00	10,000.00	0.00	10,000.00	0.00	.00%
CONTRACT SERVICES	5,000.00	10,000.00	0.00	10,000.00	0.00	10,000.00	0.00	.00%
Revaluation	5,000.00	10,000.00	0.00	10,000.00	0.00	10,000.00	0.00	.00%
UNCLASSIFIED	54,125.27	72,921.44	25,237.31	130,413.00	29,307.50	90,380.00	-40,033.00	-30.70%

# Custom Budget Report

## Expense

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs	
							Curr Bud	Change \$
Dept/Div: 95-10 GENERAL ASSISTANCE / GENERAL ASSISTANCE								
ADMINISTRATION	197.75	1,000.00	1,570.00	1,000.00	0.00	1,000.00	0.00	.00%
10-50 MISC.	197.75	1,000.00	1,570.00	1,000.00	0.00	1,000.00	0.00	.00%
ADMINISTRATION	88.20	500.00	0.00	500.00	102.00	500.00	0.00	.00%
UTILITIES	0.00	3,000.00	309.90	3,000.00	580.34	3,000.00	0.00	.00%
40-30 ELECTRIC	88.20	3,500.00	309.90	3,500.00	682.34	3,500.00	0.00	.00%
40-60 HEATING	285.95	4,500.00	1,879.90	4,500.00	682.34	4,500.00	0.00	.00%
UTILITIES	285.95	4,500.00	1,879.90	4,500.00	682.34	4,500.00	0.00	.00%
GENERAL ASSISTANCE	285.95	4,500.00	1,879.90	4,500.00	682.34	4,500.00	0.00	.00%
GENERAL ASSISTANCE	285.95	4,500.00	1,879.90	4,500.00	682.34	4,500.00	0.00	.00%
<b>Expense Totals:</b>	<b>4,990,691.36</b>	<b>5,678,180.44</b>	<b>5,278,249.26</b>	<b>6,402,725.00</b>	<b>4,117,295.04</b>	<b>6,608,688.00</b>	<b>205,963.00</b>	<b>3.22%</b>



## Custom Budget Report

### Revenue

	2017	2018	2018	2019	2019	2020	Init Req vs	Init Req vs	
	Actual	Budget	Actual	Budget	YTD	Initial	Curr Bud	Curr Bud	
							Change \$	Change %	
Dept: 10 GENERAL GOVERNMENT									
1011 REAL ESTATE PROPERTY TAX	4,462,978.34	4,502,418.21	4,504,406.81	4,541,876.00	4,591,252.80	4,582,590.00	40,714.00	.90%	
1012 PERSONAL PROPERTY TAX	37,854.96	42,233.89	42,233.89	42,392.00	33,798.31	33,458.00	-8,934.00	-21.07%	
1013 STATE REVENUE SHARING	135,204.48	135,000.00	137,772.60	135,000.00	88,188.12	158,500.00	23,500.00	17.41%	
1014 INTEREST ON TAXES	26,486.48	20,000.00	34,138.67	25,000.00	20,755.64	30,000.00	5,000.00	20.00%	
1021 INVESTMENT INCOME	4,769.12	3,000.00	7,484.10	5,000.00	6,160.83	6,000.00	1,000.00	20.00%	
1031 VETERANS EXEMPTION	3,607.00	3,200.00	3,909.00	4,000.00	3,890.00	4,000.00	0.00	.00%	
1032 HOMESTEAD EXEMPTION	94,647.00	145,329.90	138,363.00	182,343.00	175,968.00	182,337.00	-6.00	.00%	
1033 TREE GROWTH REIMBURSEMENT	9,872.82	9,800.00	9,358.25	9,000.00	9,092.81	9,000.00	0.00	.00%	
1034 BETE REIMBURSEMENT	7,619.00	8,436.44	8,474.00	8,468.00	15,574.00	13,896.00	5,428.00	64.10%	
1040 Grants/Planning	2,735.97	0.00	0.00	0.00	0.00	0.00	0.00	.00%	
1051 BOAT EXCISE TAXES	8,297.90	7,500.00	7,791.80	8,000.00	1,380.40	8,000.00	0.00	.00%	
1052 MOTOR VEHICLE TAXES	509,631.42	460,000.00	541,598.94	500,000.00	334,010.92	525,000.00	25,000.00	5.00%	
1053 AGENT FEE	10,601.00	9,500.00	10,792.25	10,000.00	6,062.50	10,000.00	0.00	.00%	
1054 NEWSLETTER ADS	664.00	250.00	0.00	100.00	100.00	100.00	0.00	.00%	
1060 Business License Fees	60.00	0.00	80.00	50.00	10.00	50.00	0.00	.00%	
1065 CERTIFIED COPY FEES	1,449.80	1,300.00	1,505.00	1,400.00	1,081.80	1,500.00	100.00	7.14%	
1090 OTHER INCOME	4,890.11	500.00	56,774.26	2,000.00	23,662.43	2,000.00	0.00	.00%	
1095 Heating Assistance	1,300.00	1,500.00	1,215.78	1,500.00	1,751.83	1,500.00	0.00	.00%	
3010 PLUMBING FEES	7,660.75	5,000.00	4,687.50	5,000.00	3,752.50	6,000.00	1,000.00	20.00%	
3020 LAND USE FEES	8,372.55	6,000.00	6,254.02	6,000.00	3,877.60	7,000.00	1,000.00	16.67%	
5000 Use of Undesignated Funds	0.00	217,731.00	0.00	128,000.00	0.00	165,988.00	37,988.00	29.68%	
includes 25,000 Conting, 100,000 library, 46,988 to offset taxes									
5001 Use of Carry Forward	0.00	184,818.00	0.00	227,303.00	0.00	36,560.00	-190,743.00	-83.92%	

\$6050-Conserv, \$2000 Library,  
\$10,000 local tax relief, \$2510Trails,  
\$6,000 TS Capital, \$10,000 REF



# Custom Budget Report

## Revenue

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 30 RECREATION, PARKS,& ACTIVITIES								
1010 BEACH INCOME	6,144.83	9,142.00	7,813.64	9,660.00	2,957.62	9,912.00	252.00	2.61%
2021 REC BOARD - BASEBALL	2,230.00	2,966.00	2,420.00	2,920.00	96.00	2,920.00	0.00	.00%
2022 REC BOARD - SOCCER	1,800.00	2,125.00	2,050.00	2,100.00	2,135.00	2,100.00	0.00	.00%
2023 REC BOARD - SWIMMING	0.00	0.00	0.00	0.00	0.00	1,500.00	1,500.00	100.00%
2024 REC BOARD - Basketball	3,640.00	3,330.00	3,620.00	3,150.00	3,090.00	3,150.00	0.00	.00%
2025 REC BOARD - OTHER RECREATION	0.00	600.00	72.50	0.00	0.00	0.00	0.00	.00%
2026 Rec Board - Softball	1,010.00	1,540.00	1,215.00	1,540.00	0.00	1,540.00	0.00	.00%
2073 HD - MERCHANDISE SALES	600.00	0.00	2,926.00	0.00	57.00	0.00	0.00	.00%
7010 Trails	50.00	0.00	250.00	0.00	100.00	0.00	0.00	.00%
8010 Millstream Dam Project	0.00	2,079.00	0.00	8,000.00	0.00	0.00	-8,000.00	-100.00%
RECREATION, PARKS,& ACTIVITIES	15,474.83	21,782.00	20,367.14	27,370.00	8,435.62	21,122.00	-6,248.00	-22.83%



# Custom Budget Report

## Revenue

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 65 CAPITAL IMPROVEMENTS								
6512 Fire Station Addition	0.00	0.00	0.00	0.00	0.00	500,000.00	500,000.00	100.00%
6525 Ballfields	7.00	0.00	1.22	0.00	0.00	0.00	0.00	.00%
6570 Transfer Station	0.00	10,975.00	18,578.02	9,022.00	5,425.62	11,846.00	2,824.00	31.30%
7060 Wayne, 5955 Fayette								
9000 Maranacook Dam	0.00	0.00	0.00	177,000.00	160,000.00	0.00	-177,000.00	-100.00%
CAPITAL IMPROVEMENTS	7.00	10,975.00	18,579.24	186,022.00	165,425.62	511,846.00	325,824.00	175.15%

# Custom Budget Report

## Revenue

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 70 SOLID WASTE								
7010 TRANSFER STATION FEES	34,381.00	35,000.00	35,160.50	33,000.00	21,158.00	34,000.00	1,000.00	3.03%
7021 Recycle/Comp	0.00	0.00	16.00	0.00	48.00	1,000.00	1,000.00	100.00%
Compost and recycling bin sales								
7023 TS RECYCLABLES - METAL	7,946.40	8,000.00	16,271.50	10,000.00	7,632.40	10,000.00	0.00	.00%
7025 TS RECYCLABLES - OTHER	80.00	500.00	24.00	0.00	631.00	0.00	0.00	.00%
7026 TS Single Sort Recycling	1,590.94	500.00	1,538.31	0.00	0.00	0.00	0.00	.00%
7040 Commercial Haulers Permits	1,031.25	450.00	450.00	450.00	450.00	450.00	0.00	.00%
75* 6 Haulers								
7089 TS Fayette Share	34,634.35	63,412.00	59,430.78	68,806.00	39,119.45	67,752.00	-1,054.00	-1.53%
7090 TS REVENUES - WAYNES SHARE	99,294.13	73,774.00	82,054.10	81,573.00	53,673.79	80,323.00	-1,250.00	-1.53%
SOLID WASTE	178,958.07	181,636.00	194,945.19	193,829.00	122,712.64	193,525.00	-304.00	-.16%

### Custom Budget Report

#### Revenue

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs	
							Curr Bud	Change %
Dept: 90 UNCLASSIFIED								
1250 First Park Revenue	11,083.96	10,000.00	0.00	10,000.00	0.00	15,000.00	5,000.00	50.00%
3010 Snowmobile Fees	940.04	940.00	1,376.96	1,377.00	1,343.86	1,344.00	-33.00	-2.40%
4010 Readfield Enterprise Fund	27,555.93	10,000.00	388.85	0.00	0.00	10,000.00	10,000.00	100.00%
UNCLASSIFIED	39,579.93	20,940.00	1,765.81	11,377.00	1,343.86	26,344.00	14,967.00	131.55%

### Custom Budget Report

#### Revenue

	2017 Actual	2018 Budget	2018 Actual	2019 Budget	2019 YTD	2020 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 95 GENERAL ASSISTANCE								
1010 GENERAL ASSIST-STATE REIMBURSE	0.00	2,325.00	1,315.93	2,250.00	0.00	2,250.00	0.00	.00%
GENERAL ASSISTANCE	0.00	2,325.00	1,315.93	2,250.00	0.00	2,250.00	0.00	.00%
<b>Revenue Totals:</b>	<b>5,670,951.29</b>	<b>6,090,755.44</b>	<b>5,844,021.90</b>	<b>6,366,322.00</b>	<b>5,742,292.78</b>	<b>6,608,687.00</b>	<b>242,365.00</b>	<b>3.81%</b>